

NOTICE OF REDEMPTION

Northern Telecom International Finance B.V.
7% Convertible Subordinated Debentures
Due 1997

NOTICE IS HEREBY GIVEN pursuant to the terms of an Indenture dated as of December 1, 1982 among Northern Telecom International Finance B.V. (the "Company"), Northern Telecom Limited, as Guarantor, Bankers Trust Company, as Trustee and Montreal Trust Company of Canada, as Co-Trustee (the "Indenture"), that the Company will redeem all of the outstanding 7% Convertible Subordinated Debentures Due 1997 issued pursuant to the Indenture (the "Debentures") on November 23, 1983 (the "Redemption Date") at a price of U.S. \$1,040 per \$1,000 principal amount of Debentures (the "Redemption Price"), being 104% of the principal amount thereof, plus accrued interest at the rate of 7% per annum in the amount of U.S. \$32.44 per \$1,000 principal amount of Debentures.

The redemption of the Debentures is effected pursuant to the twelfth paragraph of the form of Debenture contained in the Indenture and the conditions precedent to the redemption set forth in said twelfth paragraph have occurred.

Payment of the Redemption Price plus accrued interest will be made upon presentation and surrender on or after the Redemption Date of the Debentures to be redeemed together with Coupons Nos. 2 to 30 inclusive attached thereto, at the office of any one of the following paying agents:

Bankers Trust Company
(If by Hand)
Corporate Trust Office
First Floor
123 Washington Street
New York, N.Y. 10015
(If by Mail)
P.O. Box 2579
Church Street Station
New York, N.Y. 10008

Banque Paribas
3 rue d'Antin
Paris 2ème, France

Banque de Paris et des Pays-Bas
pour le Grand-Duché de
Luxembourg S.A.
10A boulevard Royal
Luxembourg 51

Société Générale de
Banque S.A.
3 Montagne du Parc
Brussels, Belgium

Deutsche Bank
Aktiengesellschaft
5-11 Junghofstrasse
Frankfurt/Main, Germany

Bankers Trust Company
Dashwood House
69 Old Broad Street
London EC2P 2EE
England

Interest on the Debentures will cease to accrue on and after the Redemption Date.

The holder of any Debenture has the right to convert his Debenture into common shares of Northern Telecom Limited at the conversion price of U.S. \$24.3333 per share at any time up to the close of business on November 21, 1983, upon surrender of the Debenture together with Coupons Nos. 2 to 30 attached to any one of the paying agents listed above, accompanied by written notice, substantially in the form of the Conversion Notice appearing on the reverse of the form of Debenture, executed by the holder, that such holder elects to convert such Debenture; if the common shares issuable upon conversion of said Debenture are to be registered in the name of a person other than the holder of the Debenture, such holder shall pay all transfer taxes payable with respect thereto. No payment or adjustment will be made on account of interest accrued on any Debenture delivered for conversion or on account of any dividends on the common shares issued or delivered upon such conversion. No fractional common share will be issued upon conversion of any Debenture and if the conversion results in a fraction, an amount equal to such fraction multiplied by U.S. \$24.3333 shall be paid in cash to the holder of such Debenture.

Alternatives Available to Holders of Debentures

1. **Conversion of the Debentures into Common Shares by November 21, 1983:** Each \$1,000 principal amount of Debentures is convertible at any time prior to the close of business on November 21, 1983 at the conversion price of U.S. \$24.3333 into 41 common shares of Northern Telecom Limited. The last reported sale price of the common shares on the New York Stock Exchange on October 18, 1983, was U.S. \$41.25 per share. Based on such last reported sale price, the market value of common shares (including cash paid in lieu of fractional shares) which holders would obtain upon conversion of \$1,000 principal amount of Debentures would be U.S. \$1,693.68.

Although no assurance can be given as to the future market price of the common shares, as long as the price of the common shares is equal to or greater than U.S. \$25.13 per share, upon conversion holders of Debentures will receive common shares (including cash paid in lieu of fractional shares) having a market value greater than the amount of cash which they would otherwise be entitled to receive upon redemption.

2. **Redemption of the Debentures on November 23, 1983:** Debentures not converted by November 21, 1983 will be redeemed at the Redemption Price, including accrued interest to the Redemption Date, of U.S. \$1,073.44 per \$1,000 principal amount of Debentures.

3. **Sale of Debentures through ordinary brokerage transactions:** Debentures may be sold through a broker to others. Holders of Debentures should consult their own brokers as to this procedure.

Northern Telecom International Finance B.V.

October 24, 1983

CRISIS IN LEBANON

Peace keeping gives way to power broking

BY PATRICK COCKBURN

EVEN before two bombs killed 120 U.S. marines and possibly up to 70 French soldiers, the 5,400-strong multinational force in Lebanon was in an increasingly dangerous and ambiguous position.

It entered the country as a peace-keeping force last year after the massacre of 800 Palestinians at Chatilla, but as the months passed its role changed to that of a military ally of the Lebanese Government.

When Druze militiamen backed by Syrian artillery assaulted the Lebanese army positions in the town of Souq al-Charb on the ridges above Beirut last September they were held off by U.S. naval artillery. The U.S. announced that any threat to the security of Beirut endangered American personnel and they would respond militarily.

France and Italy, each with about 2,050 men in the multinational force, and the small 100-strong British detachment, tried to distinguish their

position from that of America. They said they were still a peace-keeping force. The Italians have painted all their military vehicles white like the UN troops in south Lebanon.

But for many Lebanese the multinational force had simply become an ally to the Government of Mr Amin Gemayel. The French, historically the imperial power in Lebanon, and the U.S. marines have come under constant sniping and rocket attack.

The White House never seemed to appreciate the vulnerability of the U.S. forces in Lebanon despite the blowing up of the U.S. embassy in April. The same technique of a van loaded with explosives driven up to the entrance of the building was used as that employed yesterday.

The high point of U.S. success was a month ago when the ceasefire between Government and Druze forces was signed. Since then there have been continuous attacks on marine positions and convoys.

It is unlikely that the perpetrators, hidden in the tangled and savage undergrowth of Lebanese politics, will ever be identified.

Syria may have been ultimately behind this pressure but the attacks were carried out from the vast slums which form the southern suburbs of Beirut. They are inhabited almost entirely by some 600,000 members of the Shi'ah sect, whose militia control the streets. The army has never entered the suburbs where Amal, led by Mr Nabih Berri, is the main political and military grouping.

It is unlikely that Amal carried out yesterday's attack but there are other militia groups in the Shi'ah areas with strong links to Iran and Syria. Ayatollah Khomeini's picture can often be seen on walls and

the suicide mission attack with a car bomb usually means that the group responsible is influenced by the Iranian revolution's ideal of martyrdom.

Pro-Iranian groups also have an additional reason for attacking the French since France is Iraq's main western ally in its war with Iran. Several years ago the Iraqi embassy in Beirut was completely destroyed by a car bomb similar to yesterday's.

The U.S. marines are in a militarily vulnerable position. Stationed around the international airport their positions are overlooked by Druze and Syrian artillery in the mountains which rise from the outskirts of the capital. They are also very close to militant Shi'ah suburbs such as Bourj al-Barajneh.

A month ago I sat with two Amal gunmen who were cleaning their machine guns in a ruined house a hundred yards from a marine battery. The long barrels of 160mm artillery stood out clearly against the sky on the other side of somebody's vegetable garden.

It would be easy for the local militiamen to lob mortar rounds and rockets at the marines and cause casualties. It would also be difficult for the U.S. to respond without causing massive civilian casualties in the densely packed slums and inviting a tougher response from the local militias.

The temptation for President Reagan is wholly to blame the Syrians for the death of the marines. This, at least, has the virtue of simplicity but it is unlikely that the identity of the perpetrators in the tangled and savage undergrowth of Lebanese politics will ever be clearly identified.

The bombing does make clear that President Reagan, in an election year, is at the mercy of events in the most violent country in the world.

The 1978 ceasefire in Lebanon since 1975, this one arranged by Mr Robert McFaul, the new National Security Adviser, is turning out to be much like previous efforts to bring peace to Lebanon.

France may withdraw troops, hints Cheysson

BY PAUL SETTS IN PARIS

M. CLAUDE CHEYSSON, France's Foreign Minister, hinted strongly yesterday that France is reconsidering its participation in the multinational peace-keeping force in Beirut following the heavy loss of French and American lives in yesterday's bombings.

"It is not just painful but awful. It is mad," he said, clearly upset by the early morning news from Lebanon which stunned and angered an informal meeting of EEC foreign ministers at Vaulagnon, a seaside resort in Greece.

Asked if French forces may now be pulled out of Lebanon the French Minister said that their military mission had been accomplished now that the Lebanese Army had shown "its efficacy." "When we are attacked we can ask if our military force is still necessary," added M. Cheysson.

France sent its top defence officials to Beirut yesterday. M. Charles Hernu, the French Defence Minister, and General Jeannot Lecaze, the chief of staff of the French armed forces, left Paris after consultations with President Francois Mitterrand yesterday.

The latest and by far most serious attack against the peace-

keeping force is expected to put even greater pressure on the Government to pull French troops out of Beirut.

So far, however, the French government is not expected to reconsider its current position in the Lebanon. No official comment about the future of the French forces in the Lebanon was made yesterday.

President Mitterrand and the Socialists have come under pressure from the French Communist Party, the junior partner in the French Left-wing coalition government, to pull out troops both from the Lebanon and Chad.

Moreover, French involvement in the Lebanon and Central Africa have caused increasing public criticism in France despite repeated commitments by the Government of the peace-keeping nature of the French military involvement in the two countries.

The attack against the French forces in Beirut was condemned by M. Pierre Mauroy, the Prime Minister, yesterday as a "hideous and cowardly attack against France and against peace."

France currently has about 2,000 soldiers in Lebanon

Craxi reaffirms commitment

By Our Rome Correspondent

SIG BETTINO CRAXI, the Italian Prime Minister, yesterday reaffirmed Italy's peace-keeping commitment in Lebanon in messages of condolence and solidarity sent to Presidents Reagan and Mitterrand.

Nevertheless, the deaths of the U.S. and French troops have raised a question mark over the future of the 2,000-strong Italian contingent to the multi-national force and may also make the proposed sending of 400 Italian troops to act as observers between Druze and Christian forces in the Chouf mountains more difficult.

'Despicable crime'

Mr Yitzhak Shamir, the Israeli Prime Minister, described the bombings as a "despicable crime" that was undoubtedly perpetrated by those who oppose a peaceful solution in Lebanon. David Lennon writes from Tel Aviv.

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Britain will resist calls to bring home Beirut force

BY ROBERT GRAHAM

THE BRITISH Government regards the terrorist outrages against the French and U.S. peace-keeping force in Lebanon as a deliberate provocation. It is expected to resist domestic pressure to reconsider unilaterally Britain's small commitment to the multi-national contingent there. Britain has 97 troops seconded to the peace-keeping force, stationed in the capital Beirut.

Yesterday, Mrs Margaret Thatcher, the Prime Minister, sent messages of condolence to President Reagan and to France's President Mitterrand. Sir Geoffrey Howe, the British Foreign Secretary, in Athens to attend an informal meeting of European Community foreign ministers, described the incidents as "hideously malevolent."

They served to underline the price the West is paying to try to promote "reconciliation and the restitution of effective government in Lebanon," said Sir Geoffrey.

He said the Europeans were nevertheless determined to go on playing a constructive role and that the extent of their current involvement demonstrated that "what is going on is not an exercise in U.S. imperialism."

At a press conference after President Mitterrand's visit to London last week, Mrs Thatcher said that Britain would only withdraw from the multinational peace-keeping force when a government of national reconciliation was established in Lebanon. This still appears to be official policy.

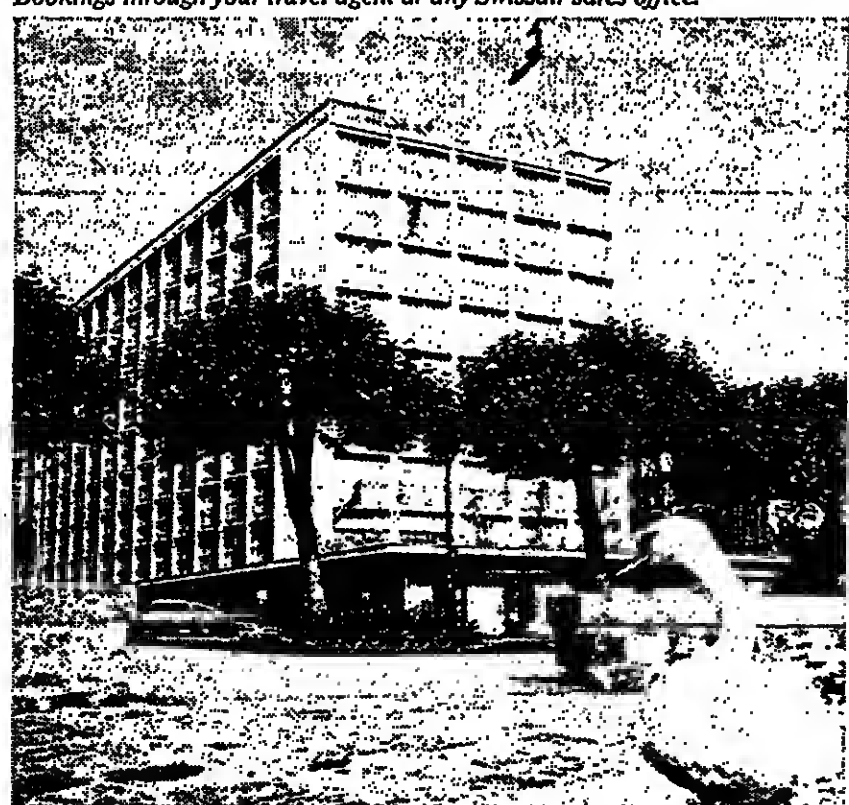
If France carries out its threat to withdraw, made yesterday by M. Claude Cheysson, the Foreign Minister, Britain could be in an awkward position. Britain, however, has tended to follow closely American policy on Lebanon and, so long as U.S. forces remain, Britain would probably follow suit.

The British contingent is better protected than the U.S. marines and French Foreign Legion troops in Lebanon. They are in a compound surrounded by a large wall. The only place where a lorry can enter the car park is above the level of the road, and is protected by heavy metal gates.

Some 40 British troops were yesterday helping sift through wreckage near Beirut airport where the lorry packed with explosives was detonated inside the U.S. contingent's compound.

Hotel Président, 47, Quai Wilson, Geneva, Tel. (022) 31 10 00.
Hotel Bellevue Palace, Kochergasse 3-5, Berne, Tel. (031) 22 45 81.
Hotel International, Am Marktplatz, Zurich, Tel. (01) 311 43 41.
The Drake, 440 Park Avenue at 56th Street, New York, Tel. (212) 421-0900.

Bookings through your travel agent or any Swissair sales office.



The Hotel Président in Geneva, with its collection of antique tapestries, its period furnishings in rooms and suites and its splendid view of the lake ideally fits in the select group of Swissôtels. Along with the Bellevue Palace in Berne, the Hotel International in Zurich, and The Drake in New York, the Hotel Président combines its individual character with the service standards you expect from a truly outstanding hotel.

swissôtel

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In the States, there's European American Bancorp (EAB) with subsidiaries in New York and their affiliates and branches in Bermuda, Cayman Islands, Chicago, Los Angeles and Nassau (Bahamas).

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Ebic banks also have important participations in European Arab Bank in Brussels, Cairo, Frankfurt, London and Meina (Bahrain), and in Euro-Pacific Finance Corporation in Brisbane, Melbourne and Sydney.

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OVERSEAS NEWS

EEC stresses need for dialogue with Soviet Union

BY JOHN WYLES IN VOULAGMENI

FOREIGN MINISTERS of the European Community yesterday responded to the weekend peace marches by stressing their desire to maintain a potentially fruitful dialogue with the Soviet Union despite any setback caused by the deployment of intermediate range nuclear weapons in Europe.

Deployment of U.S. cruise and Pershing 2 missiles is not usually regarded as a suitable topic for discussion in EEC gatherings.

Ministers, however, spent considerable time at an informal meeting here in Greece assessing the Soviet position in the Geneva disarmament talks and speculating on the consequences of Moscow breaking off the talks once deployment begins in December.

Watching the peace protests building up to a crescendo of activity, several governments, including recently the British, have been laying new stress on their desire to continue a political dialogue with Moscow. The most visible expression of this was last weekend's eleventh-

hour meeting in Vienna between Herr Hans Dietrich Genscher, West German Foreign Minister, and Mr Andrei Gromyko, his Soviet counterpart.

Herr Genscher's account of the talks was said by one of his EEC colleagues to have been "masterly" and to have provided the basis for the conclusion that Moscow was firm in their commitment to begin to recognise the failure of its tactics to stop deployment of cruise and Pershing.

"They are grasping the central point that INF deployment is taking place because Europe wants it and European Governments of varied kinds are firm in their commitment to it," said Sir Geoffrey Howe, the British Foreign Minister, at the end of the meeting at this Athenian seaside resort yesterday.

Foreign ministers concluded with apparent satisfaction that Moscow was beginning to realise that its bid had failed to use the missile issue to "decouple" Europe from the U.S.

Caribbean talks on Grenada sanctions

By Hugh O'Shaughnessy in Port of Spain

COMMONWEALTH Caribbean heads of government yesterday discussed for the second day here the series of sanctions they might impose on the left-wing military government of Grenada following last Wednesday's massacre of scores of people, including Prime Minister Maurice Bishop, in St George's, the Grenadian capital.

As the Caribbean leaders met, a U.S. naval task force comprising over 10 ships steamed toward the island and one Royal Navy destroyer, HMS Antrim, and a support ship in the area stood by amid indications that a landing on Grenada was being considered.

The British and U.S. governments are worried about the safety of many hundreds of their nationals on the island. It is also no secret that both Whitehall and Washington would be happy to see the end of the 18-man revolutionary military council which ousted the Bishop government.

Caribbean leaders have been in close contact with Washington and London. Over the weekend Prime Minister Edward Seaga of Jamaica, Prime Minister Tom Adams of Barbados, and Prime Minister Eugenia Charles of Dominica held talks in Bridgetown with Mr Charles Gillespie, the U.S. Deputy Assistant Secretary of State for Caribbean Affairs. British representatives were also reported to have been present at the discussion.

Caribbean leaders, while eager to take advantage of widespread waves of revolution against last week's killings, are reluctant to back any Anglo-U.S. intervention, for fear of local criticism.

Robert Graham said: The British deputy High Commissioner in Barbados, Mr David Montgomery, arrived over the weekend in Grenada to help Britain's only diplomatic representative on the island, Mr John Kelly.

The main task of Mr Montgomery is to ensure the safety of the 250 British tourists and employees on the island following the overthrow of Mr Bishop.

Queensland Premier scores stunning victory

BY MICHAEL THOMPSON-NOEL IN SYDNEY

IN ONE of Australia's most remarkable elections since the war, Mr Joh Bjelke-Petersen, the 73-year-old Premier of Queensland, scored a stunning personal victory in Saturday's state election.

With 80 per cent of the vote counted, it seems likely that Mr Bjelke-Petersen's ultra-conservative state National Party will win at least 40 seats in the 82-seat legislative assembly, against 36 previously, and may well govern alone.

Previously, it had ruled resource-rich Queensland in coalition with the Liberal Party, the vote for which fell dramatically on Saturday.

Mr Bjelke-Petersen — regarded as eccentric and auto-

cratic, even by Australian parliamentary standards — claimed the National Party's success was a significant national setback for the Labor Party, and a personal reversal for Mr Bob Hawke, the Federal Prime Minister. It was the "biggest defeat he could ever dream he would suffer," claimed the State Premier.

However, the elections' real significance lay in the shattering blow it dealt to Liberal morale, and the suggestion of a realignment of power between the Liberal-National Party, which ruled nationally in coalition until Mr Hawke's general election success in March.

The swing to the National

Party was almost 11 percentage points, giving it about 39 per cent of the vote. There was also a swing to the Labor Party of three percentage points giving it about 44 per cent of the vote, and 34 seats against 25 previously.

The swing against the Liberals was an estimated 12 percentage points giving it a meagre 14 per cent of the vote cutting its strength from 20 seats to seven.

Mr Andrew Peacock, national leader of the Liberal Party, admitted "the result was a very grave setback."

Mr Hawke said in Canberra, that the swing of three percentage points to Labor had been "adequate" but said the

result's significant lay in Mr Bjelke-Petersen's routing of his former coalition partners. "He got them well and truly in his sights and did them like a dinner," said the Prime Minister.

The break-up of the Queensland coalition of Liberal and National parties occurred originally 10 weeks ago when Mr Terry White—subsequently elected Liberal leader—crossed the floor to vote with the Opposition. The premier then sacked him from the Queensland Cabinet.

A bitter foe of socialism, Mr Bjelke-Petersen is bound to prove an increasingly troublesome thorn in the side of the Hawke Government in Can-

berra which in turn claims Queensland economy is deteriorating rapidly. More than A\$300m (£18.3m) of resource and infrastructural projects are under discussion or investigation in Queensland. They include 36 coalmines, four power stations, four coal handling ports and 10 major energy projects.

However, it is claimed Mr Bjelke-Petersen has chased a "resources rainbow" at the expense of balanced manufacturing expansion while companies such as MIM Holdings—Queensland's biggest miner and Australia's third biggest company—are increasingly alarmed at the scale of state levies, taxes and royalties.

Iraq, Iran claims successes as war escalates

BY PATRICK COCKBURN

IRAQI claims to have mined the entrance to Bandar Khomeini, the northern Iranian port east of Abadan, in a move which significantly escalates the Gulf war.

If mines have been laid in significant numbers near Bandar Khomeini, the channel to the Iranian oil product port of Bandar Mashur, which uses the same waterway, will also be closed.

Bandar Khomeini is used infrequently but there has been a continual flow of oil products,

including jet fuel, into Iran via Bandar Mashur.

The mining of Bandar Khomeini and Bandar Mashur may be a forerunner of more aggressive moves by Iraq to impede the Iranian oil trade.

Iraq is holding off from using the five French Super Etendard aircraft with Exocet missiles until after a debate in the United Nations Security Council on neutralising the Gulf.

Iran says that 95 people were killed and 428 wounded by Iraqi ground-to-ground rockets

against Dezful and Masjed Suleyman, both cities in the Iranian oil province of Khuzestan.

Heavy fighting is also continuing as a result of the latest Iranian offensive against Iraqi positions around the garrison town of Penjin. After initial Iranian success, the Iraqis say they have taken a strategic height overlooking Penjin which is now in Iranian hands. According to Iranian newspapers, their forces have taken a 25 mile-long salient of Iraqi

territory which juts into Iran, and the town of Garmak further north in Iraqi Kurdistan.

The Iranian attack, code-named Vsi Fair Four, appears to be a limited assault to spread out Iraqi forces on the long border between the two countries; but Iraq has clearly reacted fiercely to the attack. The Iraqis claim to have killed or wounded 4,300 Iraqis and to have taken 465 prisoners, while the Iraqis say that Iran has suffered equally heavy casualties.

Brasilia must support austerity plan, says IMF

By Andrew Whitely in Rio de Janeiro

M JACQUES DE LAROSIERE, the IMF managing director, is reported to have told Brazilian officials that the Government's latest austerity package must be approved by Congress before the IMF board meets on November 18 to discuss the resumption of lending to Brazil.

Last Wednesday night the Opposition-dominated Chamber of Deputies, the Lower House of Congress, overwhelmingly rejected the major plank of the Brazilian Government's legislation to meet IMF targets.

Putting a brave face on their defeat, the authorities are now trying to negotiate the support of two small Opposition parties for their latest proposals which include a severe containment of wage rises. The main Opposition party, the PMDB, has already indicated its rejection.

Sr Ernane Galvès, the Finance Minister, was reported yesterday to have attempted to resign last Wednesday—disheartened by Congress's resistance and by indications that inflation in Brazil is continuing to climb.

According to yesterday's Journal do Brasil, a leading daily, the Finance Minister made his decision after a grueling telephone conversation with Mr de Larosiere. Sr Galvès was persuaded by Sr Antonio Delam Netto, Brazil's economic overlord, to stay at his post.

Work may restart at Ford plant in Cork

BY BRENDAN KEENAN IN DUBLIN

THERE ARE hopes that redundant Dunlop workers will end their occupation of the company's Cork plant today thus allowing resumption of production at the nearby Ford plant, which has lost steam supplies because of the Dunlop occupation.

Dunlop workers voted 4-1 to accept a redundancy package from the company, even though it represented a small improvement of the original £55m (\$55.9m) for the 700 workers.

Dr Garret FitzGerald, the Irish Prime Minister, who revealed that Irish exports are now expected to increase by 12 per cent in volume this year, warned that damage had already been done to Ireland's investment image.

He pointed out that most of the export increase was due to foreign firms and that action which deterred foreign investment could threaten thousands of jobs.

The Dunlop action increased fears about the future of the Ford plant, which produces 80 Sierras per day and which has been closed for three weeks by the Dunlop dispute.

There have been a series of disputes over redundancy terms involving closed companies, but Irish employers' representatives suggest that a number of them involved plants like Dunlop which had many long-serving employees.

Sikh extremists held in Punjab

By K. K. Sharma in New Delhi

SECURITY FORCES yesterday intensified operations in three major districts of Punjab State, where Sikh extremists have adopted terrorist tactics to draw attention to their political and religious demands.

About 70 suspected extremists were arrested in weekend operations by paramilitary forces sent by the Indian Government to restore peace. The troubled state came under direct rule from New Delhi, a fortnight ago following the killing of Hindus.

The operations are continuing following the discovery of arms dumps and the seizure of machine guns and rifles. But officials admit that much needs to be done before the "disturbed area" returns to normal.

Zia army clamps down on demonstrations in Sind

BY JOHN ELLIOTT IN HYDERABAD

VIOLENT DEMONSTRATIONS and other political protests in some key trouble areas of the Pakistan province of Sind have been quelled by tough army action, including the burning of houses, during the past few days.

This firm reassertion of the authority of Pakistan's martial law regime after two months of unrest has coincided with President Zia Ul-Haq implicitly rejecting the key demand of political activists.

In a weekend speech he refused to state the timing or form of promised elections and said he personally saw no scope in an Islamic State for a party system of government.

The speech, made to Pakistan's nominated National Council, the Majlis-i-Shoora, follows talks between President Zia and broadly sympathetic minority political parties.

Leaders of the Movement for the Restoration of Democracy, which has been the prime mover behind the two months of often violent unrest, are refusing to join the talks until political prisoners are freed.

Pir Makhdoom of Hala, one of Sind's prominent religious leaders and a senior figure in the democracy movement said General Zia was trying "to fool the people." He warned that they would react against the President's rigid stance.

Turkish martial law to continue

By David Barchard in Ankara

MARTIAL LAW will continue in Turkey after the November 6 general election, warned President Kenan Evren this weekend.

He said that despite rumours that martial law would be lifted, it was still needed to root out "nests of traitors." Martial law has been in force in the major Turkish cities since December, 1978, and throughout the whole country since the military takeover in 1980.

The present general elections are the first to be held under martial law. The first spark of excitement in what has been a virtually lifeless election campaign came at the weekend when leaders of the three parties met for a two-hour television discussion.

The Industriekreditbank Reports

Business Year 1982/83

Interim Balance of Structural Changes

During the last few years the structural changes in our economic system have gained intensity and speed, thus creating many special problems. To cope with these constitutes a great challenge to industrialists, employees and policy-makers. We draw attention to some selected aspects of such structural change in part I of our Annual Report 1982/83.

Longer Terms for Credits

The Bank participated in the last fiscal year in the financing of investments realizing structural changes in its client firms, with new credits amounting to DM 1.9 billion. More than half of the newly granted credits (21 per cent in the preceding year) were for terms of ten years and longer. Approximately a quarter of the new credits was earmarked for conversions.

Improved Result

Net interest earnings of the Bank increased in the year under report by DM 17 mill. or 10.5 per cent to DM 174 mill. The improved operating result allows—in addition to a DM 12 mill. allocation to the capital reserves and adequate risk provisions—a distribution of a dividend amounting again to DM 7 to each DM 50 share.

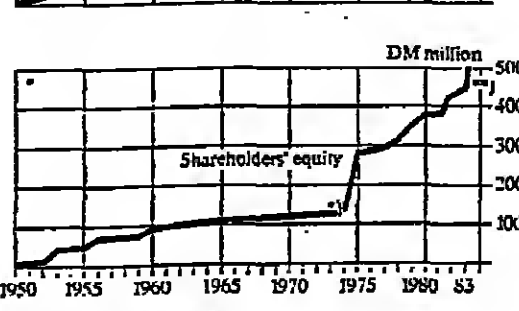
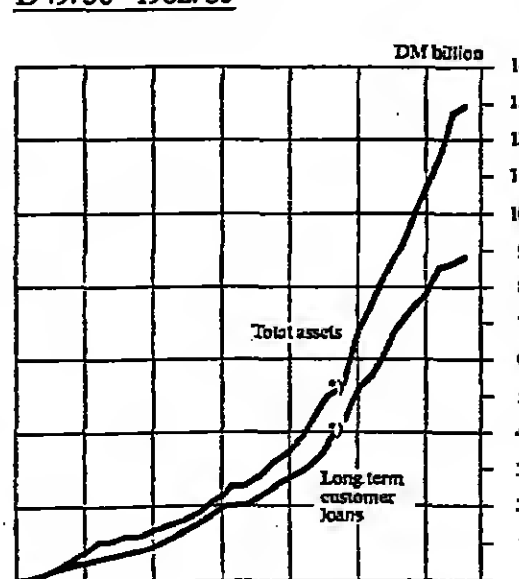
Shareholders' funds increased

In June 1983 the capital stock was increased by nominally DM 18 mill. to DM 162 mill. The share capital and capital reserves amount now altogether to DM 504 mill.

Successful Industriebank International

Our fully owned Euro-subsiary in Luxembourg has concluded the fiscal year 1982/83 with an operating result 35 per cent higher than in the preceding year. The improved result was predominantly applied to the increase of the provisions and the value adjustments and was transferred in an amount of 21 mill. to the capital reserves. Consequently, the capital resources amount (without provisions and value adjustments) to 11.527 mill. Of the balance sheet total of 11.82 billion an amount of 11.1 billion refers to non-bank customer credits. In accordance with its business purpose the Luxembourg subsidiary has mainly supported the credit business of the parent company with long-term financing.

Business Development 1949/50—1982/83



as of March 31 respectively
*) increase partly resulting from merger with Deutsche Industriebank
**) after increase of share capital to June, 1983

Composite Balance Sheet as of March 31, 1983*)

Assets	DM million	Liabilities	DM million
Cash items and checks	63.2	Liabilities to credit institutions	4,462.6
Claims on credit institutions	2,015.8	of which long term	3,087.4
of which long term	625.5	Liabilities to other creditors	1,800.0
Securities	851.4	of which long term	1,787.2
Claims on customers	9,740.2	Bonds	5,945.8
of which long term	8,895.1	Provisions	113.9
Investments	107.5	Share capital	144.0
Own bonds	50.0	Capital reserves	306.3
Other assets	219.6	Undivided profits	20.2
Total assets	13,047.8	Other liabilities	255.0
Endorsements	121.6	Total liabilities	13,047.8
Guarantees	209.7		

Composite Income Statement for 1982/83

Expenses	DM million	Revenue	DM million
Interest and similar expense	939.8	Interest and similar revenue from lending and money market business	1,039.6
Depreciation and valuation adjustments to claims and securities	21.3	Period revenue from securities, debt register claims and investments	74.2
Personnel expenses	53.8	Other revenue	11.9
Other operating expenses	21.3		1,125.7
Taxes	48.2		
Other expenses	9.1		
Net income	32.3		
	1,125.7		

*) Our detailed Annual Report with complete financial statements, including the positive confirmation of our outside auditors, is available on request (Postfach 1118, D-4000 Düsseldorf 1). Complete financial statements are published in the official Bundesanzeiger No. 198 issued October 20, 1983.

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WORLD TRADE NEWS

U.S. VOICES CONCERN OVER GROWTH OF IMPORTS

'Unfair' aid for EEC wine industry

BY NANCY DUNNE IN WASHINGTON

THE EEC wine industry has achieved an expanding share of the U.S. market as a result of benefits from "an array of production and financial incentives," a Department of Agriculture committee of inquiry concluded after a tour of Belgium, France and Italy.

Aids received by the EEC industry, which are unavailable to U.S. growers, have "stimulated the production of ordinary table wine, insulated producers against recurrent surpluses and have ultimately enhanced the EEC's ability to achieve an expanding share of the U.S. wine market," the inquiry reported.

A team of wine analysts was sent to Europe last summer at the request of California

Senator Pete Wilson after U.S. wine producers complained of unfair practices by their European counterparts.

Senator Wilson and three others representing wine-producing states have proposed a "Wine Equity Act" which would require that American wines be admitted into foreign countries on the same non-tariff basis as foreign wines are currently allowed into the U.S. An aid to Senator Wilson said support for the legislation is building and that there is talk of forming a wine caucus to push through legislation favourable to growers' interests.

American wine producers, led by the California Wine Institute, have complained that the

sales of low-cost European table wines are booming while the growth rate of the U.S. industry has slowed significantly. The U.S. investigators said that almost one-third of the growth of the American market during the past decade has been filled by imported wines, which now hold 26.5 per cent of the market. Italy and France are the leading suppliers.

The investigating team acknowledged that depreciation of the lire relative to the U.S. dollar plays a part in the low cost of Italian wine in the U.S. However, it said the exchange rates "also fail to provide a fully adequate explanation" of the price difference.

The study found that particu-

lar assistance is being provided to EEC co-operatives. It said that support for table wine includes payments for distillation of surplus wine, help for wine storage and direct subsidies for export to non-North American destinations, with appropriations for these activities having grown from about \$80m in 1978 to close to \$600m in 1982.

In addition, a vast array of preferential credits, low interest loans and outright grants are given, the report said.

"These are the kinds of subsidies which do not permit us to compete fairly, and we have to take the necessary steps to see that it is stopped so that we can compete," Senator Wilson said.

Tokyo offers low-interest finance to importers

By Charles Smith, Far East Editor, in Tokyo

JAPAN claimed yesterday that it had moved into the "realm of active import promotion" with its newly issued package of economic measures.

The claim, made by Prime Minister Yasuhiro Nakasone, is based on the fact that the package includes proposals for making available low-interest rate government finance to importers of manufactured goods.

Previous Japanese trade packages have consisted of measures to "open" the market but have not offered direct incentives to importers.

The new import financing outlined in the package includes some ¥20bn (\$57.4m) worth of funds which will be administered by the state-owned Export-Import Bank.

The Exim bank finances about ¥800bn worth of Japanese exports per year and about ¥400bn worth of raw materials imports but has never been previously involved with imports of manufactured goods.

Officials at the Ministry of International Trade and Industry who were responsible for drafting the package said that the Exim bank was considering making finance available for the servicing and other costs related to sales of imported goods in Japan as well as for products. This proposal, however, is spelled out only tentatively in the package.

Other import promotion measures featured in the package include the proposed introduction of a system under which the Bank of Japan will purchase yen-denominated import bills.

This would provide an alternative to the deflationary financing of imports which is standard practice in Japan. MITI officials said on Friday they expected to be able to introduce the system but that details were still under discussion with the Bank of Japan.

The section of the package dealing with market opening—as opposed to import promotion—outlines a scheme under which Japan will accelerate the Tokyo Round timetable for tariff cuts on about 1,500 manufactured goods by one year.

Japan is understood to be ready to speed up its tariff cutting timetable by three years if other nations agree to follow suit.

The package also lists 44 items on which deeper tariff cuts will be made as from the start of the 1984 fiscal year. The list includes integrated circuits, combine harvesters, automatic regulators for cars, and electronic cash registers.

A request by the EEC for a cut in the import tariff on wine is understood to have been rejected by the Ministry of Finance.

A final section of the package dealing with capital flows and foreign exchange movements indicates that Japan will substantially modify the "real demand rule" under which Japanese companies are only allowed to make forward contracts on the Tokyo foreign exchange market on the basis of actual import contracts.

Gatt consensus may soon emerge on code for trade in services

BY PAUL CHESTERIGHT IN BRUSSELS

CONSENSUS among the leading nations about the need, or not, for a major new round of negotiations to establish a set of international rules for services is likely to emerge next year, according to Mr Leslie Fielding, the European Commission's director general of external relations.

The first step towards a negotiation could be taken at the annual meeting of the General Agreement on Tariffs and Trade (GATT) in November 1984.

Services—shipping, banking, insurance, consultancy and so on—now account for a greater proportion of world commerce and employment than industry and agriculture, although the statistics are foggy and incomplete.

If there is a negotiation, then, as Mr Fielding pointed out in a London address to the Chambers of Commerce of the North Sea Ports, then the EEC role will be crucial.

Although the U.S. has spearheaded the drive for international disciplines in this sector, the EEC accounts for

three times as many world exports of services as the U.S. But the EEC so far does not know either what it would want whether it would benefit from some international code of rules.

There is a prima facie case for some liberalisation, or at least for no new measures of protectionism. "Our positive trade balance in services does at least suggest that the Community has an interest in preventing the erection of new obstacles to our service sector exports. But a firm view has yet to be reached," said Mr Fielding.

The other side of that argument is that EEC services exports have continued to expand without a firm set of rules. Further, there is a firm body of evidence supporting the notion that liberalising trade in goods was beneficial for the world economy, but there is no consensus on whether such considerations could apply to services.

The link between liberalisation and economic growth has

not been accepted in the EEC itself for services. The UK Government for years has been trying, and will return to the attack again today in Luxembourg, to have the EEC insurance market freed up.

By the summer of next year, the EEC will need to have thought through the problems sufficiently to have come up with a preliminary position to take in the GATT annual meeting. To reach that position, it has to know the facts.

So one immediate priority of the Commission work on the subject is to build up a statistical base. It needs to make up for the lack of a collective memory covering the sector as a whole and it needs to make an assessment of the barriers to services trade as they exist.

But one of the difficulties, as Mr Fielding described them, is the lack of any clear-cut private sector view of the issue, as there is in the U.S. "It is much easier to make headway if you have a following wind," he said.

U.S. curbs imports of textiles

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

THE U.S. has severely tightened the screw on imports of textiles and clothes from its major Far Eastern suppliers over the past few months and there are now fears among them that the industrial textile lobby in Washington will make life even more difficult for the suppliers next year as the presidential election approaches.

Under the bilateral trade agreements negotiated early last year, quotas were set on a number of categories of goods from Taiwan, the most important supplier to the U.S., South Korea and Hong Kong.

The agreement gave the U.S. the right to "call for consultations" if it felt that the right to renegotiate the terms of the treaty—where it felt Far Eastern imports were rising rapidly.

It has used these "calls" quite widely over the past three months—25 times in the case of Taiwan, 19 with South Korea and 14 with Hong Kong, one of which has subsequently been lifted.

The result has been to cut severely the amount of goods

entering the U.S. outside the quota system. In Hong Kong's case 68 per cent of its exports were covered by quotas before the new "calls" and the figure is now 84 per cent.

As a result of the additional "calls" Taiwan now has 49 categories of goods liable to quota, South Korea 47 and Hong Kong 36 with the possibility of another one being added.

Although the "calls" are limited to the present calendar year the rules of the Multi-Fibre Arrangement, which covers a large part of world textiles trade, allow them to be made permanent and there are fears in the Far East that this will happen.

President Reagan will be under great pressure to do something about rising imports as the election approaches in November 1984. Hong Kong's exports to the U.S.—its principal market—have already risen strongly this year as a result of strong consumer demand. Clothes and apparel went up 28.8 per cent in the first half of the year compared with a year earlier from HK\$5.2bn (\$1.777) to HK\$7.9bn.

Its exports have risen even more strongly to Canada—by 40 per cent—indicating it is finding conditions more favourable for its goods throughout North America. This is in marked contrast to its export in Europe where goods shipped to the UK have gone down 9 per cent and those to West Germany have fallen by a minimal 0.3 per cent.

Hong Kong managed to fight off U.S. attempts to impose a "call" on one category covering cotton sheets by threatening to take its case to the Textiles Surveillance Body of the General Agreement on Tariffs and Trade in Geneva.

It felt that in such cases the more diplomatic approach would be to agree to the "call" and in four others the U.S. imposed the quota against the wishes of the Hong Kong authorities.

Most Far Eastern suppliers find the Americans difficult to negotiate with. They can reach initial agreement quickly but then find they might have to renegotiate bits of it over the life of the agreement.

Desalination contract signed

TOKYO — Mitsubishi Heavy Industry, Penta Ocean Construction and Mitsubishi have signed a contract for a desalination plant on a turnkey basis with Saudi Arabia's Saline Water Conversion Corporation, a Mitsubishi official said.

The contract for the 223,000 tonne per day plant is valued at \$390m (\$260m).

The plant will consist of 10 desalination units and will be delivered in May 1985. It will be built about 150km south of Jeddah and will supply water for drinking and industrial use.

● Kumagai Gumi said it won a ¥16bn (\$48m) order from the Indonesian public works ministry to build a 72 km highway from Jakarta to Gikampok.

World Economic Indicators

		TRADE STATISTICS			
		Sept '83	Aug '83	July '83	Sept '83
Japan \$bn	Exports	12.30	12.45	11.96	11.15
	Imports	16.94	16.08	15.44	16.57
	Balance	+1.34	+2.39	+2.30	+0.58
UK £bn	Exports	4.626	4.731	5.107	4.390
	Imports	5.064	5.081	4.905	4.317
	Balance	-0.138	-0.350	+0.162	+0.073
U.S. \$bn	Exports	16.430	16.429	17.008	17.443
	Imports	22.782	21.950	21.624	22.790
	Balance	-4.152	-5.521	-4.616	-5.447
France Frfrbn	Exports	64.52	59.20	60.30	52.49
	Imports	64.71	62.20	64.00	61.30
	Balance	-0.19	-3.00	-3.70	-8.81
W. Germany DMbn	Exports	32.400	32.200	34.840	30.700
	Imports	29.700	31.030	32.223	27.900
	Balance	+2.500	+2.170	+3.917	+2.790
Netherlands Flbn	Exports	15.343	15.520	14.843	14.628
	Imports	14.031	14.501	14.031	14.246
	Balance	+1.312	+1.019	+0.812	+0.382
Italy Lbn	Exports	8.245	9.062	8.494	8.533
	Imports	7.951	10.715	8.716	10.040
	Balance	+294	-1.712	-220	-1.107

Turkey fees protest by airlines

By David Barchard in Ankara

INTERNATIONAL airlines have served notice on the Turkish Government that they regard charges for the newly opened terminal at Istanbul airport as "unacceptable" and will boycott it unless fees are lowered.

The terminal, designed to replace the old-fashioned existing international terminal—generally agreed to be among the worst in Europe as a major centre—was opened two weeks ago by President Kenan Evren.

So far only three international airlines have joined Turkish Airlines (THY) in setting up in the new terminal. They are Saudia, FIA of Pakistan, and El Al of Israel. In each case political motives seem to have prevailed over commercial considerations.

The other airlines summoned to a meeting in Istanbul on October 14 at which they informed the Turkish authorities that the charges being demanded for the new terminal are believed to be the highest in the world. One company said that its fee for office space had jumped from \$160 a month in the old terminal to more than five times that amount.

Landing fees are also believed to have increased sharply for airlines in the new terminal.

Portugal cuts import charge

By Diana Smith in Lisbon

THE PORTUGUESE Government has undertaken, as part of its standby \$480m (\$325m) agreement with the International Monetary Fund (IMF) to reduce a 30 per cent import surcharge imposed in January by the former administration to 10 per cent no later than March 31, 1984.

The 30 per cent surcharge did not bring expected higher revenue and was resented by Portugal's trading partners, especially since it was coupled with deliberate but undeclared bureaucratic obstruction of import licences.

Beech plans new executive jet

BY MICHAEL DUNNE, AEROSPACE CORRESPONDENT

BUSINESSMEN OF the future may well find themselves flying in a new-style corporate turbo-propeller-driven aircraft—the 400 mph Beechcraft Starship One, an executive aircraft with a design shape approaching that of science-fiction spacecraft.

The aircraft, a twin-engine type, is called a "Jetfan" by Beech Aircraft Corporation of the U.S., which has already flown an 85 per cent scale model of the Starship One.

Beech explains that "Jetfan" is a name coined by the company "to indicate the convergence of jet-prop, prop-fan and fan-jet technology." The propellers are driven by two turbine engines (Pratt & Whitney PT6A-60 turbo-props of 1,000 shaft horsepower each).

The aircraft, which will seat between eight and ten passengers, will be able to cruise at speeds of more than 400 mph. In appearance it will have two small winglets at the front of the fuselage, a sharply swept wing with vertical winglets mounted at the tips, with the engines mounted aft over the wings.

A full-scale version of the aircraft will be completed in 1985,



The Beechcraft Starship One

and first customer deliveries will begin soon afterwards. The aircraft will be built extensively of advanced composite materials and titanium.

Mr Linden Blue, president and chief executive of Beech, said that the company had been working for the past five years on a design which would lead the business aircraft industry for the next 20 years.

The Starship One would be

the first of a family of new Beechcraft models. Features of the new aircraft would be higher cruising speeds and altitudes, greater fuel economy, lower cabin noise levels, and improved short airfield performance.

The price for a Starship One will be about \$2.7m in 1983 dollars. Beech Aircraft Corporation is a subsidiary of the Raytheon Company.

SHIPPING REPORT

Gulf tanker rates rise sharply

BY ANDREW FISHER, SHIPPING CORRESPONDENT

TANKER RATES out of the main Iranian oil terminal of Kharg Island moved up sharply last week as both sides in the prolonged war between Iran and Iraq stepped up their threats of action in the Gulf.

Japanese charterers, especially, were keen to obtain vessels for loading up to mid-November, while the terminal was still in action.

Iran has said it will block the vital Straits of Hormuz through the Gulf if Iraq, uses Super Etendard aircraft supplied by France against its tankers. This would cut off a large part of the West's oil supplies and leave many large tankers idle, since their main employment is on routes from the Gulf.

The main beneficiaries of last week's activity were owners of smaller VLCCs (very large crude carriers). One voyage from Kharg Island to Japan for a 220,000 ton cargo was fixed at Worldscale 44, and for non-Iranian loadings to the East

the level was Worldscale 41—both about ten points up on the previous week.

According to E. A. Gibson Shipbrokers, VLCC rates to the West also put on a few points to Worldscale 35. "With the current volume of inquiry quoting, there is every anticipation of higher levels being maintained."

The brokers noted that it had been some time since only six VLCCs had been available in the Gulf, with another six also able to guarantee oil liftings in October.

And with only a small number of ships due to enter the Gulf in November, owners have clearly been encouraged to press charterers for higher levels.

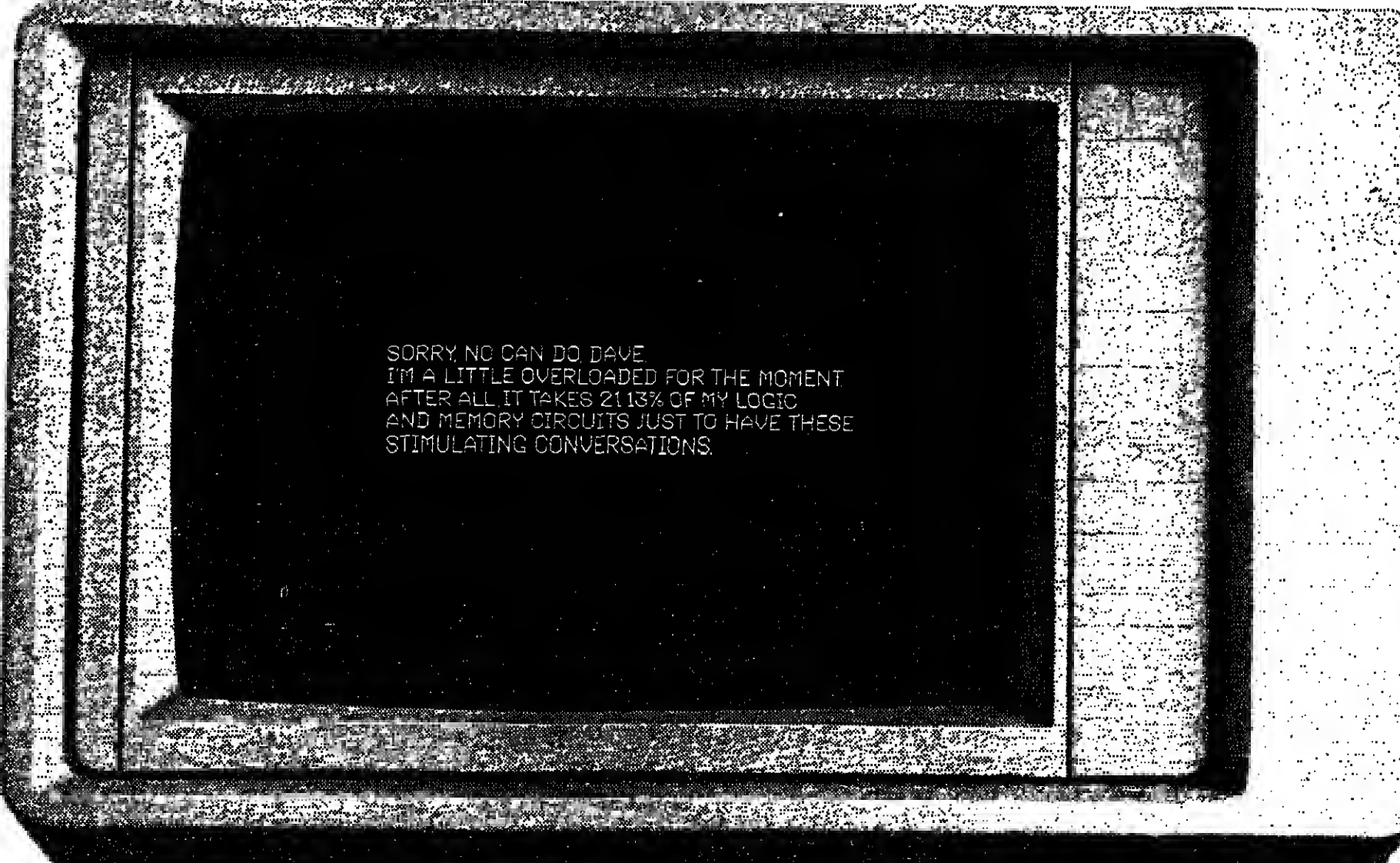
Even so, the VLCC tonnage surplus remains large and most operators feel this will have to come down sharply through scrapping before the tanker market becomes profitable again for owners.

Last week also saw some uplift on the dry cargo scene. Denbom Coates reported that the Atlantic market was now showing signs of life, with a peak rate of \$3.70 per ton paid for a Panama size ship—60,000-80,000 deadweight tons and able to navigate the Panama Canal—for grain from the U.S. Gulf to Europe. This compared with the previous week's level of \$7.50.

Two major secondhand purchases enlivened the sale and purchase scene in the week. The Cast Narwhal—an ore-bulk-oil carrier which was the largest ship in the recently split up Cast fleet—was sold to Norwegian interests for \$5.5m.

Galbraith Wrightson noted that this was scarcely more than her demolition value to breakers in the Far East. The 54,000 dwt King Charles bulk carrier, laid up in London for over a year, went for a reported \$4.75m to Greek buyers.

EVEN 'USER FRIENDLY' COMPUTER SYSTEMS STILL MAKE ENEMIES.



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STATISTICAL TRENDS: FRANCE

Austerity measures begin to bite

THE AUSTERITY measures taken by the Government in March 1983 have begun to affect the economy. Cuts in public spending and tax increases, together with a tighter monetary policy were imposed to reduce inflation and restore external balance of payments.

Progress in cutting inflation has been slower than anticipated, and France's inflation differential with its main competitors remains high as rates of inflation have dropped sharply elsewhere. The country's external payments position already looks healthier with a trade deficit of only FFr 400m (\$50m) in August. Foreign borrowing has slowed and foreign exchange reserves are at a record high.

The austerity programme came at a time when GDP growth was already slowing—0.1 per cent in the first quarter—and, overall, the economy is set to contract by 0.5 per cent this year. The effect of the new policies is likely to result in negligible growth in 1984 as well.

Personal consumption is likely to decline by 1 per cent this year in real terms. Declines in real consumption have only occurred in five quarters since 1970, and never in two consecutive quarters. Now it seems likely to fall in 1984, too.

The March measures have been reinforced by the restrictive September budget, a central aim of which was to limit the Government deficit to 3 per cent of GNP. The French deficit is not especially high by international standards, but has become rapidly worse since the 0.3 per cent surplus in 1980.

The austerity programme signalled that the Government had finally abandoned

its original expansionary policies, which were based on a growth in domestic demand and exports. It was forced to change course by the severe deterioration in France's external position and the consequent crises of the country's currency.

The problem was the growth differential between France and its trading partners. The realignments of the franc were sufficient to

maintain price competitiveness, as the figures on relative wholesale prices indicate, but not to offset the trade effect of growth in France at a time of continuing recession elsewhere.

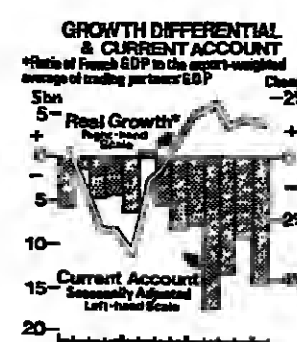
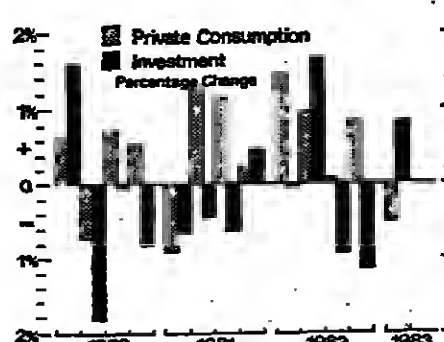
This left two alternatives: protectionism and withdrawal from the EMS, or action to dampen domestic demand, reducing imports and inflation. The comparison between the Government's forecasts in August 1981, and the actual outcome illustrates which assumptions proved incorrect.

Private consumption grew faster than expected, while investment fell, and exports declined in contrast to the substantial growth predicted. The trade balance worsened with every area except Opec, especially with other OECD economies. In terms of the commodity balance, energy was the only sector to show real improvement. France's share of the export of manufactures from the main producing countries declined in 1980 and 1981 and remained stable in 1982.

Economy

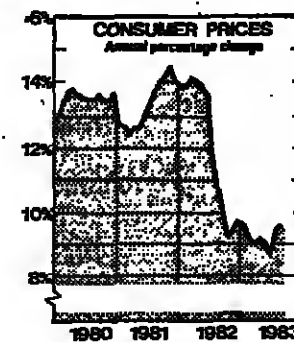
REAL GDP	
% change on previous period	
1974	5.2
1977	3.1
1978	3.8
1979	3.3
1980	1.1
1981	0.3
1982	1.7
1983†	-0.5
1984†	+0.5

† Forecasts.
Source: OECD, Phillips & Drew

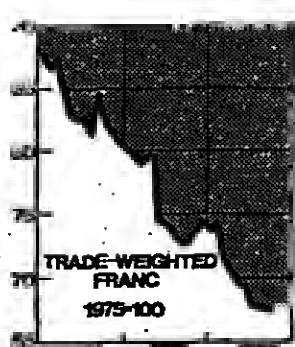
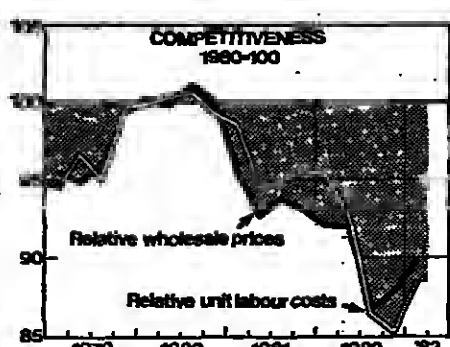


1982 TRENDS	
% changes	
Official French forecasts, Aug. 1981	
	Out-turn
Private consumption	2.5
Public consumption	2.7
Gross fixed investment	2.3
General govt.	3.2
Non-residential	0.1
Total domestic demand	2.0
Exports	3.4
Imports	4.9
Change in foreign balance	5.1
GDP	3.1

Source: OECD

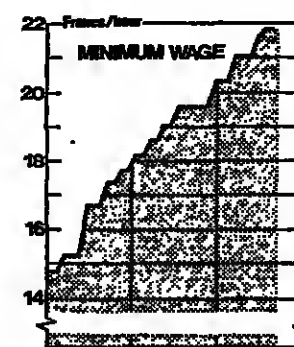


Labour



WEEKLY HOURS OF WORK	
in industry	
1981	40.3
1982	40.3
1983	40.2

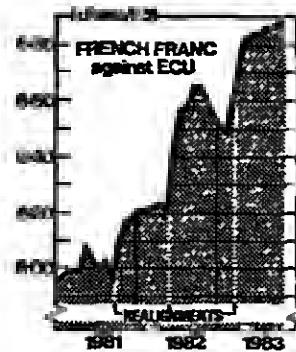
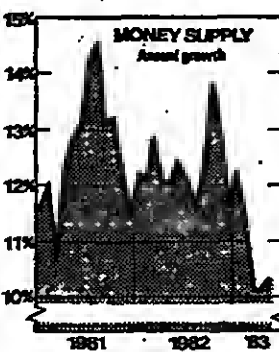
UNEMPLOYMENT	
% of labour force	
France	
1981	6.7
1982	7.1
1983	7.5



Finance

GENERAL GOVERNMENT	
SURPLUS/DEFICIT % of GDP	
1971	0.7
72	0.8
73	0.9
74	0.6
75	-2.2
76	-0.5
77	-0.8
78	-1.9
79	-0.7
80	0.3
81	-1.9
82	-2.6

Source: OECD



BALANCE OF PAYMENTS	
FFr bn	
Trade Balance	
1981	-12.93
1982	-17.82
1983	-23.76

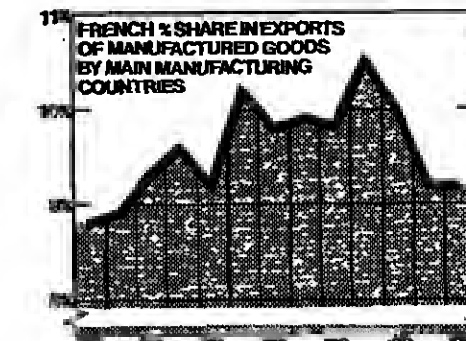
BALANCE OF PAYMENTS	
\$bn	
1980	-4.2
1981	-4.8
1982	-12.1

Trade

TRADE BALANCE	
by area (bn dollars)	
1980	-11.3
1981	-11.3
1982	-16.6

TRADE BALANCE BY COMMODITY	
(bn dollars)	
1980	2.8
1981	3.8
1982	2.3

% SHARES IMPORTS	
1963	10.6
1975	12.6
1981	14.0



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OVERSEAS NEWS

J. D. F. Jones in Johannesburg reports on a bitter national debate

Blacks furious over constitution

WHITE South Africans are caught up in a maelstrom of political debate leading to November 2, when they will decide whether to introduce a new constitution. The proposals would allow both the 2.5m 'coloured' people (of mixed race) and some 800,000 Indians limited representation in the hitherto exclusive white preserve of central government.

Yet one of the most fascinating aspects of the referendum campaign is that the 20m or more blacks—who will not be asked what they think on November 2, and to whom the new constitution offers no prospect of change—are insisting on having their say.

Not surprisingly, their rejection of the constitution is almost unanimous. But it is being uttered with a force and an anger which have not been heard in public for years.

This constitution 'has divided the whites, the coloureds and the Indians, and the only people it has unified are the blacks. It has unified the blacks against the whites,' Mrs Helen Suzman, the veteran opposition leader, said in Parliament last May. She is being proved right.

Factions which would normally have little good to say to each other all agree that this constitution is designed to enshrine apartheid and ensure white domination of the new political system, and therefore is the opposite of the reform its architects claim for it.

The most vociferous opposition has come from Chief Gatsha Buthelesi, leader of the Inkatha movement and Chief Minister of the Zululand homeland of KwaZulu.

He is an old enemy of the Pretoria Government, but is also distrusted and criticised by many blacks because he has co-operated, to a point, with the Government's ethnic homeland policy.

Chief Buthelesi is sustaining a remarkable—and widely reported—campaign of passionate criticism of the new constitutional proposals. He keeps on warning whites that the constitution cannot be 'a step in the right direction'—as many whites believe—because it is vehemently rejected by three-quarters of South Africa's population. 'It is basically bad, and so founded on racist principles that we want no part of it,' he says.

His most powerful argument directed at the white voters is that a Yes vote would pull the rug from under the feet of black moderates like himself, and lead to conflict and confrontation.

Following his example, five more leaders of the Government-erected Bantustans (including even the oldest, the 'independent' Transkei) have come out against the constitutional proposals and called for a No.

Yet if the constitutional campaign has galvanised such 'conservative' blacks, it has had a similar effect at the other end of the political spectrum, where the radical black movements have recently enjoyed a noteworthy recovery after years of suppression.

It is too soon to risk a judgment of the lasting strength of this revival, and indeed it is not yet clear whether the Government will permit it.

But, for the moment, two broad movements are making the headlines.

One is the United Democratic Front (UDF), which launched itself last month, claiming to bring together 400 organisations.

Although the 400 include football associations and social groups as well as more overtly political and civic associations, the UDF can claim to be the biggest mass front since the Congress movement of the 1950s.



Chief Buthelesi: 'racist principles'

It traces its descent from the Freedom Charter which inspired the major opposition movement of that period and, significantly, it is multiracial.

The other new organisation is the National Forum, launched in June. It is distinctly radical, its descent is from the Black Consciousness ideology and it therefore rejects multi-racialism. Again, it is too soon to judge its impact.

Antipathies between the two streams have already surfaced and many black groups have been trying not to come down firmly on one side or the other. However, both groupings are likely to practise non-cooperation with apartheid structures, which would mean boycotting any Government attempts to implement representative mechanisms for the coloureds and Asians.

As for the coloured community, it has been confounded—and split—by this vehement debate. The principal coloured party has been the

Labour Party, whose leaders earlier this year took a hasty decision for 'qualified participation' in the new constitution. By this they mean that the party rejected the constitution but would operate within it in order to try to change it from inside.

Not surprisingly, this policy is confusing its followers. Radicals (including those in the UDF) pour scorn on the old-guard Labour Party leaders (who would presumably be in the running for cabinet and other jobs).

It is even possible that the coloureds might, if asked, turn down the constitution, but no arrangements have yet been announced to consult their opinion. There is only vague Government talk of a coloured referendum in due course, 'if they ask for one.'

The Indians have been keeping a lower profile and observers have suspected a majority would probably accept the constitution. There is an active radical wing which says No, but especially in Natal, the Indians are nervous of their relationship with the blacks, and must be listening to Chief Buthelesi's prophecies of doom.

The paradox is clear: the Government declares that a Yes vote by the whites is essential to maintain the momentum of 'reform' in South Africa. The blacks, with a unanimity and an energy that have not been seen for a long time, insist that a Yes vote will take the country even closer to what Chief Buthelesi describes as 'total political disaster.'

'Just how close to a disaster it is,' says the chief, 'will be spelled out by the extent to which white South Africa votes Yes. Every No vote is vitally important for the future.' No wonder the white voters themselves are becoming confused.

Irish insurer 'may need decade to recover'

BY BRENDAN KEENAN IN DUBLIN

IT COULD take a decade to restore the troubled Irish insurance group Private Motorists Protection Association (PMPA) to a sound financial footing, according to Dr Garret Fitzgerald, the Irish Prime Minister.

In the meantime, the 2 per cent levy on all non-life premiums will have to continue and the administrator appointed to run PMPA will be able to draw on the £10m (\$11m)

per year which the levy will provide.

Dr Fitzgerald, who was speaking at the end of his party's annual conference, confirmed reports that the Government had to threaten to appoint a liquidator in order to get PMPA, which insures about a third of the republic's drivers, to make information available on its affairs.

Earlier, Dr Fitzgerald confirmed his commitment to social reform despite the divisions caused in his Fine Gael party during the recent referendum on abortion.

He said he would return to his programme of constitutional reform in areas such as divorce when the New Ireland Forum, which is trying to devise structures for an all-Ireland political settlement, completes its work.

Dr Fitzgerald was cautious on the prospects for the forum, saying it was too early to assess the extent to which real agreement could be reached on acceptable solutions. Senior Irish ministers are to have a series of meetings with employers, unions and farming bodies to discuss the problems of unemployment, which is now 17 per cent and still rising.

Dr Fitzgerald said those in work would have to consider time and income-sharing with the unemployed.



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UK NEWS

State spending target nearer agreement

BY PETER RIDDELL AND MAX WILKINSON

THE TREASURY has narrowed to substantially less than \$1bn the gap between its target for public spending next year and the demands from departments.

After strong backing for the Treasury line from the Prime Minister in Cabinet last week, it is now considered a near certainty that the Government will be able to announce an agreed spending figure of £126.4bn for 1984-85 in its Autumn Statement next month.

However, some tough bargaining remains to be done in the next two weeks, mainly with the Ministry of Defence, about the arithmetic behind the overall figure.

The Treasury now seems confident that if the worst comes to the worst, it will be able to "lose" any remaining overshoot in the public expenditure accounting system as happened last year.

However, the Treasury will be arguing strongly in the so-called "Star Chamber" of Senior Ministers under Lord Whiteley's chairmanship, that it would be wrong to raid the £3bn contingency reserve to square the accounts as it did this time last year.

It will point out that this only

postponed the problem, since the Chancellor was forced to announce an emergency package of £1bn cuts and asset sales in July, only eight months after the last Autumn Statement on public spending.

The main problem remaining for next year is the defence budget, which is still substantially above the target level for 1984-85. The Treasury has suggested continuing into next year part of the current financial year's £240m cutback, announced in July. The Treasury is anxious to restrict next year's increase in the defence budget to about £1.3bn or 8 per cent compared with the 1983-84 figure.

There has also been an intense debate about whether to continue the present British commitment to the Nato target of a 3 per cent annual increase in defence expenditure beyond the present expiry date of 1985-86.

The Treasury has argued that the basis of the commitment should be changed from the present volume terms to cost terms. This could save up to about £350m in 1984-85. The present volume basis means that if the cost of defence equipment rises faster than prices gen-

erally, the difference is added on top. If the defence budget were expressed in cost terms, the Ministry would get no extra cash to compensate for any relatively faster rise in weapon prices.

One could have rival groups competing to run regional electricity networks, regional gas boards, and competing against each other for the franchises.

Dr Owen urges the creation of "a small ministry for competition to hunt open private and public cartels and monopolies. We should see the demerger of large private corporations, the curbing of the powers of the multinationals, and the dis-aggregation of the public sector as part of a strategy which includes privatisation."

Most of the issues which will come before the "Star Chamber" are those which are thought to involve general or political principles which have implications for the pattern of spending right through to 1988-89.

The Treasury has suggested that part of the cost of maintaining a garrison on the Falkland Islands should be counted within the 3 per cent Nato commitment.

Construction orders continue to advance

BY NO DAWNEY

THE AUGUST figures for new construction orders, show a continued improvement on last year but little evidence of the rapid growth seen in the spring and early summer.

Private sector building orders - the major impetus behind the building industry over the last two years - dropped from £254m (£380.6m) in July to £231m at seasonally adjusted constant 1980 prices. Industry observers claim the hot weather was a major factor behind the figure which, though 21 per cent higher than the same three months last year, is 15 per cent lower than the previous three-month period.

The surprise result came in public sector housing orders, up 13 per cent in June to August 1983 against the previous three-month period and 2 per cent higher than the same period last year. But analysts believe the Government's new move to restrict public sector capital spending will drastically reduce

this figure over the coming months. Industrial and commercial building orders remain depressed. Private industrial orders, at £122m in August against £163m in July, are 8 per cent lower in the last three months than in March to May but 4 per cent up on the same period last year.

Similarly, commercial orders fell by 13 per cent and 7 per cent respectively.

Public works accounted for £336m in August (July £31m), making the June to August figures 4 per cent down on the previous three months, but 27 per cent higher than last year. At current prices, the total value of new orders in August was £1.03bn.

The National Federation of Building Trades Employers has warned that the new figures, though depressed, appeared more optimistic than its own state of trade enquiry, due to be published this week.

National Savings pour in

By Clive Wolman, Savings Correspondent

THE POPULARITY of the 26th issue of National Savings certificates produced a rapid inflow of money last month. The Government's total receipts from National Savings reached £333m, the highest monthly figure this financial year, according to statistics released yesterday.

This contrasts with net receipts of only £147m in July shortly before the 25th issue, which yielded 7.5 per cent per year, was withdrawn. The 26th issue which yields 8.25 per cent tax-free if held for five years, produced receipts of £176m in September, following its mid-August launch.

A new certificate issue traditionally attracts a major inflow in its first few weeks as high rate taxpayers use up their £5,000 quotas, the maximum permitted individual holding of an issue.

A total of £80.8m of National Savings income bonds were sold in September, up from £62m in August, thanks to a ½ per cent increase in the interest rate they offer.

Withdrawals from index-linked issues, whose popularity has sagged during the last year with low inflation, slowed down in September. However, after the 2.4 per cent bonus is paid at the end of this month, withdrawals are expected to accelerate once more.

The total government receipts from National Savings in the first six months of the financial year to September have reached £1.5bn, which is broadly in line with the £2bn target set by the Treasury for the year.

The recent upsurge in receipts has come despite the massive inflow of funds since July to the building societies, the main rivals to National Savings. Government sales of gilt-edged securities in September were also at their highest for more than a year.

The recent increase in savings is not the product of greater thrift, as consumer spending has also shot up during the last two months. It is more the consequence of the overshooting of government expenditure since April which has pumped more money into the economy.

Vital decision today in Telecom dispute

BY BRIAN GROOM, LABOUR STAFF

THE Post Office Engineering Union's privatisation dispute will reach a critical phase today if British Telecom (BT) goes ahead with a threat to dismiss 19 London area telephone engineers who have refused to work as directed.

The union's executive will meet today to discuss the outcome of efforts to avert a clash over the issue. By midday it expects to hear BT's response to representations made last week.

The 19 have twice refused management instructions to do the work of striking colleagues - the second time after signing a pledge to work as directed.

The union now has more than 2,000 members on strike or suspended for refusing to work at central London locations, including the international telephone and telex exchanges. It disputes BT's claims that services to customers are being maintained.

Further industrial action, possibly this week, is expected by telephone operators in the Union of Communication Workers. Some of these in central London struck for 24 hours on Friday.

Today the union executive will also consider the impact of its court victory against the attempt by Mercury, the private telephone net-

work, to get industrial action lifted.

Mercury is expected to appeal against the High Court judgment. This is likely to be heard in a few weeks. The Government is expected to wait the final outcome of the case before responding to appeals from such bodies as the Institute of Directors to tighten the 1982 Employment Act.

Trade unions may also take a cautious view of the Mercury ruling. Although it would allow them to take industrial action legally in similar circumstances, these may not always apply.

The National Union of Railwaymen (NUR) faces a tricky decision over whether to block the laying of Mercury cables beside railway tracks when the private network expands into the provinces.

Its own campaign against privatisation could be undermined if the NUR refuses to help other unions out, but, unlike the Post Office union in the Mercury case, this work would provide jobs for its members rather than take them away.

Meanwhile, the six unions representing British Telecom workers will step up their campaign against privatisation today by claiming that the Government's flotation of shares is a threat to the defence of the realm.

Fresh argument on low-tar cigarettes

By Lisa Wood

THE controversy over advertising and cigarette advertising was fuelled by the publication yesterday of new research on the issue by the Advertising Association, which represents advertisers, agencies and the media.

The research is on the penetration of low-tar cigarettes, which are allegedly less harmful to health than high-tar cigarettes, in countries with and without advertising bans, and on the effects of advertising bans in countries where such bans exist.

According to information published by the association, low-tar cigarettes make up a far smaller proportion of sales in countries such as Norway and Singapore than in countries such as Sweden and Hong Kong, where advertising is allowed.

The association said: "If, as has been suggested by recent research, low-tar cigarettes are half as harmful as high-tar cigarettes, the logical conclusion is that advertising bans achieve precisely the opposite effects to those intended by those who campaign for bans."

The association also says that per-capita cigarette consumption has grown substantially in countries such as Thailand, Taiwan, Iceland and Singapore, where advertising bans have existed for many years. In contrast, cigarette consumption has fallen in the UK, where advertising is allowed.

Advertising and Cigarette Consumption: 24, from Publications Department, the Advertising Association, Abford House, W5 Wilton Road, London SW1V.

Owen expands on shift in economic policy emphasis

BY PETER RIDDELL, POLITICAL EDITOR

A RENEWED commitment to the social market economy and to the breaking up of private and public-sector monopolies is made today by Dr David Owen, leader of the Social Democratic Party.

Dr Owen gives details of the shift in policy emphasis, which he outlined during his speech to the SDP conference in Salford, Manchester, last month, in a 5,000-word article in Economic Affairs, the redesigned successor to the Journal of Economic Affairs, published by Longman and the free-market Institute of Economic Affairs.

His theme is the need: "...to use the term 'market' openly and unashamedly. Britain cannot recover its economic strength without a far stronger emphasis on winning markets and without a clearer recognition of the commercial and competitive imperatives on which our prosperity depends."

The SDP support for decentralisation is defined as: "An endorsement of the market mechanism, which is in a sense a continuous referendum."

At a press discussion of his article last week, Dr Owen denied that he had moved to the right. He pointed out that some of his ideas reflected the original founding aims of the SDP and could also be seen in the work of leading Liberals like Lord Grimond and Mr John Pardon.

Dr Owen refused to accept the conventional labelling of left/right, which, he said, had been made meaningless by the shift in Labour's position.

Dr Owen is none the less very much leading his party, rather than following its consensus. There has been very little discussion by the party's ruling committees of his new emphasis and some Social Democrats and Liberals are unhappy about this change.

Dr Owen admits that he has broken new ground on industrial policy. Indeed, his desire "not to freeze the frontier between the public and private sectors," but to welcome change, is directly contrary to the preference of Mr Roy Jenkins, his predecessor, for caution and stability.

In the public sector, Dr Owen argues that the monopoly bargaining power of the unions will either have to be curbed or the structure itself will have to be changed.

In public services where revenue can be raised through charges - telephones, post, gas, electricity, rail, water - the monopoly cannot be easily broken. If the unions will not accept agreements covering comparability, arbitration and no-strike provisions, smaller autonomous managerial units, more co-operatives and the widespread use of franchising will become inevitable.

"But disaggregation of national wage-bargaining procedures will only help if there is a decentralised employing authority with the ability to fix prices and wages. There is already a case for autonomous, all-purpose regional electricity authorities for England, as in Scotland, for regional autonomy for the gas industry and, perhaps more controversially, the railways."

Dr Owen suggests the more general development of franchising.

"The private provision of hitherto publicly provided goods and services, subject to official contractual, licensing or regulatory requirements, opens up a host of possibilities, even in the natural monopoly areas, as alternatives to nationalisation on the one hand and/or large, private monopolies on the other."

Few new M-ways in UK

FINANCIAL TIMES REPORTER

BRITAIN figures low in an international line-up of new motorways opened in the last five years, according to the British Road Federation.

In the five years to 1982, France opened 814 miles of motorway and West Germany a further 556, compared with Britain's 157 miles. The Federation, quoting from World Road Statistics 1978-82, published by the International Road Federation, said Britain spent only 33 per cent of road tax revenue on roads, West Germany 72 per cent, the U.S. and Switzerland 95 per cent and Japan 126 per cent.

Though the price of a gallon of petrol is shown to be lower than in many European countries, the British car-owner faces a heavier burden of taxation.

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Engineering industry's export orders drop

BY ANDREW FISHER

NEW EXPORT orders for the engineering industry fell sharply in the three months to July, from the unusually high level in the previous three months, but home orders showed sizeable rises.

Export orders in the instrument and electrical engineering sector were down by 33 per cent, while those for mechanical engineering companies were 19.5 per cent lower.

This left the overall export order position for combined engineering 26 per cent lower during the three months. Actual export sales in the period were 2.5 per cent higher for instrument and electrical engineering and 3.5 per cent down for mechanical engineering.

In the home market, according to Department of Trade and Industry figures, new orders on the instrument and electrical engineering side rose by 20 per cent.

There was a gentler 7.5 per cent increase in mechanical engineering, to leave the rise for combined

engineering at 14.5 per cent. Home sales in the instrument and electrical sector were 5 per cent higher, but 3 per cent lower in the combined total.

While total new orders for instrument and electrical engineering rose 4.5 per cent, a fall in mechanical engineering left the combined engineering figure only 2 per cent higher, the same rise recorded for sales.

Separate figures for machine tools showed a rise in export orders in July compared with the previous two months, which more than offset the slight fall in home orders. Total new orders in the May to July period, however, were still 14.5 per cent down on the preceding three months.

Total machine tool sales were down by the same percentage. With monthly sales generally remaining above the level of new orders, orders in hand had dropped by 7.5 per cent by the end of July.

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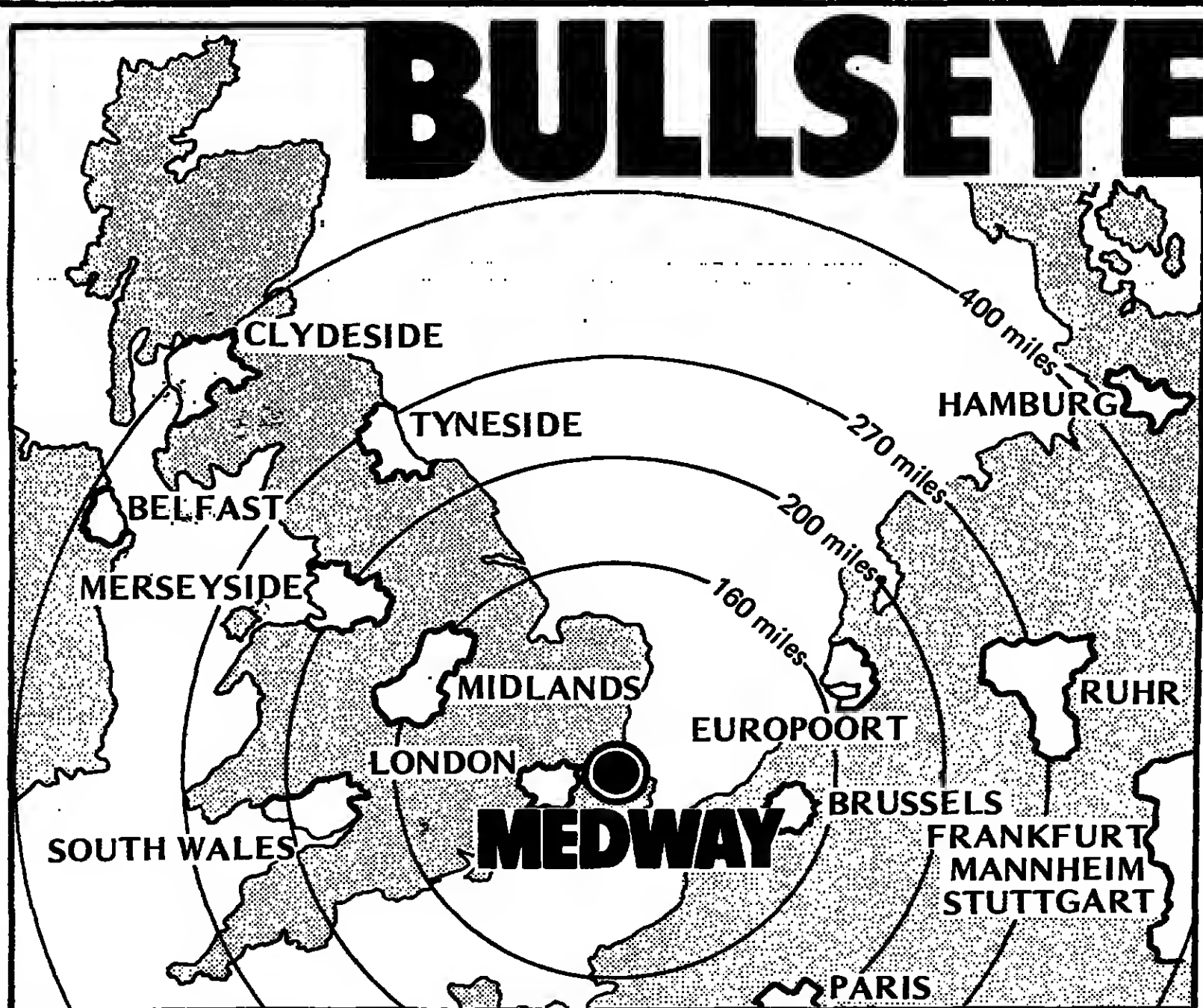
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UK NEWS

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FTF/Oct/83

Civil Service cuts on target

By Robin Pauley

THE CIVIL Service is now down to its smallest size for 20 years, and the Government appears likely to achieve its target of 630,000 civil servants, the smallest number since the war, by next April.

By April 1983, there were 649,000 civil servants, a reduction of 84,000 or 11 per cent since the Conservative Government took office in 1979, according to the Civil Service Statistics 1983, published by the Treasury yesterday.

The largest cuts since 1979 have been at the Ministry of Defence, down 36,400 to 219,165, the Environment Department, down 15,000, and the Inland Revenue, down 11,500.

Not all cuts are actual jobs abolished; some are transfers to the private sector through privatisation of some departmental services.

Some departments have increased their numbers, notably the Employment Department, which has increased by 6,800 since 1979, and the Home Office, which has increased by a net 1,481, mainly because 1,900 extra prison officers have been employed since then.

Most of the reductions have come about through natural wastage, early retirement and voluntary redundancy, although 8,000 industrial civil servants and 2,500 non-industrial staff have been made compulsorily redundant.

Since 1979, there has been a net decrease of 47,500 non-industrial staff and 36,700 industrial.

In recent years, nearly twice as many women as men have been recruited to the civil service, and about 47 per cent of all non-industrial civil servants are now women.

MORE PIT CLOSURES POSSIBLE

MacGregor warns against ban

BY BRIAN GROOM, LABOUR STAFF

MR IAN MACGREGOR, National Coal Board chairman, yesterday delivered a stern warning of further pit closures and told miners that their overtime pay offer would hurt only themselves.

In an address to the National Union of Mineworkers' white-collar section at Wallsend in the north-east of England, Mr MacGregor said the industry had to produce cheaper coal from more modern pits and bring output into line with sales.

A start had been made by "getting out of hopeless places" which would never contribute to coal's prosperity, but the industry's prospects were being damaged by huge losses still coming from a small part of the business.

Much of the £800m aid from the taxpayer last year subsidised losses at collieries "where the only prospect, apart from closures, is to go on pouring away good money in order to pile up coal on the surface for which there is no customer."

Mr MacGregor denied, however, that the NCB was running down the industry. It would invest more than £700m this year and was creating new, efficient capacity faster than pits were being closed.

Since 1974, closures had cut capacity by 10.7m tonnes, but £1.2bn of new investment had brought 17m tonnes of new capacity into operation, with another 25m tonnes in the pipeline for completion over four to five years.

He warned that some miners would lose £40 a week because of the NUM overtime ban, due to start next Monday, but it would not alter the industry's need to balance output against what customers would buy.

The confidence of our customers

Two POTENTIAL new sites for the disposal of radioactive waste, one in the south and one in the north of England, are expected to be announced by the Government with Parliament resumes this week.

Each location might cost about £100m to design, construct and fill with radioactive waste over the rest of the century.

The Government's announcement will be followed by "some years" of field work by scientists to confirm the suitability of the sites.

The sites have been made available by ICI on Teesside, and by the Central Electricity Generating Board on land it owns in the south of England.

Both sites will require a nuclear licence before they can be used to dispose of radioactively contaminated materials from the nuclear industry.

The Government expects to hold separate public inquiries in the mid-1980s into the suitability of each site.

The two sites, one for very slightly contaminated waste and the other for more radioactive materials, have been closed from a list of about 150 potential sites offered by the nuclear industry and private organisations.

The initial list was reduced to a short list of about 50 sites by Nirex, the nuclear industry waste management executive, a new body set up by the British nuclear industry.

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EEC had 'modest' effect on industry

BY JOHN HUNT

THE EFFECTS of EEC membership on Britain's industry and trade have been modest compared with the original "inflated expectations", according to a report prepared by the European Communities Committee of the House of Lords.

However, the committee is convinced that membership has helped sustain the UK's trade and industrial activity during the recent difficult years.

It believes Britain's economy is now inextricably involved with the Community and that withdrawal would have serious consequences.

The report, to be debated next month, concludes that membership has encouraged foreign direct investment in Britain, particularly

from the U.S. and Japan. Britain's own domestic investment has probably been encouraged but, on balance, British investment in the Community has been reduced.

Taking evidence from a wide range of interests it found a striking degree of unanimity on the importance of Britain remaining in the Community. "Quite simply, membership is regarded as essential to the future well-being of British industry," it says.

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Protests over pasta dumping

Financial Times Reporter

THE Ministry of Agriculture and the EEC are investigating a complaint from a Scottish Labour MP that the UK pasta industry is being seriously endangered by the "dumping" of illegally subsidised Greek products on the home market.

Cumbersome MP Mr Norman Hogg claims that the Greek Government, contrary to EEC regulations, has been subsidising the export of pasta products by up to 20 per cent. His concern follows approaches from one of Britain's leading pasta manufacturers, James Marshall (Glasgow) based in Cumberland.

A spokesman for the Ministry of Agriculture says that complaints have been lodged with the EEC in Brussels over the level of offer prices for Greek pasta delivered in the UK.

Pledge by shipyard men

BY ANDREW FISHER, SHIPPING CORRESPONDENT

WORKERS at a small Scottish shipyard have promised to work their normal holiday periods, if necessary, in "a positive offer of flexibility" aimed at helping to win much-needed new orders.

The privately-owned Campbelltown Shipyard on the Mull of Kintyre in western Scotland is building two steel-hulled fishing boats worth more than £800,000 each. But it is desperate for more work to keep its 81-strong workforce busy.

The flexibility agreement, signed by shop stewards this month, has been agreed as state-owned British Shipbuilders is struggling to push through a drastic survival plan, which many of its 80,000 workers - threatened with job losses - have rejected.

Campbelltown recently lost an order to Denmark, where the competing yard quoted a price some 25 per cent lower.

MAJOR SHIPPING CONFERENCE & EXHIBITION

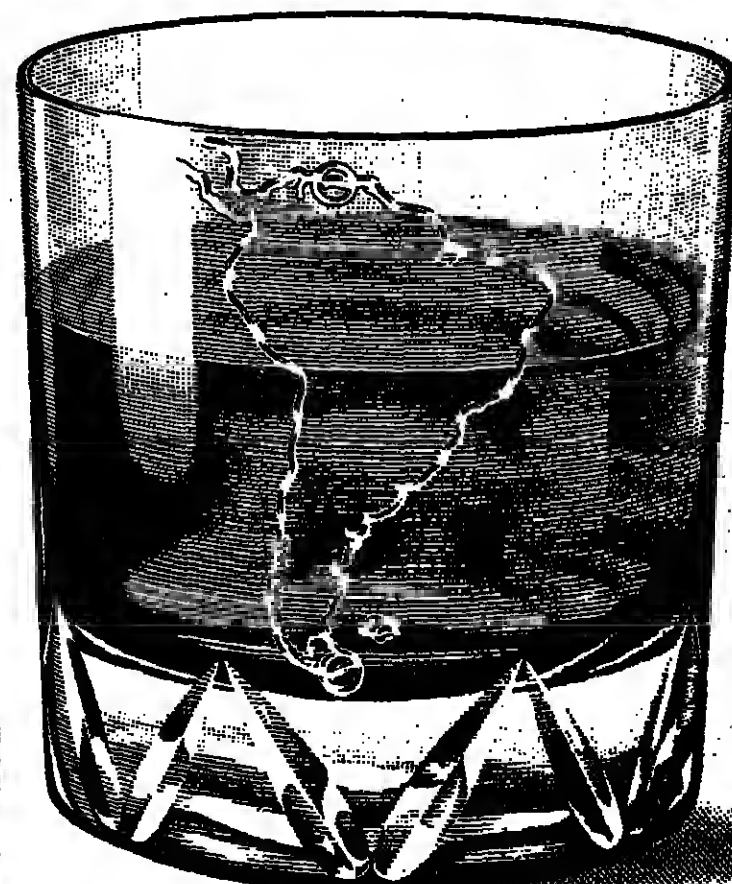
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UK NEWS

Unemployment 'no guarantee of industrial peace'

BY BRIAN GROOM, LABOUR STAFF

A CONTINUATION of high unemployment when Britain comes out of recession will not guarantee industrial peace, Mr Pat Lowry, chairman of the Advisory, Conciliation and Arbitration Service, has warned. Its impact on labour relations would diminish because the numbers already out of work had less effect than the fear of fresh redundancies.

"We shall get accustomed to the numbers unemployed," he told the Institute of Personnel Management's conference at Harrogate, Yorkshire. It would, however, continue to affect issues such as the union pressure for shorter working hours.

Mr Lowry said the challenge to management was "To provide the organisational structure and industrial relations framework within which the energies of a new generation of managers can be released, to provide motivation and leadership which are not based on either employee fear or the alienation of trades unions as an act of deliberate policy."

Improving industrial relations

was difficult against a background of social and economic divisions. He warned the Labour Party that simply to repeal all the present administration's labour laws would mean that stability in industrial relations would continue to elude Britain.

"We are unique among industrial countries in our apparent determination to tear up our industrial relations system by the roots and replace it with another," he said.

But he pointed out that many managers doubted the effectiveness of the Conservative Government's legislation, and said the central problems of industrial relations - improving productivity, at work - were outside the scope of the law.

Mr Lowry said he had come across only one instance of a company and local union officials agreeing to hold a closed shop ballot under the 1982 Employment Act - a requirement from November 1984. Many companies appeared to be ignoring the issue in the hope that it would go away, or were prepared to meet any damages awarded against them in closed shop cases.

Jobs for the young 'through reflation'

BY ALAN PIKE, INDUSTRIAL CORRESPONDENT

YOUTH UNEMPLOYMENT is neither tolerable nor inevitable and solutions to the problems are available, Youthaid, a national charity concerned with the young jobless, argues in a background paper published today.

The paper sets itself the task of dispelling the view that high unemployment is unavoidable and attempts to create "a new atmosphere of public opinion in which no political party will be able to govern without a genuine commitment to create the jobs that are so desperately needed."

Youthaid stresses that young people are not immune from the worst consequences of unemployment. The most important single margin was poverty but "the sense of rejection felt by a young person who has never had a proper job and sees no

prospect of getting one in a society where employment is still the commonly accepted measure of a person's value can be intense."

Youthaid rejects arguments that young people have priced themselves out of work, saying the relative level of youth wages has remained virtually constant, while unemployment has soared.

The paper accepts that it is less easy to deny that lower wages would improve young people's position in the labour market. Using this logic, however, it would be in the interests of any unemployed individual or group to make a wage bid below the going rate.

Youthaid believes the creation of these jobs must come through reflationary policies, concentrated in stimulating employment in areas of greatest need.

CBI rejects EEC shorter week plan

BY OUR INDUSTRIAL CORRESPONDENT

THE UK GOVERNMENT has been urged by the Confederation of British Industry (CBI) to block EEC plans for a reduction in working hours.

Members of the CBI council unanimously rejected the contents of an EEC Commission draft recommendation which proposes substantial reductions in working time and limitations on overtime.

Sir Terence Beckett, director general, said that the EEC document omitted any reference to the crucial issue of reductions in pay in return for reductions in working hours.

"Such a reference was in earlier drafts but has now been massaged out."

The time for Europe to switch to a shorter working week would be after Japan and other Far Eastern countries had done so and not before, he said. There was an "orchestrated campaign" in progress for the 35-hour week which, if it suc-

ceeded, would not create jobs but put them at risk.

In the CBI's view, marginal reductions in working time cannot be pieced together to form new jobs. The CBI believes that the adoption of a 35-hour week would create serious skill mismatches and merely reduce competitiveness.

Yesterday's council meeting also debated the volatility of exchange rates, raising again the question of whether sterling should be included in the European Monetary System. Although the CBI's Committee has favoured such a move, its Economic Committee has taken a contrary view. Consultation among members in the regions has been against sterling entering EMS, and this view was confirmed by a majority vote at yesterday's council.

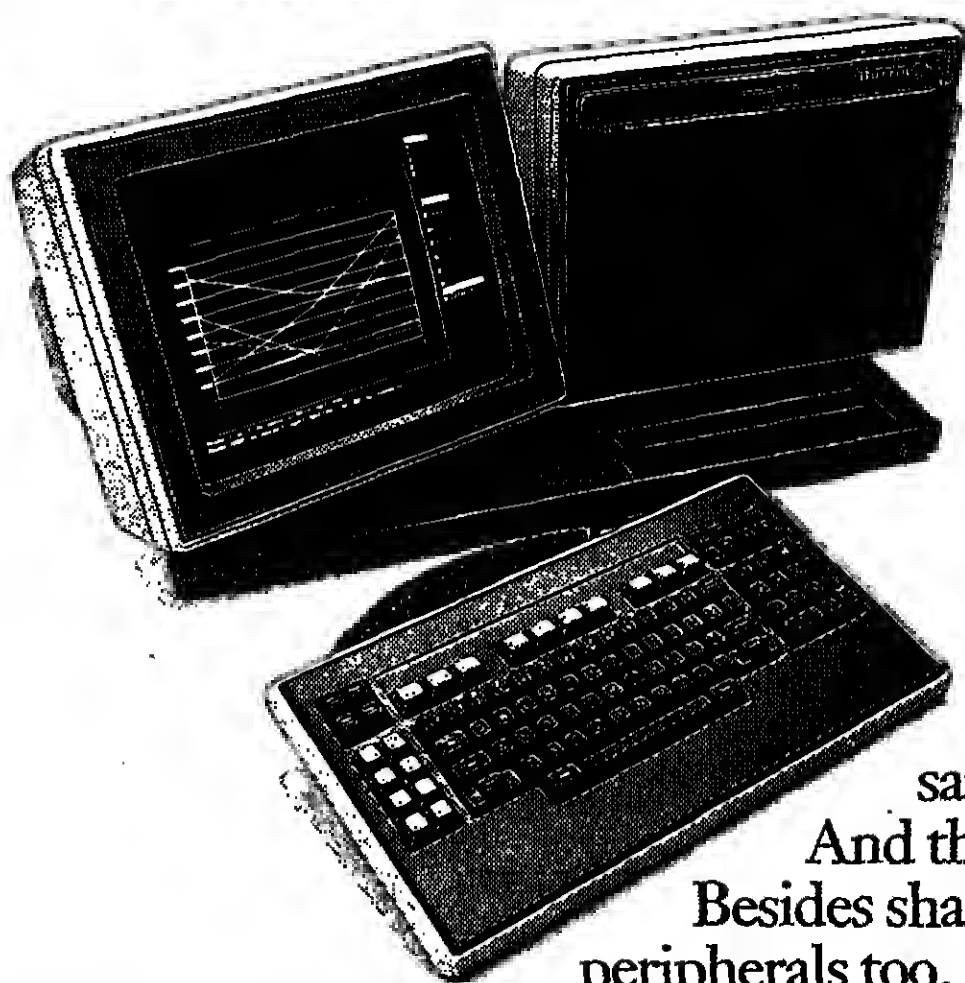
Sir Campbell Fraser, president, said the CBI did not feel the time was ripe for Britain to become a full EMS member.

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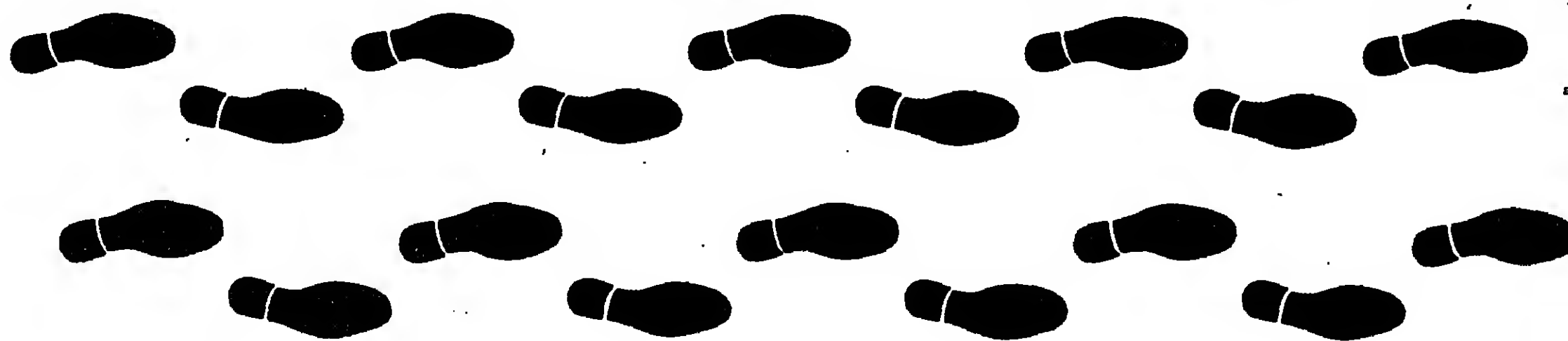
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Telford



UK NEWS

Big increase in business at county courts

By A. H. Hermann, Legal Correspondent

A SUBSTANTIAL decrease in the number of proceedings begun in the Queen's Bench division of the High Court last year and an even greater increase in the number of cases brought to the county courts are revealed in the latest judicial statistics.

Last year 164,396 cases began in the High Court compared with 182,630 in 1981 and the number of cases heard in the county courts rose to 2,045,569 from 1,949,260. The change is partly due to the recent rise in the jurisdictional limit of county courts to £5,000 and £15,000 for certain businesses.

For criminal cases, the number of committals for trial to crown courts rose to 67,899 (60,539 in 1981) and the courts disposed of 66,186 (61,914) during the year.

The statistics are incomplete, reporting only the business of courts administered by the Lord Chancellor. This leaves out all magistrates courts, which are administered by the Home Office, as well as many tribunals.

A total of 77 justices of the High Court, 339 circuit judges and 456 recorders sat almost 100,000 days in court in 1982. Even so, they dealt only with the tip of the iceberg as most actions brought were settled or given up before they came to a trial.

For example, in the Queen's Bench, where 164,396 writs were issued in 1982, 70,743 cases were disposed of by a judgment without trial—mostly when not defended—and only 12,716 were set down for trial.

At this stage the majority were again withdrawn—only 4,399 cases ended with a judgment after trial.

The use of courts as a threat and a sort of debt collecting agency is even more evident from the county court statistics. Of the 2.5m cases brought there, 2m were "money claims" and of these 40 per cent for sums of £100 or less.

Judicial Statistics Cmd. 9065 SO pp.105 £9.10.

INSURANCE

Aiming to get better value from trade associations

By ERIC SHORT

INSURANCE companies represent one of the largest service industries in the UK, controlling assets in excess of £100bn and with an annual premium income well in excess of £20bn.

The insurance company trade associations, housed in Aldermar House off Cheapside and the adjacent Calico House in the City of London have also grown to a size befitting the industry they represent.

There are now 10 organisations representing various sectors of the insurance industry, almost all of them housed within Aldermar House. They range from the British Insurance Association (BIA) and the Life Offices Association (LOA) to the Reinsurance Offices Association.

They occupy over 50,000 sq ft of prime office space, employ 320 staff and have an annual budget in excess of £9m, of which Aldermar and Calico House rents account for £1.7m. In addition, insurance company executives spend an estimated 15,000 days a year on the work of the associations.

There is a growing feeling among the insurance company members that they are not getting value for money. Various internal working parties have been looking at ways of effecting economies and of streamlining the decision-making process on important issues.

In particular there is a strong feeling that the industry is fragmented on many important issues and that it does at times lack an effective spokesman to represent the industry to the Government and the public.

There has been concern especially that in recent years the industry has not been able to agree on a major advertising campaign, nor on a central agency for handling complaints from the public.

The result was that the BIA hired PA Management Consultants to review the structure and consider possible alternatives. Its interim report, which was confidential, was ready in July, but only just appearing in the media.

Since the report states that

one of the priority functions of any association is to represent the industry and its members to the Government, politicians and the public, it seems strange that discussions should be shrouded in secrecy.

PA Management sets out various alternatives for members to consider. They range from maintaining the status quo to having one single fully-integrated organisation under a chief executive covering all functions.

No self-respecting association or organisation these days is without a director-general at its head. The PA Management report does not stray from this established course and recommends that any new structure should have a director-general.

But instead of a forceful personality putting forward the insurance industry's message at every conceivable opportunity, PA Management recommends that the director-general's function would be to head the staff rather than to be such a spokesman.

PA Management estimates that cost savings of 15-20 per cent could be achieved by rationalisation of current staff. This would be done both by pruning activities and moving some staff responsibilities out of Aldermar House. All members agree with this objective.

But when PA Management spells out how this is to be achieved, the opposition begins. PA Management starts from the premise that insurance is seen by the world outside as one industry. However, mistaken this view is, it says the proposed structure should build on this and not try and change it.

It would like to see a structure with two member groupings—life and non-life—operating within a formal federal structure, with a single permanent staff. But there would be considerable life and non-life specialists among the executive staff.

The opposition comes from the

pure or mainly life companies where their work involves them closely with the life associations, but much less so with the BIA.

They claim that the LOA, the Industrial Life Offices Association and the Associated Scottish Life Offices have a completely democratic structure where every member company can express views and influence policy decisions.

They claim that the same cannot be said for the BIA where it is argued that the major composite companies dominate.

They want to maintain the present set-up where the life associations operate quite autonomously from the others. They also feel that the current life association framework is quite satisfactory, though say there is room for rationalisation. These companies have very little interest in what the BIA does. They want effectively two separate organisations.

Indeed ASLO, which is unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will continue as before and will not be subordinate to any London-based association.

The timetable is that the associations should decide in principle on what lines the reorganisation should proceed along, as well as set up an action group with PA Management as advisers, to produce detailed proposals.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Aldermar House—the Life Insurance Association and the Linked Life Assurance Group.

This announcement appears as a matter of record only.



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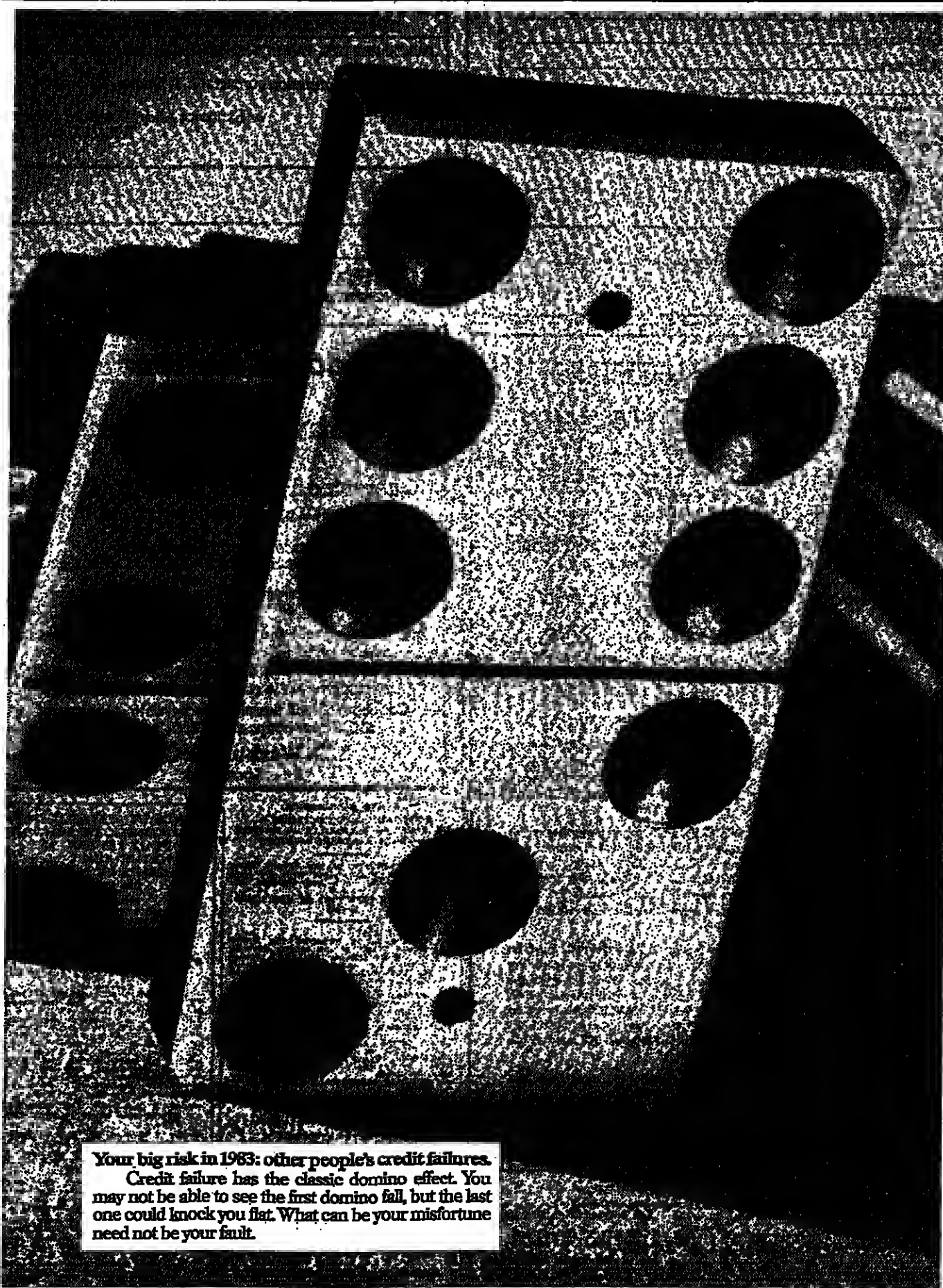
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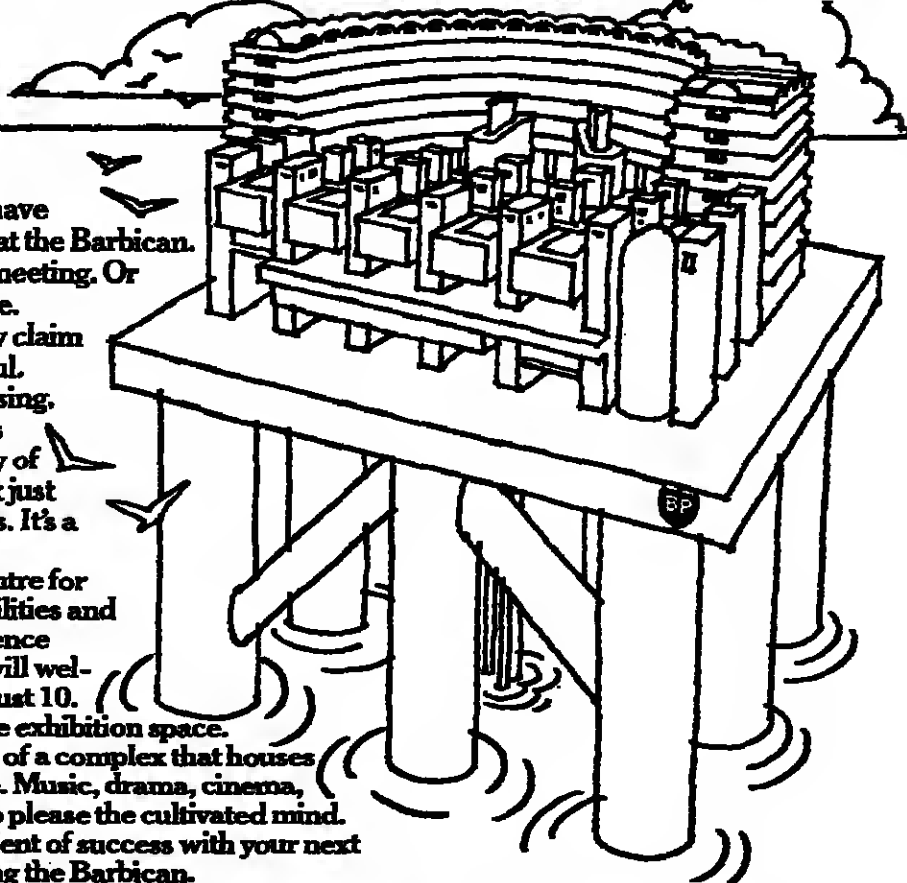
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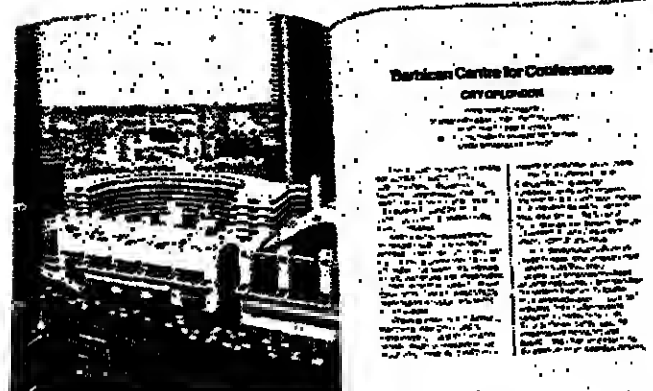
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Barbican Centre for Conferences

APPOINTMENTS

Young Austen & Young

Mr John I. Kilner has been appointed managing director of YOUNG AUSTEN & YOUNG, a subsidiary of its associated companies, Bosworth (Construction Services), Finesnow Protection Services and Young Austen & Young (Electrical). A former board director within the John Laing Group, Mr Kilner was latterly employed by Haden as managing director of its Carrier company.

Mr Keith Morris has been appointed managing director of THE MAGAZINE AND CATALOGUE CORP part of the British Printing and Communication Corp. He has been managing director of Purnell and Sons since March 1982. Purnell will now be under the personal direction of Mr Hugh Livingston, chief executive of the British Magazine and Catalogue Corp. Mr Morris will remain a member of the board of Purnell and Sons.

Mr Tony Paterson has been promoted to the board of the human resource systems division of software supplier, PACKAGE PROGRAMS.

REED STENHOUSE & PARTNERS has appointed Mr Charles Bowman as chief executive of Reed Stenhouse Energy, Mr David Bridges, Mrs Patricia Perkins and Mr Richard Palk have been appointed to the board.

Mr J. R. Heaver has been appointed a director of BARRANQUILLA INVESTMENTS. He is also managing director of Granada Properties, a fellow subsidiary of Granada Group.

Mr Christopher P. Jenner has

been appointed managing director of CAMBRIDGE PETROLEUM REALTIES. He was an executive director.

DIMA INDUSTRIAL has appointed Mr J. A. Hayward as managing director; Mr E. Dobson as sales director; and Mr A. J. Hayward as financial director.

FREEMONT INSURANCE COMPANY (UK) has appointed Mr R. E. L. Williams as director and company secretary.

Mr Steve Breeze has been appointed managing director of TEFAL UK after 10 years with the company. He was sales and marketing director. Mr Patrick Cogan leaves the company after seven years as managing director to take a new appointment with a rival manufacturer.

GRUNDIG INTERNATIONAL, UK subsidiary of the German company, has appointed Mr Michael Walker as sales director. He was sales director with Bush Radio. Promoted to the board as director of marketing services is Mr Tony Mason. He has been with Grundig for over two years.

Mr George Carruthers has been elected president of the BUS & COACH COUNCIL. He succeeds Mr William S. Lewis. Four vice-presidents were also elected. Mr Stuart Appleby of R. W. Appleby representing the independent sector; Dr David Quarry of London Transport Executive, representing the transport executive sector; Mr Charles Evans of Lothian Regional Transport, representing the local authority sector; and Mr Irwin Dalton of the National Bus Company, representing the nationalised sector.

Mr John Howorth has been

promoted from southern region sales manager of MICRODATA INFORMATION SYSTEMS to the new post of director of sales and marketing.

ULSTER TELEVISION has appointed Mr Peter Battle as sales director from November 2. He has been engaged in his own consultancy, Battle Marketing Services, since relinquishing his position in July 1982 with Television South West (TSW) where, as joint managing director, he took a special interest in the business side of the company.

Mr G. E. Hall has been appointed a deputy chairman and Mr J. R. Mundy becomes group managing director of BRADBURY WILKINSON.

Mr D. T. Cook has joined PERMANITE as general manager from the Chloride Group where he was managing director, Chloride Metals.

RESIN TECHNOLOGY CONTRACTS, an associate of the OCS Group, has appointed Mr Mark Little as managing director.

SVENSKA INTERNATIONAL LIMITED, which recently took over the business of Svenska International in London, has made the following appointments: Mr Lars Evander, managing director; Mr Alf Håkberg, deputy managing director; Mr Jan-Henrik Glad, director — banking services; Mr Howard White, director — corporate finance; Mr John Baker, director — Eurozone; Mr Christopher Weller, director — financial controller; Mr Martin Hankey, associate director — corporate

finance; Mr Bo-Erlend Jonberg, associate director — turn-in; Mr David Purvis, associate director — money markets.

Mr John Festing, of Singer and Friedlander, has been appointed chairman of COSHA's Northumberland Small Industries Committee. He succeeds LaCol M. Crossman.

Mr David Randall has been appointed systems development director at ALLIED BREWERIES MANAGEMENT (SERVICES). Burton-based management services company of the Allied Lyons Group. It has been with the group for 12 years. Mr Keith Harvey becomes computer operations director. He has been with the company for 10 years.

Mr D. G. Watson has been appointed as marketing and sales director of FORD AND WESTON LIMITED. Ford and Weston Limited is a subsidiary of the Ford and Weston Group.

Mr Jeremy Mackay-Lewis, senior partner of the Whinney Mackay-Lewis Partnership, has been appointed a non-executive director of ELECTRA RISK CAPITAL, a wholly-owned subsidiary of Electra Investment Trust.

United States Filter Corp (a division of Ashland Oil), has appointed Mr Geoffrey L. Sneed as managing director of STOCKDALE FILTRATION SYSTEMS of Manchester, Cheshire, England and FLUID SYSTEMS EUROPE BV of Almere, Holland. Mr Sneed was deputy managing director of Mikropul Ducon.

FINANCIAL TIMES

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For information contact: G. T. Damer, Financial Times, Guillolestrasse 54, 6000 Frankfurt am Main, W. Germany
Tel: 0611/75980, Telex: 416 193
or Laurence Allen, Financial Times, 75 Rockefeller Plaza, New York, N.Y. 10019.
Tel: (212) 489 8300, Telex: 238 409 FTOL UI

CONTRACTS AND TENDERS

NOTICE SALE BY TENDER

Assets of
Intercontinental Distilleries
(St. Lucia) Ltd.
Castries, St. Lucia, West Indies

Notice is hereby given that Bahamas International Trust Company Limited, Trustee in Receivership under the Hypothecary Obligation and Mortgage Deed dated 29th October 1976 and registered in St. Lucia in volume 129A No. 1142/2 is prepared to receive tenders for the purchase of the mortgaged property comprised of the following parcels:

Parcel 1 All land and buildings exclusive of Parcels 2 to 6;
Parcel 2 One complete distillation system with capacity of approximately 8,000 imperial proof gallons of 69 O.P. Alcohol per day;
Parcel 3 Processing tanks with approximate capacity for 340,000 gallons Molasses, 200,000 gallons Fermentation Wash, and 120,000 gallons Alcohol;
Parcel 4 General service equipment including one package boiler (24,150 lbs. of steam), electric pumps, compressors etc.;
Parcel 5 Associated laboratory equipment;
Parcel 6 Associated office furnishings, tools and materials.

Tenders are also invited on one or more of the preceding parcels.

The procedure for tendering and conditions of sale, including details of the parcels and the applicable government concessions may be obtained on application at the offices of Bahamas International Trust Company Limited, P.O. Box N7766, Bitco Building, Bank Lane, Nassau, Bahamas. Attention: Mr. Hugh Moore or from Mr. William Douglas Rapier, Post, Merwick, Mitchell and Co., P.O. Box 195, Castries, St. Lucia, West Indies. Applicants must enclose a self-addressed envelope.

The Trustee does not bind itself to accept the highest or any tender.

Tenders must be sent in a sealed envelope to arrive before twelve o'clock noon (Local Nassau time) on the 30th day of November 1983 to the Trustee, Bahamas International Trust Company Limited, Box N7766, Bitco Building, Bank Lane, Nassau, Bahamas and the envelope must be marked "Do not open — Tender for Purchase of the Mortgaged Property, St. Lucia".

Tenders must be accompanied by a deposit by way of a certified cheque payable to BAHAMAS INTERNATIONAL TRUST COMPANY LIMITED — IN TRUST for 15% of the amount tendered. The deposit will be returned if the tender is not accepted. The deposit will be forfeited to the undersigned Trustee as liquidated damages if the tender is withdrawn prior to the date on which notice of the acceptance of any tender by the trustee is deemed to have been received by the tenderer as more fully described in the procedure for tendering. The deposit of a tenderer whose tender has been accepted will be forfeited as liquidated damages if the successful tenderer does not complete the sale. The balance of the tender price will be payable at closing.

The assets may be inspected by appointment arranged by contacting Mr. William Douglas Rapier or Mr. N. P. Husbands, Post, Merwick, Mitchell and Co., P.O. Box 195, Castries, St. Lucia, West Indies (809) 452-2511, Telex No. 6351 PMM SLU.

Bahamas International Trust Company Limited,
P.O. Box N7766,
Bitco Building, Bank Lane,
Nassau, Bahamas.

CONTRACTS & TENDERS ADVERTISING APPEARS EVERY MONDAY

The Rate is £30.00
per Single Column Centimetre

REPUBLIQUE ALGERIENNE DEMOCRATIQUE ET POPULAIRE

(Algerian Popular Democratic Republic)
MINISTRE DE L'ENERGIE ET DES INDUSTRIES
PETROCHIMIQUES
(Ministry for Energy and Petrochemical Industries)

ENTREPRISE NATIONALE DES TRAVAUX AUX Puits
(National Oil Exploitation Company)

NOTICE OF NATIONAL AND INTERNATIONAL
CALL FOR TENDERS
NUMBER 9072/04/MF

The National Oil Exploitation Company (Entreprise Nationale des Travaux aux Puits) is launching an International Call for Tenders for the supply of:

HEXAGONALS KELLYS (Tiges Hexagonales)

This Call for Tenders is intended for Manufacturing Companies only and excludes amalgamations, representatives of companies and any other intermediaries etc. in conformity with the provisions of Law No. 78-02 of 11 February 1978 with respect to State Monopoly on Foreign Trade.

Tenders interested in this Call for Tenders may obtain the specifications from: Entreprise Nationale des Travaux aux Puits, 2 Rue du Capitaine AZOUQ, Cote Rouge, Hussein Dey ALGER (Algiers) ALGERIE (Algiers), Département Approvisionnement et Transports (Supplies and Transport Department) — with effect from the date on which this Notice is published.

Offers, of which five (5) copies should be prepared, must be sent in a double sealed envelope, by registered post to the Secrétaire du D.A.T. at the above address. The outer envelope should not bear any mark which might identify the tenderer, stating simply "APPEL D'OFFRES INTERNATIONAL Numéro 9072/04/MF — Confidential — A ne pas ouvrir" (INTERNATIONAL CALL FOR TENDERS Number 9072/04/MF — DO NOT OPEN, CONFIDENTIAL).

Tenders must be received within sixty (60) days from the date on which the present notice is published.

Selection will be made within 180 days from the closing date of this Call for Tenders.

OIL & NATURAL GAS COMMISSION

DEPARTMENT OF MATERIALS MANAGEMENT

Grain: COMSTOR. Tel: 0551255 Tel: Sharan, Delhi Dm (India)

810 INVITATION NOTICE FOR BIDDING OF "ON LAND" OPEN HOLE LOGGING CUM PERFORATION SERVICES ON CONTRACT BASIS FOR WEST BENGAL AND ASSAM

Oil and Natural Gas Commission, Delhi Dm invites Sealed Tenders for Well Logging and Perforation Services on Contract Basis at detailed below:

81. Tender No. Tender Fee Closing Opening Our

No. MATIMON1050PHY U.S.\$1,000.00 Date and Time Time ment by

500NH-184283 20.11.83 20.11.83 7.2.1984

1408 hrs. 1500 hrs.

190

The services will initially be for one year with option for ONGC to extend it for another year on the same rates, terms and conditions as to terminate the contract earlier by giving one (1) month's notice without having to assign any reason whatsoever.

Interested Bidders can obtain the bid documents on written request from General Manager (MM), ONGC, Tel. Sharan, Delhi Dm on any working day, enclosing a Demand Draft of the amount of \$1,000.00 (one thousand US Dollars) in favour of Secretary, Oil and Natural Gas Commission, Delhi Dm, payable at State Bank of India, Tel. Sharan, Delhi Dm.

Indian representatives of foreign principals can obtain documents against Rupee payment (Rs.10,000) with explicit confirmation that their principals would not be permitted to participate in the tender. In case offers are not received, ONGC reserves the right to accept any bid or to reject any or all bids at its discretion without having to assign any reason therefor.

A bond for a sum of U.S.\$5,000.00 to be enclosed with the bid. In case the bid is for other than the area of West Bengal or Assam the amount will be half (50%) of the amount prescribed.

Bids from FOREIGN PRINCIPALS will only be considered.

ONGC reserves the right to accept any bid or to reject any or all bids at its discretion without having to assign any reason therefor.

COMPANY NOTICES

Société Nationale
des
Chemins de Fer Français
£75,000,000
Guaranteed Floating Rate Notes 1993
(redeemable at the holder's option in 1990)

unconditionally guaranteed,
as to payment of principal and interest, by

The Republic of France

In accordance with the provisions of the Notes, notice is hereby given that, for the three months period, 20th October, 1983 to 20th January, 1984, the Notes will bear interest at the rate of 9% per cent. per annum. Coupon No.1 will therefore be payable at the rate of £120.57 per coupon from 20th January, 1984.

S.G. Warburg & Co. Ltd.
Agent Bank

PORTS AUTONOMES
BORDEAUX — DUNKERQUE —
LE HAVRE — MARSEILLE — NANTES
— SAINTNAZAIRES — PARIS

Public corporations of the French State incorporated in France under the laws of 23rd June 1965 and 10th October 1965. BONDS 1979-1991 of USD 200,000,000 EACH.

NUMERICAL LIST

1. of the bonds including the 4,000 bonds drawn at the second drawing on 15th October 1983, 1982, 1981, 1980, 1979, 1978, 1977, 1976, 1975, 1974, 1973, 1972, 1971, 1970, 1969, 1968, 1967, 1966, 1965, 1964, 1963, 1962, 1961, 1960, 1959, 1958, 1957, 1956, 1955, 1954, 1953, 1952, 1951, 1950, 1949, 1948, 1947, 1946, 1945, 1944, 1943, 1942, 1941, 1940, 1939, 1938, 1937, 1936, 1935, 1934, 1933, 1932, 1931, 1930, 1929, 1928, 1927, 1926, 1925, 1924, 1923, 1922, 1921, 1920, 1919, 1918, 1917, 1916, 1915, 1914, 1913, 1912, 1911, 1910, 1909, 1908, 1907, 1906, 1905, 1904, 1903, 1902, 1901, 1900, 1899, 1898, 1897, 1896, 1895, 1894, 1893, 1892, 1891, 1890, 1889, 1888, 1887, 1886, 1885, 1884, 1883, 1882, 1881, 1880, 1879, 1878, 1877, 1876, 1875, 1874, 1873, 1872, 1871, 1870, 1869, 1868, 1867, 1866, 1865, 1864, 1863, 1862, 1861, 1860, 1859, 1858, 1857, 1856, 1855, 1854, 1853, 1852, 1851, 1850, 1849, 1848, 1847, 1846, 1845, 1844, 1843, 1842, 1841, 1840, 1839, 1838, 1837, 1836, 1835, 1834, 1833, 1832, 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REPUBLIC OF THE PHILIPPINES

Philippine National Oil Company

INVITATION FOR BIDS

PNOC Energy Development Corporation and PNOC Exploration Corporation—subsidiaries of the Philippine National Oil Company have received loans from the International Bank for Reconstruction and Development toward the cost of the Petroleum and Geothermal Exploration Projects and intend to apply the proceeds of these loans to eligible payments under the contracts for which this invitation to bid is issued.

Payment by the International Bank for Reconstruction and Development will be made only at the request of PNOC Energy Development Corporation or PNOC Exploration Corporation and upon approval by the International Bank for Reconstruction and Development in accordance with the terms and conditions of the Loan Agreement, and will be subject, in all respects, to the terms and conditions of that Agreement. Except as the bank may specifically otherwise agree, no party other than PNOC Energy Development Corporation or PNOC Exploration Corporation shall derive any rights from the Loan Agreement or have any claim to loan proceeds.

Sealed bids in quadruplicate and on the prescribed bidding form plainly marked with any of the following:

- " Bid No. EDC 10.01 — Supply and Delivery of Oilwell 'G' Cement "
- " Bid No. EDC 10.02 — Supply and Delivery of Wellhead Assembly "
- " Bid No. EDC 10.03 — Supply and Delivery of Drilling Accessories "
- " Bid No. EDC 10.04 — Supply and Delivery of Rockbits "
- " Bid No. EDC 10.05 — Supply and Delivery of Steel Casings "
- " Bid No. EDC 10.06 — Supply and Delivery of Mud Chemicals "
- " Bid No. EC 10.01 — Supply and Delivery of Steel Casings "
- " Bid No. EC 10.02 — Supply and Delivery of Casing Accessories "
- " Bid No. EC 10.03 — Supply and Delivery of Stabilizers "
- " Bid No. EC 10.04 — Supply and Delivery of Mud Chemicals "

will be received at the PNOC Foreign Purchasing Office, Petrophil Bldg., 7901 Makati Avenue, Makati, Metro Manila, Philippines until 2.00 pm (Manila Time) on the following dates:

- January 23, 1984 — Bid No. EDC 10.01
- January 24, 1984 — Bid No. EDC 10.02
- January 25, 1984 — Bid No. EDC 10.03
- January 26, 1984 — Bid No. EDC 10.04
- January 27, 1984 — Bid No. EDC 10.05
- January 30, 1984 — Bid No. EDC 10.06
- January 31, 1984 — Bid No. EC 10.01
- February 1, 1984 — Bid No. EC 10.02
- February 2, 1984 — Bid No. EC 10.03
- February 3, 1984 — Bid No. EC 10.04

and public opening shall be held immediately thereafter. Plans and specifications are available to interested bidders at the above-mentioned PNOC Foreign Purchasing Office starting November 21, 1983 between Monday to Friday from 8.00 am to 4.00 pm upon payment of Five Hundred Pesos (P500.00) per bid document which is not refundable.

Interested bidders who are not pre-qualified suppliers of PNOC as of the date of this invitation are required to submit company documents and information such as company brochures and annual reports together with the bids on the bid deadline. Forms for this purpose are available at PNOC Foreign Purchasing Office with bidding documents upon submission of a written request accompanied by a brief summary of the company profile.

Bids must be accompanied by a bid bond in the amount as follows:

- Bid No. EDC 10.01 — US\$ 25,000.00
- Bid No. EDC 10.02 — US\$ 35,000.00
- Bid No. EDC 10.03 — US\$ 75,000.00
- Bid No. EDC 10.04 — US\$ 55,000.00
- Bid No. EDC 10.05 — US\$100,000.00
- Bid No. EDC 10.06 — US\$ 60,000.00
- Bid No. EC 10.01 — US\$ 30,000.00
- Bid No. EC 10.02 — US\$ 2,000.00
- Bid No. EC 10.03 — US\$ 6,000.00
- Bid No. EC 10.04 — US\$ 27,000.00

In the forms acceptable to PNOC as per tender document.

PNOC reserves the right to reject any or all bids and/or accept any bid in full or in part without assigning any reason therefor.

For purposes of clarifying certain issues, a pre-bidding conference will be held at the PNOC Foreign Purchasing Office at 2.00 pm, December 8 and 9, 1983.

Address all communications to the PNOC Foreign Purchasing Manager at the previously-mentioned address. No questions on administrative and technical aspects shall be ascertained later than twenty (20) days before bid closing date.

Foreign Purchasing
Philippine National Oil Company

THE WEEK IN THE COURTS

Filtering politics out of Mercury dispute

ONE JUDICIAL swallow does not make a summer of trade union immunity, although the decision of Mr Justice Mervyn Davies in *Mercury Communications Ltd v Stanley and another* does demonstrate how difficult it may be for the courts to disentangle genuine trade disputes between employer and employee from the undertones of political motivation of the employee's trade union officials.

There can be little doubt that the Government, in framing the terms of the Employment Act 1982, expected that any union which ordered industrial action over anything other than wages and conditions of service involving anyone other than the direct employer would not be able to claim immunity from legal action. More particularly, it was hoped that even the slightest hint of political motive would vitiate the limited immunity conferred on trade unions.

The Post Office Engineering Union has unquestionably conducted a campaign against the plans of the Government to privatise and liberalise the telecommunications system. The essential question that arose for the court's determination was whether the industrial action

taken by workers employed by British Telecommunications, in refusing to connect the telecommunications of BT with those of Mercury, which was an actionable wrong of inducing breaches of contract, was nevertheless a "trade dispute" and entitled to immunity from legal suit.

It was claimed by the engineers employed by BT, that the refusal was a protest against the connection to Mercury which would lead to Mercury and other companies that might enter the telecommunications business in the future doing work now done by BT, and thus form the first step towards the loss of jobs. Hence there was a trade dispute between the engineers and BT relating wholly or mainly to termination of employment. Stand in glove with that concern was the realisation that the industrial action in furtherance of the trade dispute helped to promote telecommunications union opposition to privatisation.

The return by Mercury was that in reality the refusal to connect the two communications

systems was part and parcel of the campaign against the Government and Mercury. It was pedantic and lacking in political reality to separate the campaign against privatisation and liberalisation. The difficulty about that argument was that it imported the political campaign of the past two years with the industrial action taken in June 1983, when connection was ordered.

No doubt the Post Office Engineering Union welcomed the order from BT to its workers as a godsend in its political campaign. It was able to use that occasion for industrial action against an order of the employer as an instrument that would incidentally assist its overall objective against government policy for the future of the industry.

Mercury was able to produce evidence of a report of a special conference of the Post Office Engineering Union in September 1983 which indicated a purpose wider than just opposition to a telecommunications Bill now passing through its legislative stages in Parliament. But that did not detract from the fact that there was fear of job losses resulting from connecting the telecommunications.

One factor remains important: Mercury was seeking an interlocutory injunction against the union officials. At this stage in the litigation the evidence that could be adduced may have been limited by the time available for acquiring it. On the evidence at this stage before the judge, he thought that the union officials would be likely to maintain their entitlement to the defence that they were acting in furtherance of a trade dispute.

That is not to say that when the matter comes for trial the picture may not look a little different. The Court of Appeal, which may hear within a few weeks the appeal against last week's decision, may see the issues in a different light. That remains to be seen.

Is there anything that the Government might do by the way of amendment to the legislation that would assist the courts in preventing genuine trade disputes from being used to disguise the underlying political motivation of the trade unions?

The law requires the court, in testing whether the action is in "furtherance of the trade dispute", to look at the behaviour of the trade union officials.

In a series of cases under the earlier trade union legislation of the 1970s the House of Lords ruled that the expression "in furtherance of a trade dispute" referred to the subjective mind of the person doing the act. It meant that the person doing the act with the purpose of helping one party to the trade dispute to achieve his objectives need only show that he had an honest and reasonable belief that it would achieve that objective. The court would always ask itself whether a reasonable man could have thought that what he was doing would support his side of the dispute, or whether the link between his actions and his purpose was so tenuous that his evidence was not believed.

The question is a very limited one: is the trade union official to be believed when he says that he acted in contemplation of furtherance of a trade dispute? Once it is shown that a trade dispute exists, the person who

acts in furtherance of it—not the court—is the judge of whether his acts will further the dispute. If he is acting honestly, Parliament has left him the choice of what to do. The judges have said that they are glad that Parliament has not thrust on them a wider power of judicial review of the conduct of trade union officials.

But would it be such an embarrassing task if judges were called on to review the tactics of a party to a trade dispute, and to have to determine whether in the court's view the tactic employed was likely to advance that party's side of the dispute, or was simply a ploy for political motives?

So far, Parliament has adhered to the doctrine that issues in the industrial arena should be kept as far as possible out of the judicial forum. Some judges have nibbled at the idea that the courts should investigate whether the act done is reasonably capable of achieving the party's objective in the dispute. But that approach has not been followed by the majority of the House of Lords or the legislature. But Parliament might be asked in the future to provide that courts should act as a kind of back-seat driver in trade disputes.

If decisions such as that given by Mr Justice Mervyn Davies in *Mercury* rather than an isolated exception, we might see the courts performing the function that the present Government would like to run further the activities of trade unions.

Justinian

*Times Law Report, October 22, 1983.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The dates are given in the order in which they are likely to be held. The sub-divisions shown below are based mainly on last year's timetable.

WEDNESDAY OCTOBER 26	THURSDAY OCTOBER 27	FRIDAY OCTOBER 28
<p>COMPANY MEETINGS</p> <p>British Telecommunications Plc., London, 10.00</p> <p>Mercury Communications Ltd, London, 10.00</p> <p>Post Office Engineering Union, London, 10.00</p> <p>British Telecommunications Plc., London, 11.00</p> <p>Mercury Communications Ltd, London, 11.00</p> <p>Post Office Engineering Union, London, 11.00</p> <p>BOARD MEETINGS</p> <p>British Telecommunications Plc., London, 10.00</p> <p>Mercury Communications Ltd, London, 10.00</p> <p>Post Office Engineering Union, London, 10.00</p> <p>WEDNESDAY OCTOBER 26</p> <p>British Telecommunications Plc., London, 10.00</p> <p>Mercury Communications Ltd, London, 10.00</p> <p>Post Office Engineering Union, London, 10.00</p> <p>THURSDAY OCTOBER 27</p> <p>British Telecommunications Plc., London, 10.00</p> <p>Mercury Communications Ltd, London, 10.00</p> <p>Post Office Engineering Union, London, 10.00</p> <p>FRIDAY OCTOBER 28</p> <p>British Telecommunications Plc., London, 10.00</p> <p>Mercury Communications Ltd, London, 10.00</p> <p>Post Office Engineering Union, London, 10.00</p>	<p>COMPANY MEETINGS</p> <p>British Telecommunications Plc., London, 10.00</p> <p>Mercury Communications Ltd, London, 10.00</p> <p>Post Office Engineering Union, London, 10.00</p> <p>BOARD MEETINGS</p> <p>British Telecommunications Plc., London, 10.00</p> <p>Mercury Communications Ltd, London, 10.00</p> <p>Post Office Engineering Union, London, 10.00</p> <p>WEDNESDAY OCTOBER 26</p> <p>British Telecommunications Plc., London, 10.00</p> <p>Mercury Communications Ltd, London, 10.00</p> <p>Post Office Engineering Union, London, 10.00</p> <p>THURSDAY OCTOBER 27</p> <p>British Telecommunications Plc., London, 10.00</p> <p>Mercury Communications Ltd, London, 10.00</p> <p>Post Office Engineering Union, London, 10.00</p> <p>FRIDAY OCTOBER 28</p> <p>British Telecommunications Plc., London, 10.00</p> <p>Mercury Communications Ltd, London, 10.00</p> <p>Post Office Engineering Union, London, 10.00</p>	<p>COMPANY MEETINGS</p> <p>British Telecommunications Plc., London, 10.00</p> <p>Mercury Communications Ltd, London, 10.00</p> <p>Post Office Engineering Union, London, 10.00</p> <p>BOARD MEETINGS</p> <p>British Telecommunications Plc., London, 10.00</p> <p>Mercury Communications Ltd, London, 10.00</p> <p>Post Office Engineering Union, London, 10.00</p> <p>WEDNESDAY OCTOBER 26</p> <p>British Telecommunications Plc., London, 10.00</p> <p>Mercury Communications Ltd, London, 10.00</p> <p>Post Office Engineering Union, London, 10.00</p> <p>THURSDAY OCTOBER 27</p> <p>British Telecommunications Plc., London, 10.00</p> <p>Mercury Communications Ltd, London, 10.00</p> <p>Post Office Engineering Union, London, 10.00</p> <p>FRIDAY OCTOBER 28</p> <p>British Telecommunications Plc., London, 10.00</p> <p>Mercury Communications Ltd, London, 10.00</p> <p>Post Office Engineering Union, London, 10.00</p>

RAMP RAND MINES PROPERTIES LIMITED

(Incorporated in the Republic of South Africa)
A Member of the Barlow Rand Group
PROFIT AND DIVIDEND ANNOUNCEMENT

CONSOLIDATED PROFIT AND DIVIDEND

The audited consolidated results of the group for the year ended 30 September 1983, with the 1982 comparative figures were as follows:

	1983	1982
Turnover*	R 91,910,000	R 55,082,000
Profit before taxation	25,813,000	22,530,000
Taxation	9,858,000	8,477,000
Profit for the year after taxation	15,955,000	14,053,000
Less: Profit attributable to outside shareholders in subsidiary companies	112,000	103,000
Consolidated profit after taxation	15,843,000	13,950,000
Less: Dividend No. 16 of 45 cents per share (1982: 35 cents per share)	5,582,000	4,341,000
Retained surplus for the year	9,261,000	9,609,000
Number of shares upon which earnings per share is based	12,403,337	12,403,337
Earnings per share based on consolidated profit after taxation	122.7 cents	112.5 cents
Not included in the above results are the following:		
Surplus on sale of land and buildings	448,000	—
Deferred taxation—tax on adjustments	—	(348,000)
Prior year adjustment—depreciation on buildings	—	935,000

* Turnover consists of the following:
—The proceeds of township sales, limited where applicable, to that portion of the sales from which profit has been taken.
—Rentals.
—The proceeds derived from the realisation by subsidiaries of disused mining ground.
—Gold sales from land clean-up operations.
—Sales of timber and other merchandise.
—In respect of the sand treatment plant, revenue derived from the sales of gold, silver and pyrite.

Notes:
(1) Profits
Profits include, for the first time, income derived from the treatment of sand by the Crown Mines Sand Plant. The operating results were as follows:

	Six months ended 31.8.83	Six months ended 30.8.82	Year ended 30.8.83
Sand and slime treated (000 tons)	1,813	2,240	4,053
Gold produced (kg)	826	1,230	2,056
Yield (G/t)	0.46	0.55	0.51
Revenue (R/t treated)	6.81	8.08	7.50
Cost (R/t treated)	5.18	5.34	5.26
Working profit (R/t treated)	1.63	2.74	2.24
Gold price received R/kg	14,955	14,802	14,723
Dollar/oz	424	416	419
Revenue (R000's)	12,353	18,054	30,407
Cost (R000's)	11,955	11,955	21,319
Working profit (R000's)	2,398	6,099	9,088
Amortisation (R000's)	1,541	2,045	3,586
Capital expenditure (R000's)	1,639	1,679	3,318

There was no tax charge during the period under review. There are no comparative figures for the previous year as the plant was only fully commissioned on 1 October 1982. In the interim report for the six months ended 31 March 1983 it was predicted that designed tonnage treatment rate of 370 000 tons per month would be reached during the second month period. This has been achieved. The average monthly treatment rate was 373 000 tons per month for the second period, compared with 302 000 tons per month in the first six month period.

Gold recovery improved by 8 per cent during the second six months of the year to approximately 65 per cent, which is still short of the 70 per cent predicted in the interim report. This is due to the low absorption efficiency of the carbon, which will improve once the high temperature carbon regeneration furnace is operational.

The pyrite recovery section achieved full production during the second part of the year, and regular sales are being made.

(ii) Posting of Annual Financial Statements
The annual financial statements will be mailed to shareholders on or about 21 November 1983.

DIVIDEND DECLARATION

Notice is hereby given that dividend number 16 of 45 cents per share has been declared payable to shareholders registered in the register of the company at the close of business on 18 November 1983.

The registers of members of the company in Johannesburg and the United Kingdom will be closed from 19 to 27 November 1983 both days inclusive. Dividend warrants will be posted on or about 3 January 1984 to shareholders at their registered addresses or in accordance with their written instructions received up to and including 18 November 1983. The dividend is declared in the currency of the Republic of South Africa. The rate of exchange at which the dividend will be converted into United Kingdom currency for payment by the United Kingdom registrars and transfer agents will be the telegraphic rate of exchange between Johannesburg and London ruling on Monday 21 November 1983.

In terms of the South African Income Tax Act, 1962, as amended, non-resident shareholders' tax of 15 per cent has been imposed on dividends payable to (a) Persons other than companies, not ordinarily resident nor carrying on business in the Republic, and (b) Companies which are not South African companies and are not carrying on business in the Republic.

and the company will accordingly deduct tax from dividends payable to shareholders whose addresses in the register of members are outside South Africa.

For and on behalf of the Board
D. T. WATT
J. R. FORBES
A. E. HALL
Directors

Registered Office:
Off Main Reef Road
Crown Mines, 2092, South Africa
(P.O. Box 27, Crown Mines, 2026, South Africa)

United Kingdom Registrars and Transfer Agents:
Charter Consolidated P.L.C.
P.O. Box 102, Charter House, Park Street
Ashford, Kent TN24 8EQ

Braamfontein, Johannesburg
2001, South Africa
(P.O. Box 31719, Braamfontein 2017, South Africa)

Parliament this week

TODAY

Commons: Prevention of Terrorism Bill, Second Reading
Lords: Data Protection Bill, business motion on amendments to schedules. Foster Children (Scotland) Bill, Second Reading. Data Protection Bill (Report). Code of Local Government Audit Practice for England and Wales, 1983. Motion for approval.

TOMORROW

Commons: Transfers Rights (Scotland) Bill (Second Reading). Motions on the British Gas Corporation (Transfer of Shares of Subsidiaries) Order, the Gas Act 1972 (Modifications) and the Further Disposal of Offshore Interests Directions 1983.
Lords: Debate on motion to take note of the statement on Defence Estimates.
Select Committee: Ginns and Gutteridge, Leicester (Crematorium) Bill.

WEDNESDAY

Commons: Supply Day debate on National Health Service.
Lords: Debate on motion to call attention to the relations between central and local government.
Select Committee: Ginns and Gutteridge, Leicester (Crematorium) Bill.

THURSDAY

Commons: Motion on the Civil Defence (Grant) and (General Local Authority Functions) Orders for England and Wales; also for Scotland.
Lords: Occupiers' Liability Bill (Committee). Equal Pay (Amendment) Regulations — Motion for Approval. Merchant Shipping (Miscellaneous Provisions) Bill (Committee). Lotteries (Amendment) Bill (Committee). British Museum Act 1963 (Amendment) Bill (Second Reading).
Select Committee: Ginns and Gutteridge, Leicester (Crematorium) Bill.

FRIDAY

Commons: Debate on the Civil Service on motion for the adjournment.

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TECHNOLOGY

THE 'INTEL OF BIOTECHNOLOGY' STAKES ITS CLAIM

Why Centocor gets the 20% it asks for

BY DAVID FISHLOCK, SCIENCE EDITOR

CENTOCOR, a new U.S. biology venture with fewer than 100 people at Malvern on the outskirts of Philadelphia, was set up in 1979 to invent the "critical components" of new health-care systems. It likens its role to that of Intel and its latest chips, the key parts that make it indispensable to designers of advanced electronic systems.

Centocor asks for—and gets—20 per cent of the selling price of the health-care system. "Executives tend to fall out of their chairs," admits Mr Michael Wall, Centocor's chairman. "But it is not negotiable. It is the only thing that is not negotiable."

His job, and that of his hard-driving chief operating officer, Dutch-born Dr Hubert Schoemaker, is to persuade the big pharmaceutical groups that the 20 per cent is not a royalty but for a critical component it can obtain from no other source. "We need to see \$20m-30m for Centocor in a product," Schoemaker says. But he claims that "very large companies are extraordinarily receptive to our products." Partners in joint ventures include Warner-Lambert, FMC and the French Atomic Energy Commission.

Wall and Schoemaker created the new company as a research team operating right at the frontiers of biotechnology. Wall is the strategist and ambassador; Schoemaker runs the business. Wall, founder of Flow Laboratories, a \$100m company engaged in tissue culture and instruments, says he had the urge to start again from scratch, so that he could follow the commercial development of a new technology from the outset. "We think it is the greatest fun to follow a technology."

The idea is that Centocor itself shall stay very small, and shall transfer its science to companies already established in health-care. Wall believes the health-care industry today has excess production and is urgently seeking major new products.

He sees such companies as potential partners. FMC, for example, has already committed \$12.5m to a joint venture with Centocor to try to exploit some novel ideas in immuno-regula-



Michael Wall (top) and Hubert Schoemaker

tion which could lead to dramatic changes in the treatment of such diseases as arthritis. Wall and Schoemaker see their main jobs as "managing the large partners"—they even train salesmen for the partners for example, for Warner-Lambert which wanted Centocor's critical component for a test for hepatitis B—and finding "fresh" targets for their research.

The *sine qua non* of the target must be that it represents major innovation. Wall says he would be "laughed out of the office" if he ever tried to get 20 per cent for a me-too product.

Specificity is the key. Centocor began life on the campus of the University of Pennsylvania in Philadelphia, in what Schoemaker calls a "motel for start-up companies". Also on the campus is the Wistar Institute, an independent and reputable medical research centre with a strong emphasis on cancer. Through its director, Dr Hilary Koprowski, Wistar offered the new company product patents on certain applications of monoclonal antibodies, the British invention of the mid-1970s which the Medical Research Council had failed to patent.

One was an antibody highly specific to cancer of the pancreas and upper gastrointestinal tract. Centocor brought it to the market last year, in the form of a radio-immunoassay for early detection. It has high hopes that the test may prove acceptable as a way of screening populations at risk from these tumours.

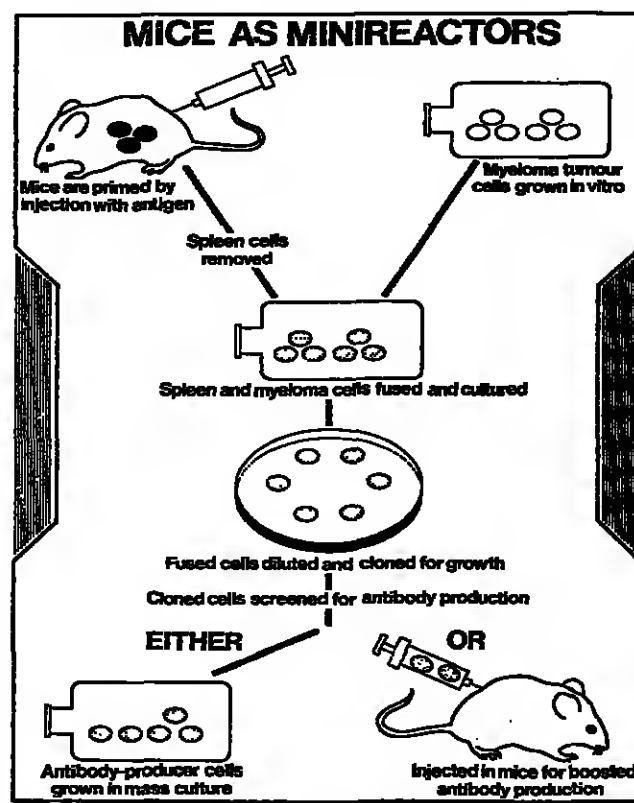
Another such assay was culled from the work of the Dana Farber Cancer Institute in Boston, which had developed a monoclonal antibody that proved highly specific to ovarian cancer. But this one may have therapeutic value, too, for a just-published research paper suggests that cancer of the ovaries responds favourably in most cases to its use. In any event, there are high hopes both at Wistar and Centocor that the specificity of monoclonals might be combined with chemotherapy to produce drugs designed to treat a particular tumour.

Centocor's own laboratories have found another exciting type of antibody, to Gram-negative bacteria such as *E. coli* and *Salmonella*. It is optimistic

Wall says he would be "laughed out of the office" if he ever tried to get 20 per cent for a me-too product

about showing that they might be used to treat such infections. Earlier this month Centocor announced that it had negotiated a joint venture with Warner-Lambert to distribute another of its monoclonals, an enzyme immunoassay test for the hepatitis B virus. It claims that the test picks up cases missed by other tests because the virus is "hidden" in immune complexes. The hepatitis B test market worldwide is put at \$100m with more than 1m new cases of infection diagnosed each year. The company is discussing four different product configurations for this antibody.

To protect its position, Centocor always retains the cell line and hence the knowhow for



The hybridoma technique for making monoclonal antibodies starts with a mouse as the "mini-reactor" or incubator. When injected with antigen, the mouse's spleen responds by producing a cocktail of antibodies, each one the product of its own specific cells. The spleens are removed and mashed to release the immunised cells. Then they are mixed with a fast-reproducing cancer-type cell called a myeloma cell. Under the right conditions—specific to each union—the antibody-making cell fuses with the myeloma cell to make a hybridoma.

manufacturing the "critical component." When it negotiates a partnership for an antibody, it looks to the partner to maximise market opportunities by exploring the various possibilities for using the monoclonal antibody.

Likewise, it is happy to exploit other people's expertise in scaling up the manufacture of a monoclonal. "The cheaper we can make it, the happier we are," as Wall puts it. Two years ago it recognised that the British company Celltech, armed with coveted MRC inventions, was an international centre of excellence in the manufacture of monoclonals. Centocor has used Celltech extensively, both to explore problems of scale-up from manufacture in mice as "mini-reactors," and to make commercial quantities—hundreds of grams at a time—of Centocor monoclonals.

In his experience, Celltech is still the only company success-

fully to master mass culture of monoclonal antibodies, Wall says.

But Centocor is anxious to be seen as a biotechnology company with much wider interests than monoclonal antibodies—just one technique of genetic engineering. Its own research programme, under the direction of Dr Vince Zurawski, another founder-director, is running at more than \$3m a year. Zurawski is a PhD chemist who says he's become "very clinically orientated."

The imaging of diseases in a way the doctor can clearly and unambiguously assess is one important range of targets. He is working on ways of combining highly specific monoclonal antibodies with other chemical agents. For example, he has a combination which binds only to dead myocytes and thus can provide a vivid colour image of parts of the heart which have died following a heart attack.

OFFICE AUTOMATION

Now the telephone with intelligence...

BY GEOFFREY CHARLISH

IF YOU are a senior executive and if £1,200 will not burn a hole in the budget, then a new executive instrument from Standard Telephones and Cables offers an interesting combination of intelligent telephone, electronic diary, address book, calculator and notebook.

STC says it conducted extensive market research before the design was finalised, with the Department of Industry support for the field evaluation. The result is a desk-top unit called Executel which can lend a useful hand in organising the executive's activities and allow calls to be made to any of the people involved at the touch of a button.

Executel has a full-sized keyboard, a 5-in monochrome screen (24 rows of 40 characters), a back-up memory cassette, and a handset for use when private rather than the instrument's normal "loud speech" conversations are called for.

The directory can store up to 255 full-screen entries of names, addresses, phone numbers and other customer or client data.

From these entries, listings can be obtained. For example, all the suppliers of a particular product or all the brokers or airlines that have been entered can be displayed on the screen together, as could all the in-

house staff, say in a particular branch or division.

The number of any contact in the directory can be dialled automatically, and there are rapid dialling facilities for up to 19 of the numbers that are most frequently used.

Entries to the diary are easily made from the standard typewriter keyboard and with commonly used words like "meeting" or "lunch," only the initial letter need be typed. Ample space is provided for daily entries and as they are made, the system compiles a monthly planner "grid" which shows all the days of the month with clear indication of the free and engaged periods.

Executel can also access the BT Gold service by which messages can be typed to remote correspondents and the replies received on the screen via an electronic mail drop box. The Prestel service can also be accessed.

Production is already underway at the STC Brighton plant and the company expects to be selling Executel, and an associated secretarial unit, early next year. At the moment approval from the British Approvals Board for Telecommunications (BABT) is for connection to direct lines only, but similar approval for PABXs is expected soon. More on 01-388 1234.

... and the computer with a telephone

BY PAUL WALTON

XEROX HAS launched the first in a line of portable computers, with the smallest weighing in at five pounds.

The 1800 family includes the 8-bit 1810 portable system and the 1805 processor which comes without a screen, both of which can fit into a briefcase and run CP/M-based software packages.

The larger 1845 model, the base station can support more powerful operation of the portable computers when they are connected to it by running 16-bit MS-DOS software in addition to CP/M. There is also an 1845 disk unit which expands the systems storage capacity.

The 1810 portable has a high resolution flat screen and can

run for up to 10 hours on its own rechargeable nickel-cadmium batteries. Both it and the 1805 are sold with pre-programmed applications such as spreadsheets and business graphics which are stored in without a screen, both of which can fit into a briefcase and run CP/M-based software packages.

Both come with built-in features such as an appointment calendar, an alarm clock, calculator, a speaker telephone with automatic dialling, tape editor for word processing and the Microsoft Basic programming language.

Xerox is selling the 1800 range both through retail outlets and by mail order.

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Testing

Shaking Skynet 4 and Unisat

SDRC, the General Electric (U.S.) affiliate at Hitchin, North, specialising in mechanical engineering consultancy, has been awarded a contract by British Aerospace to conduct modal (vibrational) qualification tests on the Skynet 4 communications satellite and on Unisat, which is being designed and constructed for use by the BBC and British Telecom.

The tests will be used to confirm the validity of finite element mathematical models that describe the dynamic behaviour of the spacecraft. The models are used by the launch authority in a coupled analysis to determine how the launch vehicle and satellite interact under launch conditions.

Domestic science

Designing kitchens by computer

CLAIMED to be the cheapest kitchen design software to run, aptly enough, on the Apple IIe computer is KDS 5000 from Andersen Computing.

Tailored kitchens can be designed by entering a room's dimensions and calling up standard units from memory, fitting them together by means of a joystick which will move them around on the screen. Computer aided design allows the kitchen to be viewed from every angle, even under the sink where piping must be allowed for.

Amicus claims that for around £6,450 it is selling a cheaper system than competition from Olivetti or Klenzle. More on 0452 27602.



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BUILDING AND CIVIL ENGINEERING

RAILWAY CONSTRUCTION

Electric trains for Dublin

THE FIRST railway line in Ireland—and one of the first in the world—was built between Dublin and the fashionable port of Kingstown.

Next year the same stretch of line—although Kingstown is now Dun Laoghaire—will form part of Ireland's first electrified rail line.

Work is almost completed on electrification of a 25 mile stretch of double track linking Howth to the north of Dublin with Bray on the south, and serving 26 suburban and city centre stations.

The cost of the project is currently estimated at £117m, compared with an original estimate of £45m when the project began in 1979. The final cost is likely to be somewhat higher. As well as inflation and share increases in VAT rates during

BY ALAN ELLIS
AND
BRENDAN KEENAN

the project, the state transport authority, CIE, has had to allow £120m in interest charges on borrowings.

CIE, which has an annual deficit of about £100m, made its original costings on the basis that the exchequer would fund the project by way of non-repayable grants. A hard-headed Irish Government was unable to agree, and the scheme has been funded through borrowings, mostly from the European Investment Bank.

This difference could be crucial when it comes to assessing the success of the plan. The new electric trains will run every five minutes at peak hours, with feeder buses to serve the stations. CIE will need to triple the number of passengers using the present, antiquated diesel trains.

First, though, the company must negotiate an agreement to operate the one-man trains with the three unions which represent railway staff and drivers, as well as other unions involved. Officials remember the difficulties in the UK over the St Pancras to Bedford service. Similar difficulties could delay

the planned introduction of the new trains early next year. The four-year project involved major work on 40 bridges, including 30 which had to be raised or rebuilt. All stations are being upgraded and two new ones were built, at Sandy-mount and Salthill.

The electrification system is overhead contact at nominal voltage of 1500 volts DC, similar to systems recently installed in

spectacular piece of Victorian engineering built into the cliffs above Killiney. But all this scenery posed problems for the engineers who had to guard against the salt breezes. The EMUs had to be protected, structural steelwork was well-galvanised before painting, and aluminium was not used in overhead conductors. Supporting insulators are of porcelain because of doubts about

Most of the design was the responsibility of Mott Hay and Anderson, consulting engineers, Croydon, with John B. Barry and Partners of Dublin. At peak construction 1,700 people were employed.

A completely new signalling system was built for the line by Wabco of Pittsburgh, U.S. It has lineside signalling for the diesel mainline trains which will use the track, and in-cab signalling for the EMUs. If a driver fails to obey a signal the train stops automatically—a system which would probably have prevented the recent fatal crash at Kildar. The system is remotely operated from Connolly station in Dublin City centre.

For CIE the project is only the first phase of a four-phase plan which would give Dublin a rapid rail transit system over the next 12 years. The second phase would involve a new 15 km line to the sprawling new towns to the west of the city, which house 400,000 people. In the third phase this line would be linked to the Howth-Bray line via an underground railway in the city centre.

A fourth phase would build new line in the northern suburbs and link up with the existing systems.

It would be a valuable asset for a city which is the fastest-growing in Europe and whose population is expected to reach 1.5m by 1990. If the plan were funded on the same basis as the present phase 1, the total cost at 1983 prices could be over £260m.

Even over 12 years, this is a frightening sum for a government with an annual borrowing requirement of over £15bn. If it is ever to get further than the planner's drawing board it will be because the present scheme persuades Dublin commuters to abandon their cars and because the city's growth leaves little alternative.

Outlook gloomy, say builders

HOPES OF a sustained recovery in the UK building industry suffer a further blow today in a deeply pessimistic report published by the National Federation of Building Trades Employers.

For the first time this year the NFBE's latest State of Trade study reveals that in sectors other than house-building and repair and maintenance these reporting a fall in the level of enquiries (31 per cent) now outnumber those enjoying an increase (20 per cent).

The new report, based on a sample of 500 member companies, points to a slight increase in activity over the year as a whole, with 38 per cent of respondents expecting an upturn in output against 32 per cent expecting a fall. However, NFBE analysts believe this improvement is largely due to first quarter results.

Output has now levelled off, the Federation says, with 60 per cent of companies reporting no change in the third quarter. In the depressed North West, builders are predicting a continued fall in output for last year.

Public sector demand is particularly depressed with companies reporting falling enquiries against those enjoying increases now at a three to one ratio.

The NFBE report reflects similar patterns published in the August construction new orders figures released last week by the Department of the Environment. The industry is particularly concerned over the Government's plans to reduce spending on home improvement grants and rumours of Treasury plans to reduce local authorities' capital spending funds.

IVO DAWNAY

Uncertain future for building research

THE BUILDING Research Establishment is in trouble. Since 1976 it has lost about 40 per cent of its staff—and as much as 70 per cent of its seed-corn, the younger recruits.

Researchers now fear that the tightening grip of the Department of the Environment on it, there is a feeling that the very reputation of BRE as an independent and authoritative scientific body is being put at risk.

Earlier this year the Environment Secretary rejected the recommendation of the Research Strategy Committee of the building and civil engineering EDCs that a Board of Management be established for BRE. After more than a year of deliberation, DOE decided that such a step would give the research station too much independence.

Another conclusion of the committee that could not be discarded was that the nation needed BRE: "The commercially independent national capability provided by BRE is now even more important than before... we firmly believe that the Government must continue to play a major part in funding research."

That strong view at least relieved BRE of the spectre of full privatisation which had been hanging over it since Michael Heseltine first raised the possibility. It is now accepted that, while the station may attract private contracts, its basic programme "if it is to command acceptance... needs to be assessed independently of its commercial sponsors."

But that did not stop the process of tinkering. Its latest manifestation was the Rayner Team report. Alongside recommendations like privatising the clearing at BRE, Rayner suggested as a priority that all publications must be charged for. This is due to happen next

April. In consequence circulation of some research results will drop by as much as 75 per cent; instead of sending them out free with professional journals, BRE will have to rely on subscriptions for its digests and defect action sheets.

To make matters worse, to enable subscriptions to be accepted, both publications must in future be produced not when material is available, but regularly, once a month, ready or not. The researchers find this scientifically unacceptable.

Architect Bill Allen, whose firm specialises in trouble-shooting when building defects occur, described the decision to

Mira Bar-Hillel
looks at the
Building Research
Establishment

charge for BRE publications as "crazy." It is difficult to disagree with this view considering that the digests will sell at £1 each while the defect action sheets, initiated by former Housing Minister John Stanley to try to reduce council's multi-million pound defects bills, will sell at a princely 50p—if they sell at all.

The new order will not please the Research Strategy Committee either. It is already concerned that there is inadequate dissemination of research results, leading to repeated defects. It would like to see BRE devote relatively more resources to dissemination rather than adding more and more results which are not filtering through to the users.

BRE staff are aware of this, and are equally concerned. This is yet an additional factor in their general frustration, on top of more day-to-day grievances:

the depletion of numbers has meant not only that the brightest end have left to look for more promising careers elsewhere, but also the shortage of juniors—and clericals—has resulted in anomalies like highly-paid specialists having to mix their own concrete for experiments, not to mention doing the extra paperwork.

Earlier this year, the chairman of the BRE Trade Union side wrote to DoE Minister Sir George Young, complaining that the type of research most essential to politicians was that which "enables a Minister to provide an answer to a PQ saying 'research on this topic is in hand in my department.'" He pointed out that too often this meant that a piece of work requiring a 12 man-year effort has only half a man-year put into it.

This squeeze on the research programme is something the staff now expect will get worse as direct control from Marchmont Street becomes tighter. More and more urgent work has to be done for the department—BRE has proved enormously responsive and useful on controversial problems like timber frame, UF foam and Airey houses—and it is done at the expense of longer-term projects which scientists are convinced are essential if future problems are to be avoided.

Perhaps most bewildering of all is the regular patting on the head by Ministers with one hand—while the other hand sets ever-reducing staff targets year after year. The Research Strategy Committee said: "We are convinced that BRE needs a secure future and confidence about its role." At the moment it is extremely short on both counts.

Access rule for the disabled

SOMETIME next spring a new Building Regulation will come into force which will finally ensure that access is provided for disabled people to all new public buildings—and to any existing buildings and alterations. This will come after years of lobbying, efforts and Private Member Bills which have sought—unsuccessfully—to bring it about.

In theory, a "general duty" to "make proper provision" for the disabled in public buildings has been the law, at least since Datedydy Wigley's Disabled Persons Act of 1981. In spite of almost universal support for the Act, the Act itself contained no enforcement provisions whatever. Inevitably it was largely ignored. But

John Stanley, then Housing Minister, did actually want to see the matter dealt with, and it was broadly agreed that the best way to ensure compliance was to make a new Building Regulation.

The latest draft, which has just gone out to consultation, should please the disabled lobby on several counts. It is now agreed that the duty to provide access should apply to alterations and extensions, and not only to new buildings, as was originally envisaged. There is to be no exemption for small buildings. And wheelchair spaces in sports arenas and auditoria are to be specified as percentages of total capacity, with appropriate cut-off points.

One problem that has emerged was that of how disabled people were to be evacuated from a building in case of fire. It was accepted that this could cause grave danger, not only to the disabled themselves, but also to those who stayed behind to try to save them. For this reason it is proposed that, for the time being, the right of access would be restricted to the ground floor only. The British Standards Institute is now working on a Code of Practice which should go some way towards solving the means of escape problem in general. Once that has been achieved, it will be possible to apply the new regulation to all floors in buildings.

MIRA BAR-HILLEL

CONTRACTS

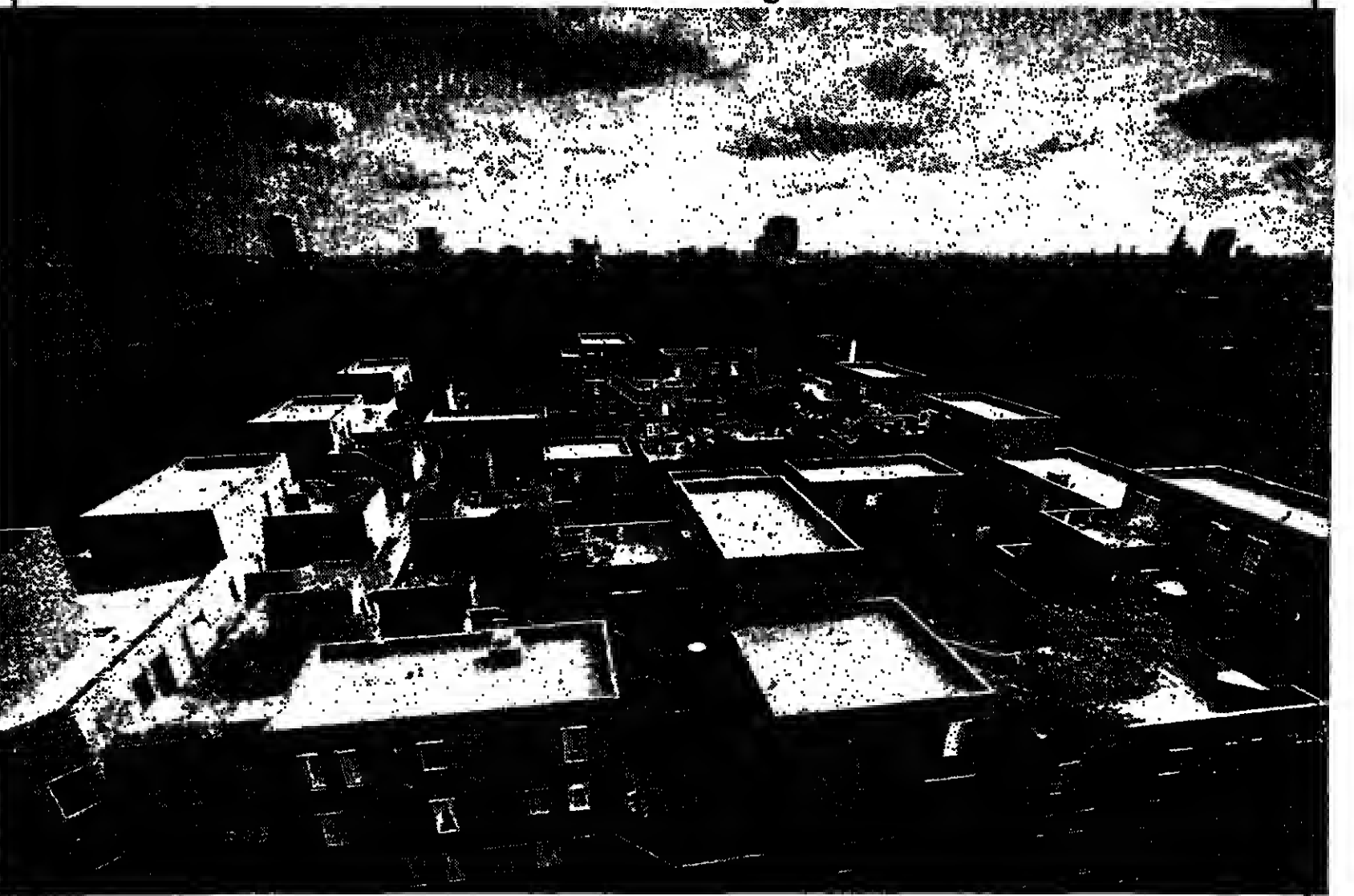
£10.7m refurbishment at Debenhams

TROLLOPE & COLLS has been awarded a £10.7m contract to rebuild and refurbish the old Debenhams & Freebody building in Wigmore Street, a building Trollope originally constructed in 1907. For London & Leeds Investments, it will provide about 60,000 sq ft of air-conditioned office space, 30,000 sq ft of residential flats, with 6,000 sq ft of shops, together with basement parking for 18 cars. The Debenhams & Freebody building is listed Grade II and much of

the original fabric, including the external facade, will be retained. The main entrance, grand marble staircase, and ground and first floor rooms on the Wigmore Street elevation will be refurbished; the second and third floors above will be upgraded using mouldings taken from the old Gimson plaster ceilings. Above and behind the retained elements, a new steel structure will be constructed and three floors with mansard roofs are being added. The basement level will be lowered to provide

plant room space, car parking and conference room facilities. A new central lift core system will serve the office areas and will include four of the store's original bronze and enameled lifts. The facade facades will be cleaned and restored, curtain walling will be used to clad the new elevations at the rear and the building will be crowned with a new cupola in GRP, a replica of the original 60 ft facade version. Work, which has just begun, is scheduled for completion in two years.

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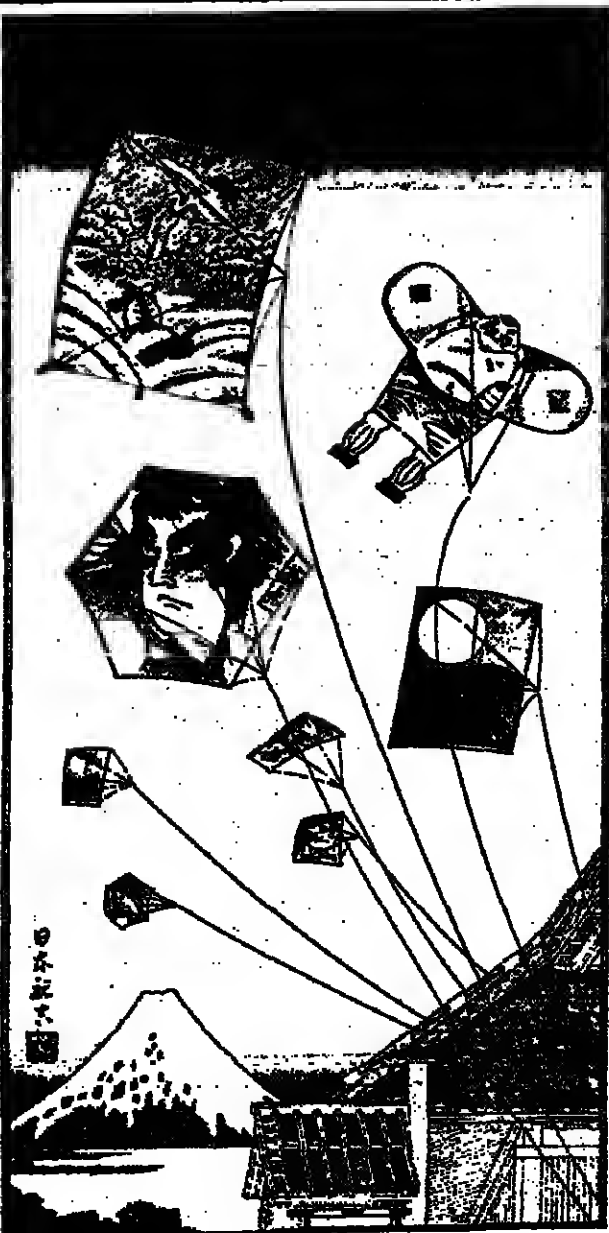
Not only has Odhams Walk won a RIBA Housing Design Award for 1983, but it has also been voted the overall winner of the 1983 Brick Development Award.

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JAPAN AIR LINES

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

The man who fashioned a clothing empire

James Buxton meets the expansionist Luciano Benetton

IN THE 17th century the Minellis, nobles of Venice, escaped the summer mugginess of the lagoon city for Ponzano, a hamlet in the hinterland. There they had a fine villa with high airy rooms and painted ceilings. In the adjoining farm buildings retainers made wine from the grapes growing in the flat green countryside.

Now the Villa Minelli is the destination of another kind of peregrination: of leaders of the world of fashion going to what is now the headquarters of one of the most successful clothing companies in Europe, Benetton. Ponzano is still only a village (near Treviso, 20 miles north of Venice), but the farm buildings are now offices, the company chairman works on the top floor of the summer palace and at the bottom of the garden is a sophisticated knitwear factory.

But despite the grandeur of the setting, life in the villa reflects the informality and clean lines which are the hallmark of Benetton clothes. On the piano nobile, the main floor, girls sort out samples for fashion shows under a vast painting of the Last Supper.

The Benetton family delights in being provincial outsiders who have taken a powerful position in European clothing. That has only really happened in the past five years. Benetton began in a small way at Ponzano in 1968. By 1978 its jeans, jerseys and T-shirts were on sale at a few hundred shops all over Italy, but exports were almost nil and turnover was a respectable but far from dazzling £80m (£20m).

Yet this year Benetton expects to sell several times as much in money terms—£480m worth—through 2,500 shops. More than half its turnover comes from abroad and its name is well known in London, Paris and the big cities of West Germany. Earlier this year Luciano Benetton, the company's 46-year-old chairman and main driving force, was named in a survey as Italy's fifth most successful manager, and in May a Formula One racing car painted in the Benetton green won the Detroit Grand Prix. Though Benetton is one of the most striking success stories of Italian industry and marketing in the past few years, with an expansion unmatched even in the transient world of fashion, there is nothing ephemeral about it.

EUROPE'S NEW ENTREPRENEURS



Luciano Benetton studied production techniques for knitwear for several years before selling a single jersey and the company innovated from the start, both in production methods and marketing. Every step in Benetton's expansion has been planned long in advance. The company now uses some of the most advanced data processing and factory automation techniques to get the best out of a manufacturing system that still has one foot in the classic Italian network of small artisanal businesses from which it began. But fundamental to its success, of course, is a so far infallible flair for designing attractive clothes.

Even by Italian standards Benetton is a family business to an almost exaggerated degree. It began with the combination of Luciano and his sister Giuliana; she had discovered a natural talent for designing knitwear, and she convinced her brother, then a clothing salesman, that she could make and sell them. They began at Ponzano with 60 people and virtually no bank finance and two years later, in 1968, opened their first shop at Belluno in the Alps. Her two younger brothers, Gilberto and Carlo, joined the company.

Benetton moved from jerseys, cardigans and other knitted clothes into denim jeans in time for the great jeans boom of 1975-76 and then started to make cotton clothes and T-shirts. By 1975 it had about 200 shops in Italy and was opening at the rate of a hundred or so a year.

But the second take-off came in about 1978 when Benetton first started operating abroad on a large scale and when it filled the remaining gaps in its coverage of the Italian market. "It just so happened that 1977-78 was when the market for informal clothes really exploded," says Luciano Benetton.

The number of Benetton shops in Italy shot up to about 1,500 and there were big ex-



Luciano Benetton: Italy's fifth most successful manager.

pansion drives in Britain, West Germany, France and elsewhere in Europe.

"We were never offering crazy fashions—just something a little more personal, a little less anonymous than the average, at a time when people were moving towards wearing more casual clothes for everyday use," says Luciano Benetton. The most obvious characteristic of almost all Benetton clothes is their bright colour and their simple shapes. In a Benetton shop it is the colours and display in the window and on the open shelves that strike you most, as they are designed to do.

But the product itself depends heavily for its success on a marketing and production system initially far more sophisticated than that of any of Benetton's competitors. Both are aimed at being responsive to tastes as swiftly as possible.

Benetton clothes are only sold through shops franchised or owned by the company, and they sell only Benetton products. In Italy this means that the traditional clothing shopkeepers have to be ruthlessly cut out. The shops, which conform to an image and style of management

decried by the company, are called by a few different brand names, such as Sisley, Jeans West, Tomato, O12 (for children) and, increasingly, Benetton itself, which all sell much the same clothes and at the same price, though the ambience varies to suit different kinds of customer. Benetton or its agents choose the sites for the shops with great care, often ending up in Italy—with three or four Benetton shops in the same street.

The shops are the antennae of the whole business. They must be in close contact with head office, daily reporting takings and detailed sales trends to Ponzano. Partly to take account of the fact that Italian shops are now being required by law to install electronic cash registers (most Italian shops up to now have kept their takings in a drawer) Benetton has designed and made its own specially-tailored model capable of transmitting large quantities of information in real time to the company's European computer network. Meanwhile Comau, the Fiat subsidiary which makes robots and other factory equipment, is completing an automated ware-

house near the company's main factories.

From the start the Benettons sought to get round the problem that the clothing manufacturer never knows what colours are going to sell best and usually can't produce extra supplies of the most popular colours from the shops. It can thus get stuck into the shops to respond to trend within ten days, compared with what it says is a month or more for many of its rivals. It all amounts, as Luciano Benetton says, "to raising fashion from the artisanal to the industrial level."

Only in one respect is this not completely true. Although Benetton has eight factories in Northern Italy its payroll is less than 2,000. But it gives work to another 6,000 people—those who work for the 200 small makers of semi-finished clothes in Northern Italy which supply Benetton's main plants. Benetton handles all dyeing and final ironing—presentation is everything—but well over half the basic weaving and making up is done outside the company's plants.

Benetton thus holds down its overheads, avoids the thankless task of managing a vast workforce and benefits from the much lower production costs of the small subcontractor.

Benetton is visibly becoming more mature and sales are growing a little less fast than before. Turnover doubled between 1979 and 1980 when it reached about £200m, and last year sales reached £414m, with estimates for 1983 pointing at about £480m. Even without the Italian inflation rate of 16-20 per cent since 1980 these are impressive figures and the recession has seemingly made little difference to growth. Gross profit in 1982 was £40m. But Benetton has virtually ceased to establish new shops in Italy.

("The market is saturated," says Luciano) and says it is now "perfecting" its coverage of the rest of the European market, expanding outward from the main cities and growing in the peripheral areas like Scandinavia.

At Ponzano management has become a little more institutionalised. Luciano is evidently the boss, with particular responsibility for marketing but also with a close interest in production methods. He does not at all conform to the popular image of a dark and cunning

Italian businessman: he has rather long, brown hair, glasses and an open face. With his enthusiastic grin he looks more like an architect or designer than an entrepreneur.

Although he travels almost incessantly, now in the company's own Cessna jet, and gets bored if he has a holiday of more than a week or two a year, much of Benetton's success may be due to the long periods he spends thinking in the relaxing atmosphere of the villa. He has four children and drives himself in one of those bullet-proof cars Italian businessmen have to have—it came in useful last year when he managed to beat off a gang of would-be kidnappers lying in wait for him when he returned home.

Giuliana, a gracious woman of great warmth, is the brains behind the design, though she has naturally hired outside designers to help. Gilberto, who looks after finance and administration, and Carlo, in charge of production, complete the four person team that makes the major decisions and owns the company, and there is no suggestion of bringing in outside capital or going public. But last year two non-family members took senior positions—Elio Alumi, who has been with the company for years, became head of commercial planning and Aldo Palmeri joined from the bank of Italy as head of economic planning.

Now, says Luciano Benetton, "The early years of easy growth are over. Our efforts are now concentrated on two markets—the U.S. and Japan. The best prospects are in the U.S., but Japan yields the most prestige and the satisfaction of conquering a strange and difficult market." Benetton already has 30 outlets in Japan—about half of them in department stores.

In the U.S. Benetton is still going fairly slowly—"concentrating on the quality rather than on the quantity of our presence at this stage."

In Britain the Benetton treatment has been applied to Hogg of Hawick, a prestigious but failing Scottish knitwear maker which Benetton bought in 1981. Its plant has been modernised, its designs streamlined and a chain of shops established in Britain, Italy and Germany.

In Italy, Benetton is moving into shoes through its purchase of control of a big shoe manufacturer with a chain of shops.

Champions in the running for the championship

TWO SETS of European management champions come to grips with each other in London today in the final of the 1983 UK National Management Game.

One is a team from Rediffusion Radio Synthesis which took the 1982 UK title before winning this year's European event. The other is a private entry by three former European title-holders—John Chappell, Paul Webb and Geoff Brown. They are joined in the four-team UK final by sides from M and G Investment Trust and Watney's at Mortlake, the only other survivors of the 680 teams which entered the national championship when it began last February.

The computer-based contest has been sponsored since 1970 by the Financial Times, ICL and the Institute of Chartered Accountants. The CMA and the Institute of Directors are associate sponsors.

Besides various trophies the winners will collect £5,000. The three runners-up will receive £1,000, £700 and £500 respectively.

A second team from Rediffusion will also be in action against players from National Westminster Bank and GKN in the final of the Management Plate competition for teams knocked out of the championship proper in the first round. The Plate prizes are £750, £500 and £250.

The 1984 UK contest will begin almost immediately with entries closing on November 4. Would-be champions should contact Tony Etchells, the National Management Game administrator at ICL, Beaumont Old Windsor, Berks SL4 2JF; telephone Windsor 58191. The entry fee is £80 plus £12 VAT.

Michael Dixon

Management abstracts

The married executive. A. Cox in Across the Board (U.S.), January 83. Looks at business attitudes towards marriage. Finding that the male executive is expected to be married (and, if he wants a divorce, had better have it young), but that no equivalent expectation exists for the female executive; sees signs that middle managers are now more inclined to take wives' careers into account, but warns that a sizeable and aggressive minority would not let that stand in the way of a relocation.

The additional information content of quarterly earnings reports. W. S. Hopwood in Journal of Accounting Research (U.S.), Autumn 82. Reports on an empirical study into the usefulness of quarterly information and finds that such information improves significantly the ability to predict annual earnings.

Towards quality standards for committing assignments? A. J. M. Wieringa in De Accountant (Netherlands), January 83 (in Dutch, English version available).

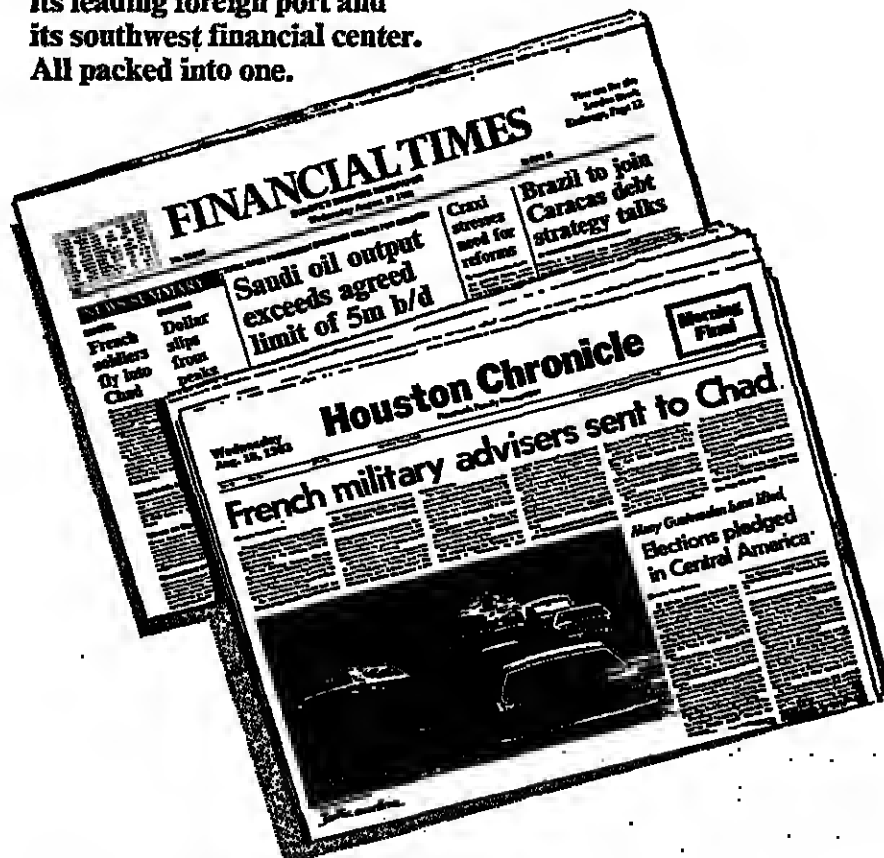
Reports on progress towards the development of quality control for consulting assignments. Suggests which aspects need considering—maintaining that each and every assignment has four phases and that their recognition will, *ipso facto*, improve quality. Arrives at the tricky question of how an evaluation may eventually be made, seeing that clients may accept advice for the wrong reasons.

The corporation as art collector. R. Burger in Across the Board (U.S.), January 83. Examines reasons why companies choose to build up art collections, and quotes examples of acquisition policies; warns of pitfalls—like letting the chief executive's wife make the choice, and discusses how an art adviser can be used.

These abstracts are condensed from the abstracting journals published by Ashar Management Publications. Licensed copies of the original articles may be obtained at £5 each (including VAT and p.p.c. with order) from Ashar, PO Box 25, Wembley HA9 8DL.

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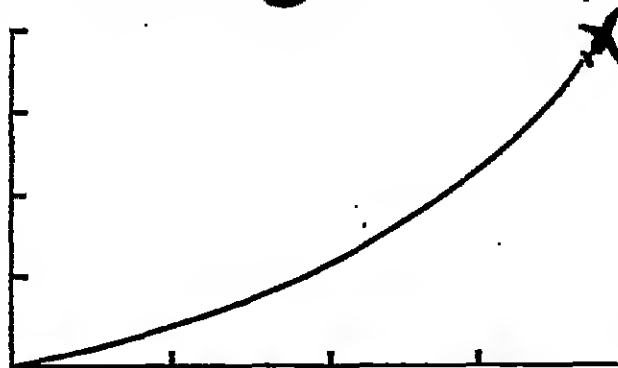
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THE ARTS

Architecture

Colin Amery

Enigma of South Kensington

In 1976 His Highness the Aga Khan established an award for Architecture to encourage an understanding and awareness of the strength and diversity of Muslim cultural traditions and to indicate ways in which these traditions could combine with an enlightened use of modern technology to produce good contemporary architecture.

By the end of this year a major London institutional building commissioned by the Aga Khan will be open and functioning in South Kensington—the Ismaili Centre on its island site opposite the Victoria and Albert Museum.

As the scaffolding disappears and the angular shape of this new centre emerges as a striking part of the London scene many questions are being asked and instant judgments are passed. It seems to me that before the doors are declared open officially is a good moment to try and explain the origins of what appears to be a hermetic and enigmatic edifice. Once the origins are understood in the light of the client's elevated attitude to architectural patronage a fair-minded architectural assessment can be made.

There has been an Ismaili Muslim community in Britain for the past half century. It has grown rapidly as colonial empires have waned and a

sudden and large increase in numbers came about because of the expatriation from Uganda under the Amin regime. The Ismaili community has several centres in this country but the South Kensington one is the first to be purpose-built.

It is best described as a place of gathering and worship. Behind those granite clad walls (starting at the top) is a roof garden surrounded by council rooms and meeting rooms; on the second floor a large prayer hall for 1,200 people; below that a social hall which is approached from the ground level via a series of spacious halls and staircases.

The architects for the centre are the Casson Conder Partnership, the two partners in charge, Neville Conder and Kenneth Price. Much of the interior design is the work of Karl Schlamminger—a German-born Muslim designer.

First it must be said that the Community chose a difficult site. It is an island alongside one of the noisiest and busiest roads in London and surrounded by a rich and important collection of London architecture.

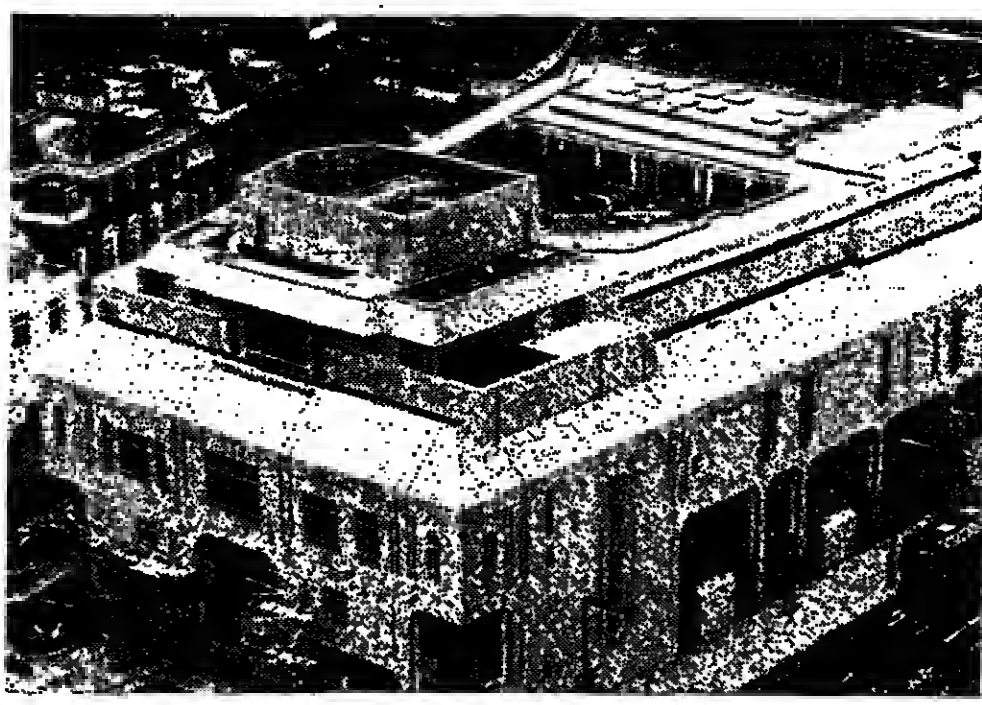
The form is simple, the height determined by the neighbours and the blankness of the facades made inevitable by the fact that this is a sealed and air conditioned block—practically no

noise penetrates the interior. The Aga Khan Award makes a great deal of the need for Islamic architecture of today to refer to the Islamic tradition, but the Aga Khan himself has written: "Surely we do not expect of contemporary architects copies or imitations of the past... and this new centre makes on the outside few concessions to the past or to its neighbours."

It has hints of Moghul chhatris (protecting sloping corners) in its roofline and the dark windows with their bevelled glass that catch the sunlight suggest the jaalis of mosques (pierced screens that diffuse sunlight).

The thin blue line of Brazilian granite is an indicator of the blue tiles within, and a linear hint of the geometric patterns of Islamic art. In spite of these rather oblique references to a more glorious tradition the exterior of the centre is not a visual delight. There is a disturbing feeling of top heaviness—a great load being supported by weak legs. The use of a highly polished granite cladding emphasises the bulk of the form.

The interior is more successful than the outside. The entrance hall is cool white marble, a flowing water sculpture in blue granite and a calligraphic inscription insit in an immediate



The soon-to-be-completed Ismaili Centre, seen from the windows of the V & A

sense of other worldliness. Stairs and halls on the way up to the prayer hall are agreeably spacious—colours predominantly white, cream and blue. The prayer hall itself (interior by Karl Schlamminger) tiled walls with random marble slabs and low-level mosaic lamps, has a suitably calm quality but it was disturbed for me by the crossword puzzle checkerboard tile patterns.

The top floor has at the centre the small garden flowing with

water well landscaped by Sasaki Associates and the late Lanning Roper. The ceiling of the Council Room and the reading room are the most intricate and suggest the bone-veins of Isfahan with some success.

The Ismaili Centre begins the dialogue between Islam and the West—its reference and symbolism are the outward signs of the debate between the tradition and the present. It is an unresolved dialogue—as revealing of the gaps in our under-

standing of other cultures as it is revealing of the architectural uncertainties of the modern West.

To judge a major new institutional building takes time, this prominent enigma is no exception. Much of the debate that accompanies the Aga Khan Architecture Award is about the search for new forms: in South Kensington we can see the contemporary architectural dilemma not just writ large, but built.

Elliott Carter/Elizabeth Hall

David Murray

No venerable composer with an important anniversary coming up should fail to produce enough music suitable for the London Sinfonietta. They are the nonpareil of hirshday caterers, as they proved again on Friday when they anticipated Elliott Carter's 75th by a few weeks. (He will be home in New York on the actual birthday, which he shares with Berlioz, coincidentally, though Carter is just one day junior to Olivier Messiaen, analogies with the old Romantic revolutionaries are much easier to conjure up than with the grandiose modern mystic.)

Before the concert, the composer talked informally on stage about his career. Interesting to learn that when he was first drawn to music, only the newest music attracted him (he had Charles Ives as his avuncular guide), and that his "neo-classical" pieces of the 1930s and 40s resulted from a deliberate intention to write accessible music in an American idiom; and that jazz is somewhere at the bottom of his music still.

Excellent as arranged, the Sinfonietta programme began with the Eight Studies and a Fantasy of 1950, bright little studies for woodwind quartet that grew out of a Carter class in orchestration. They are heard fairly often now, but I haven't heard many of them—particularly the agile sixth and eighth Studies—delivered with the panache of the Sinfonietta team. They made a perfect introduction to Carter's kind of inventive polyphony.

Oliver Knussen conducted the rest of the programme, which continued with the song-cycle after Robert Lowell, in *Sleep, in Thunder*, that Carter composed to recent Sinfonietta commission. (It gets a Barbican

The Ring in London and Cardiff

Last weekend, two national opera companies launched the first parts of their Ring cycles. The Welsh began, on Friday, at the beginning, with *The Rheingold*; the English on Saturday started with *The Valkyrie*; privileged opera-goers could thus compose for themselves a handy Ring first half. Both works are played, in Andrew Porter's translation, both are conducted, produced, and designed by young teams tackling opera's mightiest task for the first time.

Several other similarities of approach tell us, between them, much that is significant about the ethos of contemporary Wagner performance in both its international and its national aspects. The figure of Reginald Goodall, greatest living Wagner conductor, bulks large in the background: conductor of the last (and first) ENO Ring, and intended conductor of this first ENO one (it is hoped he will be sufficiently returned to health for the February *Valkyrie*). Goodall has in the past decade or so instilled into the British Wagnerian consciousness an ideal of the music—of making it broad, spacious, lyrical, and above all an unbroken whole. This ideal obviously influences strongly both London's Mark Elder and Cardiff's Richard Armstrong.

The influence has still to be absorbed, the style made a personal imprint of performance: these were, frankly, two of the most ponderous Ring readings of my experience. The Cardiff *Rheingold* lumbered on its feet—lead—well after the opening, when the "clop" configuration of the New Theatre could be used to supply a handy excuse for the total absence of bary E flat enchantment, the score doggedly refused to come to life.

In Mr Elder's account of *The Valkyrie*, at least until a third act that began to discover at last some buried resources of colour, warmth, and buoyancy, slow tempos seemed to have

been arrived at for largely didactic purposes, to point up motives (as in the grandiose Act 2 opening) to secure structure. Heaviness was countered in Act 1, by impassioned and lyrical singing; as, in Act 2, passion and lyricism were muted by the didacticism, it reigned almost unchecked.

I begin with the conductors out of necessity, for in both instances I was made sharply aware of just how directly their increased mastery would lead to a less qualified response to the stagings they were conducting. For both—David Pountney's (ENO) and Goran Järvefelt's (WNO)—are modern re-interpretations of the myth in a visual language notably particular and "partial," much (though differently) to the currently fashionable post-Cheraz mode, both demand the impetus of much greater musical confidence if their intentions are to be communicated more clearly.

Even as it stands, the ENO *Valkyrie* (in the currently fashionable post-Cheraz mode, both demand the impetus of much greater musical confidence if their intentions are to be communicated more clearly. Even as it stands, the ENO *Valkyrie* (in the currently fashionable post-Cheraz mode, both demand the impetus of much greater musical confidence if their intentions are to be communicated more clearly. Even as it stands, the ENO *Valkyrie* (in the currently fashionable post-Cheraz mode, both demand the impetus of much greater musical confidence if their intentions are to be communicated more clearly.

The central act, a vast library setting enclosing a mobile "crucible" of action in which the fugitive siblings play out their drama, proved more problematic (and, on Saturday, troublingly creaky and crude in lighting plan)—a collation of stimulating reference points whose corporate purposes remained obscure. At this juncture, and given the general roughness of the stage management, it is permissible

to wonder whether Mr Pountney's whole scheme does not run the risk of dominating its technical wizardry (later on such doubts may well resolve themselves). Once again, a modern Ring leaves me lingering for a stronger impression of Wagner's immense physical and spiritual energies enclosed and therefore, to some degree, constrained. Against this complicated, intricate, and fascinating background, a foreground drama of admirable fidelity is enacted. Act 1 is a wonderfully natural and (bar a few minor details) very elegant bit of chamber narrative unfolding, with Alberto Remedios' Siegmund at his most lyrical, Willard White a Hundung of tremendous menace, and Josephine Baynton an intense, vocally distinctive Brünnhilde. Siegmund's power and freedom (Miss Baynton must now pare away her moments of fussiness).

Anthony Raffell's first London *Wotan* is, thus far, not much more than a strong, not very elegant, but certainly about the sage, and Marie Hayward Segal's substitute Brünnhilde offered a brave but faint sketch. Sarah Walker, apart from some clouded tone is high phrases, throws out, Brünnhilde's glorious transcendence; the team of warrior maidens is excellent.

I have left myself little space to go into the *Rheingold* staging. Intentionally, for by and large it seemed to me that the very elegant bit of chamber narrative, ineffective, or just plain silly Wagnerian notions—that to dwell on them would be to rub salt in every wound. Dullness is the order of the day—and, vocally with the exception of Anne Collins, Anna Williams-King, and Nigel Douglas as a witty, rather dry Loge, the cast is notable for its various kinds of ineptitude. This may seem a brutal dismissal; and when the WNO comes to London in December, that may be time for a second appraisal.

MAX LOFFERT

Maydays/Barbican

Michael Coveney

David Edgar's magnificent new play for the Royal Shakespeare Company is an epic, brilliantly plotted piece of writing that takes revolution as its theme and the particular fate of three characters as its subject. For a start, Ron Daniels' production is a skillfully organised panorama moving in and out on efficient trucks as the landscape shifts from military barracks in Budapest during the 1956 uprising, to a stunning scene on a Californian railway line during the anti-Vietnam demonstrations of 1967, to series of acidly observed bottle parties and North London kitchen cabinets of the mid-1970s.

Jeremy Crowther is an intelligent academic who, when he is not red and in Spain during the 1930s; his pupil, Martin Glass, is a vicar's son who becomes a Trotskyist after sporting a CND badge on his school cap; and Pavel Lermontov is a Russian officer in Hungary who is thrown into a labour camp for starting a petition in Moscow 12 years later as the tanks roll into Prague. Arriving in England as an ex-pellee, he is adopted by the Establishment as a stick to beat the soft left.

At a smart banquet in his honour, Lermontov throws away the cards of his prepared acceptance speech and demands those who applaud resistance as long as it is not too near home. Two things here: an audience will ponder Solzhenitsyn's guru status on the British right and Mrs Thatcher's erstwhile support for Solidarity.

More successfully than any other recent British play, *Maydays* wrestles with the undeniable fact that liberty to say what you like is not quite the same thing as political liberation. It does so in no fatuous or pea-brained manner, but by charting how exactly comrades talk to each other, by the

splinter groups of the left sink in a comic quagmire of rival newspapers vying and how Martin Glass travels through the 1970s to become a well-boated right-wing propagandist ready to expel the Greenham Common women from his patch by the U.S. Air Force base.

Anyone of my post-war generation will immediately recognise and enjoy the glancing ties of speech, references, above all, perhaps, the easy manipulation of political texts in mundane social intercourse. A row over the purpose of the Socialist Vanguard movement is punctuated by an Islington communist firing in a rage at those who have appropriated her half a grapefruit. Martin, on the eye of his 30th birthday, literally dries up in mid-cathartic spasm. His best friend, after a classic "stupidity" oration is carried off by the police in a flurry of searchlights and revealed as a foolish Angry Brigade bomber.

Lenin is quoted as saying that all revolutions should be realised, but Lenin also realised that for the people on the ground, at the time, the consequences could be catastrophic. The play does not glibly celebrate revolution, but points up a few of the myths attendant upon it.

One of these is that a sort of hippy bonhomie will suffice when you confront the major issues of the world. Nowhere is a sadness at this failing more stark than in a remarkable speech delivered by Don Fellows, about the betrayal of an immigrant American generation by the flip stances of their children. Mr Edgar also writes a particularly good scene for Martin and his mother in the village at Christmas time which catches exactly the pain of family fall-outs as children grow up and parents remember an ideal, former cohesiveness.

All along, John Gutter's design is effective on the large-scale but equally fine on detail. Malcolm Murray as a charismatic Socialist Vanguard leader has the right leather jacket; denim, donkey jackets and woolly hats covered in badges are the English equivalent of hippy headscarves in California. We know exactly where we are with references to the miners' strike, the electricity cuts, Nixon's declaration on the soundtrack of the Tet offensive.

The central trio are superbly played by Anthony Sher as the cunningly rati-like Martin, John Shrapnel as Crowther who leaves the Party after Hungary, and Bob Peck as Lermontov, adjusting his finest "English" Russian to a faltering "Russian" English the minute he embraces his Hungarian protégé, on a Party airfield.

Mr Edgar, who adapted Nicholas Nickleby for the RSC, has returned to top form in his original play since *Destiny*, which was just as even-handed and of which we are in need of English right and racism. The evening is one of high sensual excitement that is guaranteed to set you talking—if not about your generation, then at least about the broader issues it so triumphantly raises.

Chamber Music season starts

The later works of Beethoven provide the theme for the new season of the London Society of Chamber Music.

The programmes, presented at the Wigmore Hall, from this month to May 1984, feature 16 variations for flute and piano and some small pieces for piano, some of which were written in friends' visitors' books. Flautist Susan Milan, Bernard Roberts, the pianist, and the Delmé Quartet are among the musicians taking part.

Hans Heiling/Wexford Festival

Ronald Crichton

The 31st Wexford Festival opened on Thursday. True to form, the town's friendliness towards the weather, "Soft Irish rain," said connoisseurs, was in the darkness, but one felt softness was not enough to itself bring one dry on foot to the tiny Theatre Royal that for two weeks or so becomes Wexford's resounding hub.

True to form again, the proceedings opened with an opera respected in theory but in practice little known outside its own country. Marschner's *Hans Heiling* is a cornerstone of German musical romanticism. Wagner was chorus master for the first production in 1853. This music marked him. Weber's had marked Marschner. *Hans Heiling* is a strong piece needing no apology.

Edward Devrient's plot is more interesting than many concerned with the impact of the supernatural on human life. Hans Heiling, ruler of the earth spirits, roams the world and falls in love with a simple peasant girl, Anna. In spite of the pleadings of his mother the queen he goes back to win Anna from her betrothed, the huntsman Konrad. Out of his element things go wrong for Hans—Anna, tormented by suspicions of evil and visions of wealth, is torn between the two claimants for her heart. The queen mother persuades Hans to return to his realm, but one does not feel that Anna and Konrad will be happy ever after.

Modern producers seem shy of opera romanticism of the extreme kind and search for excuses. At Wexford, Stephen Pimlott offers, an evening of pell-mell confusion. This spirit-

king is a madman, saved at last from an impossible situation by a strait-jacket. We see the everyday world through his deranged eyes, the village reveals like a loopy memory of White Horse Inn (for some reason the period is updated to the 'twenties), the men in ghoulish make-up. Given this approach, David Fielding's weirdly assorted designs may be accounted a success.

The characters are too much dimplished to be convincing—Hans himself, the over-possessive queen; Anna who should rise to real dignity in her distress; her worried mother Gertrude. The opera, with the RTE Symphony Orchestra conducted with solid reliability by Albert Rosen, was performed with relentless loudness. When Ingrid Steger as Gertrude quietly sang and bumbled the Act 2 *melodrama* which is perhaps the most original thing in the score, it came like balm.

Hans was the Russian baritone Sergei Leiferovich whose singing remarkably combines plumpness with incisiveness, firmness and unsparring force. His acting is stiff. Constance Cloward, denied much chance to establish Anna's personality, sang strongly. Much the same applies to Eduardo Alvarez as Konrad. As the queen, Malmfrid Salma was imposing but shrill. Hans was used. What remained of the spoken dialogue was well done but some of the sung vowels were unintelligibly distorted. Why put further obstacles before an audience already confronted with a marked discrepancy between the programme synopsis and what is seen on the stage?

Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Music

LONDON

Philharmonia Orchestra, conductor Vladimir Ashkenazy, Maurizio Pollini, piano: Chopin Piano Concerto No 1, Beethoven Symphony No 7. (Mon) (822 3641)

From Mao to Mozart: the film made of Isaac Stern's visit to China, which delighted the critics, both music and film. Queen Elizabeth Hall (Mon) (822 3641)

Vivaldy Concertos, conductor Joseph Filibery, Nigel Kennedy, violin, Brigitte Loefer, cello and Paul Oldfield, double bass: Vivaldi, Bach, Haydn, Beethoven, Paganini. Queen Elizabeth Hall (Mon) (822 3641)

New Symphony Orchestra, conductor Anthony Hopkins, Anthony Goldstone, piano: Rossini, Bachmanov, Ravel, Elgar, Borodin. Barbican Hall (Tue) (836 8201)

City of Birmingham Symphony Orchestra, conductor Maxim Shostakovitch, John Lill, piano: Prokofiev, Shostakovitch. Barbican Hall (Wed) (836 8201)

Royal Philharmonic Orchestra, the Brighton Festival Chorus and Trinity Boys' Choir conducted by Sir Charles Groves as part of the Great British Music Festival series of concerts: Delius, Havergal, Tippett, Paterson. Royal Festival Hall (Wed) (822 3641)

General House Orchestra conducted by Gerald Jones in an all-Bach programme. Queen Elizabeth Hall (Wed) (822 3641)

Thomas Malmstén piano recital: Mozart, Beethoven, Brahms, Chopin. Queen Elizabeth Hall (Tue) (822 3641)

PARIS Alain Vanzo, tenor, Martine Masquelier, soprano: Delibes, Gounod, Bellini (Mon 8.30 pm). Barbara Hendricks, soprano, and Orchestra de Chambre de la Savoye, Claire Ghauch, mezzo, Samuel Barber (Mon 8.30 pm) TNP-Châtelet (823 4444)

Rudolf Serkin, piano recital (Tue) Salle Pleyel (823 8777)

Ensemble Orchestral de Paris, conducted by Hironori Iwaki, Olivier Charlier, violin, Christiane Eda-Pierre, soprano, Christian Ivaldi, piano: Haydn, Mozart, Strauss (Tue, Thur) Salle Gaveau (862 2088)

NEW YORK New York Philharmonic (Avery Fisher Hall): Zubin Mehta conducts, James Vandersark, double bass, Harvey Pines, saxophone, Debussy, Menotti: Double bass Concerto (world premiere) (Tue); Zubin Mehta conducting, Aurora Nello-Gimenez, cello, Kathleen Battle, soprano, Bach, Ginastera, Webern, Mozart (Thur). Lincoln Center (874 2424)

Baltimore Symphony (Carnegie Hall): Sergiu Celibidache conducting, Salvatore Accardo, violin, Women's mezzosoprano, Birgit Fennell, mezzo, soprano, Mahler, Schubert, Beethoven, Bruch, Holst (Wed). (247 7458)

Chamber Music at the Y (Kaufmann Hall): Jaime Laredo, director. Sch-

bert Weber (Tue, Wed), 92nd & Lexington Ave. (827 4417)

Merkin Hall (Goodman House): Joseph Kubera, piano recital. All-Cape, programme (Mon); David Eliahu, piano recital. Schaefer-Greenbaum, Wolpe, Boucourechvili, Martino (Tue); Pomeroy Musicals, Colin Timney, harpsichord. All-Freedom programme celebrating the 40th anniversary of the composer's birth (Wed); Jack Reilly, Lloyd Moss, piano and poetry recital (Thur). 67th W. of Broadway (862 8712)

WASHINGTON English Chamber Orchestra (Concert Hall): Rossini, Beethoven, Delius, Haydn (Mon). Kennedy Center (247 3776)

National Symphony (Concert Hall): Meisler, Rostropovich conducting, Carter Brey, cello, Oratorio Society of Washington, Rostropovich, Schumann, Dvořák (world premiere) (Tue, Wed, Thur). Kennedy Center (247 3776)

CHICAGO Swedish National Orchestra of Gothenburg (Orchestra Hall): Neeme Järvi conducting, Birgit Fennell, mezzo, soprano, Mahler, Schubert (Tue). (635 8111)

BRUSSELS Belgian National Orchestra conducted by George Oetjen with Isabelle Flory, violin; Saint-Saëns, Roussel (Fri, Sat) Palais des Beaux Arts. Emil and Elena Gilek, piano: Palais des Beaux Arts (Tue)

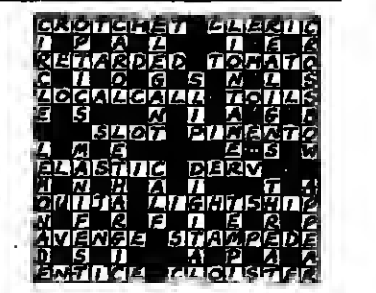
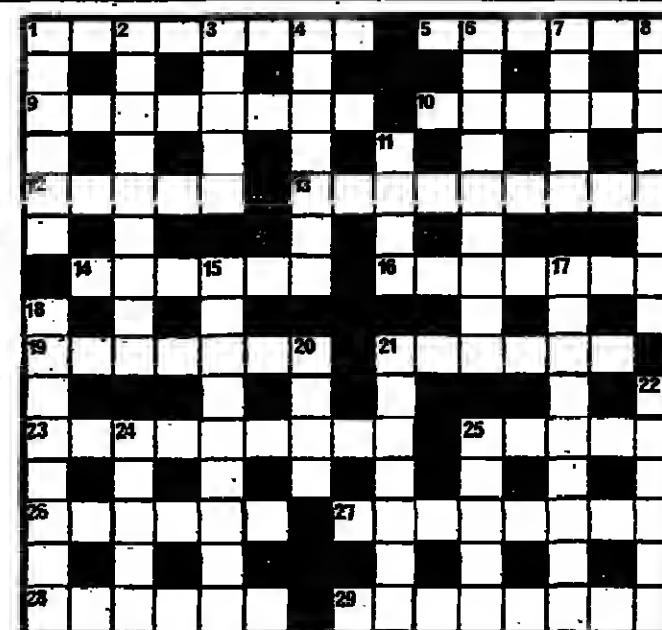
F.T. CROSSWORD PUZZLE No. 5250

ACROSS

- 1 Is inquisitive about the tank and soldiers (8)
- 5 Enters the office uninvited? (6)
- 9 Sharp decline in air traffic (4-4)
- 10 Painter is about pr in disguise (6)
- 12 Conclude there's no getting away from Nazis (5)
- 13 Exaggerated account discredited (8)
- 14 Pieces of eight (6)
- 16 Tidied up? No, down! (7)
- 19 Too complicated to get rid of completely (4, 3)
- 21 Biblical head-hunter (6)
- 23 Article with which I'm in full agreement (9)
- 25 Law-abiding company? (5)
- 26 Letting the telephone sound after a call for attention (8)
- 27 Incorrect kit means trouble (5)
- 28 Doesn't go in for reducing, like posh people (9)
- 29 Honestly in distress, but trying to avoid publicity (2, 3, 3)

DOWN

- 1 Its lead decreases and it often draws (8)
- 2 Proved to be Latin topics of a sort (4, 5)
- 3 It counts as a bazaar for ramblers (5)
- 4 People won't be satisfied with this description (7)
- 6 Hurry to water a plant (8)
- 7 Name a girl had been given, perhaps, or had changed (5)
- 8 Song composed about the present time (8)
- 11 It's bound to mean a change of plea (4)
- 15 Rational converse? (9)
- 17 Man of the same calling (9)
- 13 They're drunk, but game (8)



Solution to puzzle No. 5249

International Property Review

Every Friday the Financial Times publishes a detailed review of the activities in the UK and international property markets.

Specialist FT writers look at the background to the week's headline making news, profile leading personalities and examine trends in the property development market.

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Japan's trade dilemma

THE SIX-PART economic package which Japan unveiled last Friday was designed to deal with one of the most serious problems facing the government of Mr Yasuhiro Nakasone. The ¥1,200bn tax cut incorporated in the package is Mr Nakasone's fulfilment of a pledge he made soon after becoming Prime Minister last November. Since it cannot be implemented without legislation, the tax cut may also force the opposition parties to end a boycott of proceedings in the Diet begun 10 days ago after the verdict of guilty on former Prime Minister Tanaka in the Lockheed bribery affair.

The proposed ¥1,200bn increase in public works spending should prevent the public sector from exercising a negative impact on economic growth during the remainder of the fiscal year. Other parts of the package, providing for tariff cuts and cheaper import financing, are meant to convince Japan's trade partners that it is concerned about the explosive growth of its trade surplus even if it cannot do much to reverse the trend.

The package may well turn out to be successful in achieving at least some of these specific targets. However, it does not follow from measures taken on Friday will have much impact on Japan's underlying economic problems. The biggest problem is that, while exports have been growing quite strongly since the spring, domestic demand is weak and the economy as a whole is becoming dangerously dependent on the external sector.

How to improve numeracy

EFFORTS by British ministers to promote full public awareness of the importance of the rate of inflation have little chance of success. The same applies to employers' attempts to inform their workforces of the implications of the rate of pay increases. Research has shown that six in every ten people in the UK do not understand what such rates mean. Three in every ten do not even understand simple percentages.

Recruiting practices

Employers have long complained about the lack of numeracy in their recruits. Their usual response has been to blame the education system, and to exhort to change, so that future generations are competent at least in the fundamentals of mathematics.

Although the recent study of mathematics teaching by the Cockcroft Committee has produced a detailed blueprint for improving numeracy among children of all levels of academic ability, a system as big and complicated as education is difficult to change in the best of circumstances. Moreover, the recruiting practices of many employers help to imprison education in its prevailing largely ineffective methods.

The booklet explains, for example, the ill-effects of the increasing insistence that young recruits have a pass grade in maths at GCE ordinary level, or the equivalent. The schools tend to push the great majority of children through an O level syllabus which most of them do not have the mathematical aptitude to cope with. It contains elements such as algebra and complex trigonometry that very few even of the successful scholars will need to use in adult life. Meanwhile, alternative syllabuses tailoring mass

tant structural changes are taking place in its economy. Japanese industry, which was once heavily dependent on imported raw materials and energy, is tending to use less of both as the emphasis shifts to new sectors with higher added value.

The trend towards a knowledge-intensive, industrial structure should have freed resources for Japan to step up its imports of manufactured goods from other industrial countries. Japan's imports of manufactured goods, however, remain very low, partly because of what seems to be a natural lack of propensity to import and partly because of the persistently undervalued yen exchange rate.

Wide gap

The undervaluation of the yen, which will probably cut imports into Japan by as much as \$7bn during the current fiscal year, reflects a heavy outflow of long-term capital from Japan, which, in turn, is the result of a wide gap between U.S. and Japanese interest rates. Japan could close this gap by sharply increasing its own interest rates, but only at the cost of aborting the tentative recovery now under way in the economy. As last Friday's 0.5 per cent cut in the Bank of Japan's discount rate indicates, the government is moving in the opposite direction.

The interest rate gap between Japan and the U.S. may eventually be closed by natural forces within Japan itself. The large and growing trade surplus, based though it is on structural factors which cannot easily be changed, is a continuing invitation to protectionist action. Japan has to demonstrate through its economic and trade policies that it is doing everything in its power to strengthen the multilateral trading system.

One reason why Nissan probably could not go ahead in Britain without Shioji's backing is that the union would have to approve the transfer to the UK of key production staff—from foreman level downwards—to help start up the project. Mr Shioji says that, as of now, he does not plan to give his consent to such transfers.

Shioji's objections to the UK project, at least as presently conceived, are based on what he claims to be a concern for the welfare of the company as a whole, not just on concern for employment in Japan.

He says the project would lose money for at least ten years and would thus represent an unacceptable large drain on resources.

He also claims that Nissan will have its hands tied if it goes to Britain as the terms proposed by the British government. The Nissan factory, he argues, is seen by Mrs Thatcher as a "model" whose main purpose would be

to prod BL into greater efficiency. Nissan would never be allowed to make more than 200,000 cars in Britain and would not gain "acceptance" as a full member of the UK industry.

Shioji believes that if Nissan decided to make passenger cars in the U.S. it would be allowed a much freer hand and would even be free to "defect" Ford or Chrysler. He rejects the claim of Nissan's top executives that a U.S. plant would have a bigger impact on Nissan's Japanese workers than a plant in the UK because its scale would have to be larger.

Behind Shioji's objections to the UK project lies a personal rivalry with Nissan's President, Mr Takashi Ishihara, that has deep roots in the company's post-war history.

In the early 1950s Shioji, then a young member of Nissan's personnel department, co-operated with some of the company's senior executives in a successful attempt to break Marxist control of the company's workers by setting up a new anti-communist union.

Shioji became president of the new union in 1952 while his former boss in personnel, Mr Katsumi Kawamura, became president of the company. The close relationship between the two men gave Shioji a unique say in Nissan's management during the 1950s and early 1970s.

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NISSAN Motor Company, the proverbially efficient Japanese car maker, has reached a critical turning point in its fortunes.

The company is halfway through a costly but so far unprofitable drive to turn itself from a purely Japanese manufacturer with a heavy dependence on overseas sales into a multinational with plants on all five continents.

Its share of the Japanese market has, however, been slipping for the past two years, and the effects of pouring money into overseas production ventures are beginning to show up on the balance sheet.

Nissan's proposal to build a major car plant in Britain on which a positive decision is now a foregone conclusion, symbolises both the scale of the company's vision and the lengths to which it will go to realise it.

The UK project will make Nissan the first Japanese car maker with a custom-built car plant of its own in Europe. It would also be by far the largest manufacturing investment to come Britain's way in the past few years. But it could, at the same time, put a serious strain on a company which is already stretching itself in its bid to beat Toyota in the race to become a global car-maker.

The key to understanding where Nissan is trying to go is that the company has tended to see itself as the number one manufacturer in an industry where its market share only ranks it as number two—behind Toyota Motor.

The rivalry between the two companies stretches back for decades. Nissan was enthusiastically importing U.S. technology to make cars in the 1930s when Toyota's car manufacturing operations amounted to little more than experiments conducted by a few engineers in a corner of the company's Loom works.

After the war, Nissan led Toyota by as much as ten years (according to Toyota's own executives) in the race to catch up with the Western car makers. In the 1970s it was Nissan, not Toyota, which first realised the need to invest in a new generation of front-engine front-wheel drive cars to beat

the problems posed by the oil shocks.

To complete the picture of Nissan pre-eminence it is its Chairman, Mr Katsumi Kawamura, who holds the office of Vice Chairman of the Keidanren (Japan's much more powerful and prestigious equivalent of the Confederation of British Industry). Toyota's Mr Eiji Toyoda holds only a directorship.

Mr Kawamura's role at the Keidanren and Nissan's Tokyo base have tended to give the company a bigger say in the motor industry's dealings with the rest of the Japanese economic establishment than Toyota. But all the prestige points have never quite made up for the fact that, while Nissan holds a 28 per cent share of the Japanese domestic market, Toyota has maintained a lead, nudging 40 per cent for well over a decade.

In the high growth era of the 1960s and the early 1970s, when Japan's domestic car market was expanding by around 15 per cent a year, Nissan could possibly have overtaken Toyota by simply investing in expanding production for the home market.

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Shioji's objections to the UK project, at least as presently conceived, are based on what he claims to be a concern for the welfare of the company as a whole, not just on concern for employment in Japan.

He says the project would lose money for at least ten years and would thus represent an unacceptable large drain on resources.

He also claims that Nissan will have its hands tied if it goes to Britain as the terms proposed by the British government. The Nissan factory, he argues, is seen by Mrs Thatcher as a "model" whose main purpose would be

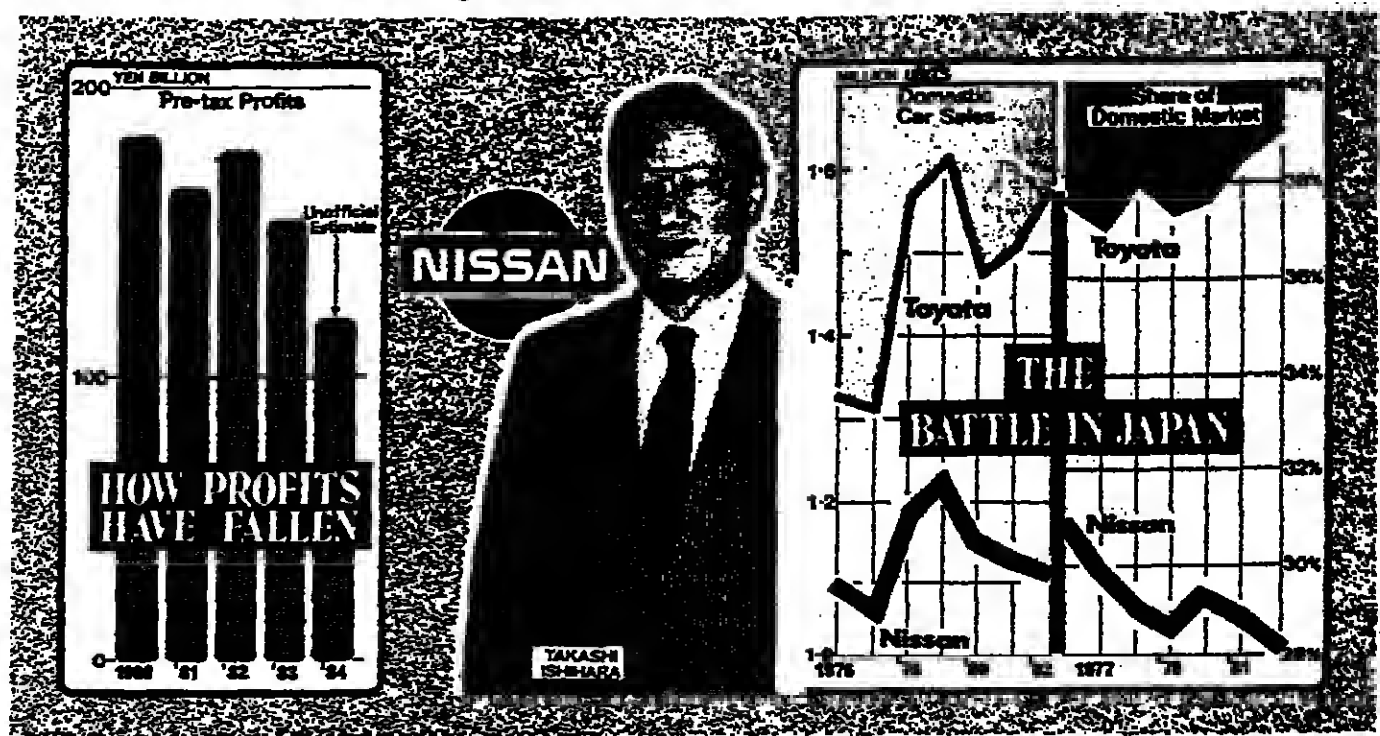
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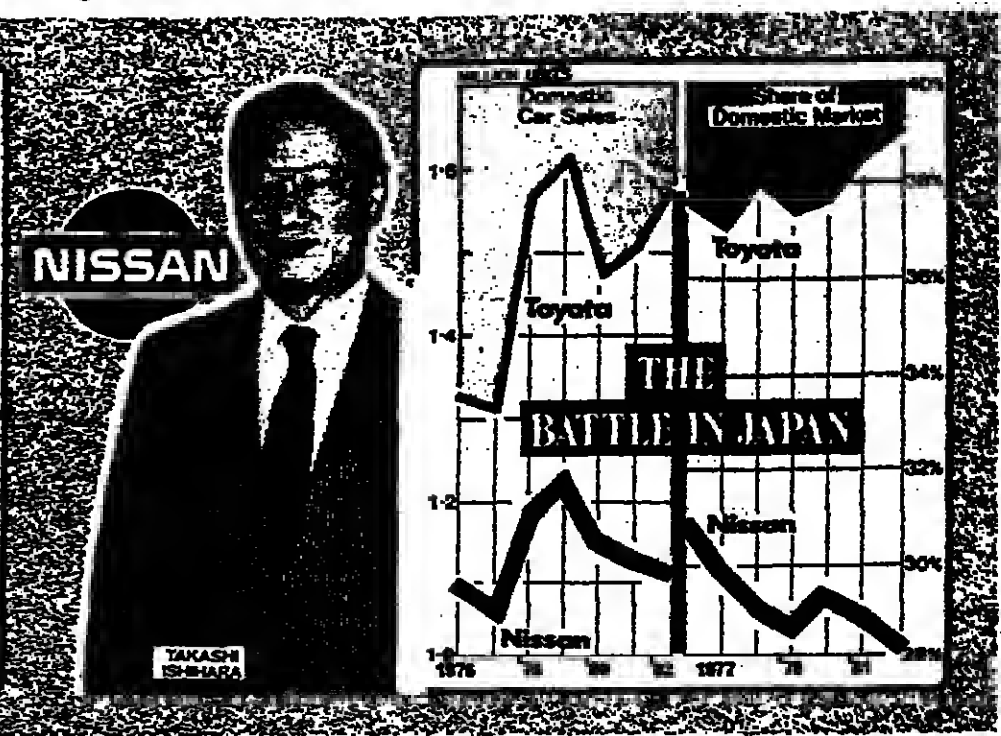
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JAPAN'S CAR INDUSTRY

Nissan races for the world

By Charles Smith in Tokyo



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Foreign Affairs: Arms Control

Think again, Mrs Thatcher

By Ian Davidson

EVER SINCE Nato took its twin-track decision in 1979, and relentlessly since last December, the Soviet Union has been trying to use the Euro-missile negotiations in Geneva as a lever to impale the British and French nuclear deterrent forces.

The primary purpose of this ploy is obvious: if the British and French forces were to be balanced, under a certain number of Soviet SS 20 missiles, the U.S. would effectively be banned from deploying any comparable missiles of its own in Europe. Such a deal would be a massive first step in decompartmentalising the U.S. strategic missiles from the protection of Europe.

Washington, London and Paris have repeatedly rejected such a deal, and President Mitterrand and Mrs Thatcher reiterated their opposition loudly and in unison, at their joint press conference last Friday.

The purposes of their public display of unanimity were, no doubt, to show the Russians that neither government is being panicked by Moscow's negotiating ploy; to place once more before their domestic electorates the argument that these last-ditch national deterrents are different in kind and in purpose from the SS 20s, which are only a small part of the enormous Soviet arsenal; and to demonstrate Nato solidarity as the West German Bundestag braces itself for its Euro-missile debate on November 21.

Yet at the same time, there is no doubt that the Russian negotiating strategy is only a ploy in the Euro-missile context, and a pretty transparent one at that, has taken on an autonomous life of its own. For it has focused attention on two facts: first, that Britain and France are not participating in the nuclear arms negotiations between the super-powers in Geneva, and second, that while these super-powers are talking, or pretending to talk, about reductions in their arsenals, Britain and France are planning very large increases in theirs.

As of now, the British and French governments have tended to treat this problem as if it were not serious, or at the very least not pressing. Mrs Thatcher on Friday repeated the standard British line, that



President Mitterrand and Mrs Margaret Thatcher at their London Press conference last week

the important thing is to concentrate on getting down the enormous number of nuclear weapons held by the super-powers, before turning to the (much smaller) British and French systems; which implies that Britain need not address the issue until the super-powers have reached a reduction agreement.

President Mitterrand said that the French and British positions were almost identical; in fact the French position is even less forthcoming.

At the UN last month he laid down three conditions which would have to be fulfilled before France would agree to join negotiations with the other four nuclear powers. Not merely did he demand an agreement on equal conventional forces in Europe and a ban on anti-missile and anti-satellite weapons, he even required "a correction of the fundamental difference, quantitative and qualitative, which separates the weapons of the super-powers from those of the other countries."

The trouble with the first condition is that Mutual and Balanced Force Reduction talks (MBFR) have dragged on Vienna for over 10 years without result. The trouble with the second is that President Reagan is enthusiastically exploring the possibilities of hi-tech anti-

missile weapons. The third would involve increases or reductions in national arsenals of a magnitude that is not on anyone's agenda.

Yet simply to pose tough preconditions in this way is almost certainly an inadequate response to the Soviet negotiating tactic. President Mitterrand came very close to admitting as much on Friday, when he warned that the Russians would use the British and French systems as an excuse for deadlock in the Geneva talks.

It may be, indeed, is, wholly inappropriate that the British and French forces should be bargained in the Euro-missile talks. But it is not at all satisfactory for Nato that quite large numbers of European citizens, desperately worried by the prospective arrival of bigger and better missiles, should fasten on to the idea that Britain and France are somehow to blame.

It is not at all clear whether Soviet manipulation of British and French nuclear numbers is just a negotiating ploy, or whether it is also an indication that these systems are a serious object of concern to Moscow. Certainly, in the first SALT negotiations, the Russians tried to get a handle on the British and French systems. There have also been indications that the Russians are concerned that they are con-

fronted by four nuclear powers, all hostile.

A valid assumption to proceed from," according to Col Jonathan Alford of the International Institute for Strategic Studies, "is that the Soviet Union is serious to this extent that the exclusion of British and French nuclear forces from all arms control negotiations is now unacceptable."

"The two governments," he says, "in an article in the current issue of International Affairs, 'must go much further than they have done so far to demonstrate an arms control policy that makes sense to their country, to the rest of Europe, to the United States and to the Soviet Union. If they do not, they will come to be seen as one of the obstacles to agreement and thus come under great political pressure from all sides.'"

Col. Alford does not suggest that Britain and France should join the super-powers at the strategic arms negotiations in Geneva. Instead, his recipe is that they should now—quickly—prepare for unilateral public commitments to place limits on their warhead numbers if the super-powers do the same, to reduce these ceilings if the super-powers reduce theirs.

Dr David Owen, leader of the Social Democratic Party, has also argued the case for British participation in the arms control process. In a speech last week to the Royal United Services Institute, he urged that the UK should negotiate a warhead ceiling for a minimum of 1000, either as part of the Geneva talks or in a bilateral deal with the Soviet Union.

The objections to the Thatcher-Mitterrand position are more serious. It may be true, in theory, that a British-French contribution to the arms control talks or in a bilateral deal with the Soviet Union would be contingent on an agreement between the super-powers. But the West needs progress in arms control, not as a favour to the Russians, nor even because there is any immediate threat to the stability of the nuclear balance, but in order to calm the controversy over defence posture which has already produced a yawning fissure in the traditional German consensus.

There is nothing to be lost, and a lot to be gained, from voluntarily making a demonstration of goodwill, now, instead of waiting until it is dragged out of us.

World Computer Markets

How the king is tightening his grip on the throne

By Alan Cane



IBM has now given the clearest possible notice of its intention to continue to dominate—totally—the world of business data processing.

Last week's announcement began innocuously enough: "Office system enhancements," it read. "New more powerful personal computers." Yet before the end of the second line, everybody in the computer industry knew that "Big Blue" had done it again.

What IBM, eighth in the Fortune 500 with a turnover last year of \$44bn, had done was to announce two new personal business computers just when everybody was expecting it to unveil its new low-priced home machine. In so doing it has dealt the rest of the computing world a blow from which it will be exceedingly difficult to recover.

That single announcement from the company's Rye Brook, New York, offices, spelled out the scale of the defeat now facing its principal rivals in the personal computer business, wrong-footed many of those whose job it is to predict the moves of the world's computer giant and made it clear to the business world that it will be getting its information technology in the future primarily courtesy of IBM.

Over dramatic? Well, consider these comments from industry specialists: "There is no reason to think about anybody else's hardware," says one. "Now there is no excuse a manager can give for not using IBM hardware," says another.

The assault came in two devastating waves

This is why, by now, it must be clear to everyone that something is up in the professional personal computer (PPC) business. On the one hand, the PPC—which gives a new kind of desk-based power to the executive—has been hailed as the business machine of the future, with more than 150 manufacturers feeding a market growing at over 50 per cent a year.

But on the other, many of those manufacturers seem to be in trouble. Take only three U.S. examples: Osborne, maker of an innovative portable machine, has filed for protection from its creditors under Chapter 11 of the U.S. bankruptcy laws. Apple Computer, once the glory of the personal computer business, is expected to continue its record this year of sharply decreased earnings. Digital Equipment, formerly the world's most important small computer manufacturer, has seen its share price plummet

"Unexpectedly low shipments of personal computers" is the company's official reason.

Meanwhile IBM will have 30 per cent of the world market for PPCs by the end of this year, its Personal Computer (PC) is thought to account for as much as 5 per cent of its revenues.

Some have likened the situation to the motor industry in the early part of the century with a few massive groups emerging from a motley collection of small manufacturers. Every body agrees that the personal computer business is at the beginning of just such a shake-out; what makes the story different is the dominance that IBM has exerted in data processing for over three decades. The king has decided to re-establish his sovereignty.

And this time, he is leaving few gaps or market niches in which competitors can shelter. The message IBM wants us all to hear is clear and simple: if you need a personal computer on your desk, there is no need now to look further than the IBM PC, for most business uses.

IBM's assault on the personal computer marketplace came in two devastating waves. The first, the launch of the PC in 1981, took customers, in the words of Mr David Crockett, president of Dataquest, the international consultancy, "from confusion to safety." IBM had said personal computing was all right! Business managers heaved sighs of relief and bought the machine in thousands.

But the PC, good as it was, lacked desirable features which other companies said they could provide. The ability, for example, to display more than one document on the screen at any one time—essential for report writing. The ability to "talk" directly to the company mainframe computer so that company information could be distributed to individual executives for processing on their own machines.

Computer manufacturers like Xerox with its "Lisa" and software houses like Peachtree and Microsoft were making claims to be able to give their customers these facilities, state-of-the-art though they were. This was their rationale for survival.

In Tuesday's announcement IBM claimed its new machines could display up to seven separate documents and talk happily to IBM mainframes—all for between \$5,500 and \$9,000. At a stroke, IBM had made the most advanced personal computing techniques merely commonplace, and at a price well below that of the competition.

Mr John Sculley, president of Apple, muses: "We were perhaps naive in thinking we could go head-to-head with IBM in the corporate market. At no cost will it let anyone else get on to that desk top."

Even IBM's choice of name—the 3270 Personal Computer—sends shivers down the spine of the competition. The 3270 series is IBM's most popular computer terminal family; 3270 terminals are sold in their millions to make it possible for businessmen to communicate with IBM mainframes.

IBM is saying the personal computer is no longer a new, fancy gadget for trendy executives. It is simply an intelligent terminal, an extension of IBM's computing power that reaches right on to the customer's desk.

What can stop IBM's relentless domination of the business desk top? Very little, it seems. Companies like Wang with special credibility in office systems may survive better than general purpose manufacturers.

None the less, all the cards are in IBM's hand. It is already, through massive investment in manufacturing technology, the lowest cost producer of all (with prospects of more to come). Dataquest estimates that the 300 chips needed for today's PC could be reduced to 20 or so using the latest technology.

It is making up for its weakness in software through deals with independent software producers (although the software which distinguishes the new machines is claimed to be IBM's own).

So the technological balance is on IBM's side. Politically, the story is much less clearcut. Many observers attribute IBM's visible aggression in the marketplace to relief and a sense of freedom following the dropping of the Justice Department's extended anti-trust case against it.

All the cards are in IBM's hand

There is little sign that anything other than election has been the response within IBM in the U.S. to the success of the PC in Europe, traditionally less aggressive and with the EEC still eyeing the company carefully. IBM people are noticeably more anxious at being seen as predatory. One problem facing competitors is a shortage of components—because IBM has secured most of the available stocks.

Yet any monopoly is at risk from people anxious to see it broken up, and IBM is no exception. If its dominance became to be seen as oppressive, it could pay a high price for its success.

However, it must be said for the company that by force majeure it has established standards which have allowed progress in data processing which was unattainable in any other way.

One indication of the way the IBM will dominate business: all the major banks are gearing up to allow corporate customers to talk directly to their computers using terminals in their offices; with few exceptions, the terminal of choice is the IBM PC.

Letters to the Editor

Continuing prejudice against retailing

From the Managing Director of Tesco.

Sir—What an intriguing insight "An expensive search for the right formula" (October 18) provides into the continuing prejudice against the distributive trade. While identifying "regional policy's long-standing tendency to exclude the service industries" (allocated only 0.9 per cent of the regional development budget last year), the article later notes that a revision of current policies could include in the grant schemes "individual classifications now excluded, such as banking, financial services and tourism."

Perhaps the omission of retailing was inadvertent. Perhaps the industry will be included in any future review. If not, if this historic prejudice against

"trade" (that you can get anywhere in it, as long as you get out of it) is again perpetuated, the industry is condemned to remain a no-go sector of decision taking, then it will militate powerfully against the Government's stated ambitions for regional and urban renewal.

For more than six years my company has focused the attention of successive administrations on the contradiction that while Government continues to invoke the retailers' support for their counter-inflation and development policies, they continually deny the industry any financial support whatsoever to further their own goals.

Such a situation cannot continue indefinitely. Indeed, there is mounting evidence

that certain sections of the industry are already minimising their development risks by concentrating investments in areas of high, or at least stable, disposable income—at the expense of those areas and regions most in need of such investment.

Surely, in view of the fact that distribution now employs some 2.5m men and women (a fifth of whom are school leavers) and generates more than 10 per cent of GDP, it is time that Government recognised the prejudice that flaws its own policies in their search for the right regional formula.

J. C. MacLaurin.
Tesco House, PO Box 18,
Delemore Road, Chesham,
Herts.

Labour Government.

Our Conference was convened to urge on the TUC a much more positive attitude to its responsibilities during the term of the present Conservative administration.

There is nothing very new in this as far as we are concerned. We put the same view to the TUC Congress back in 1980. As the 1983 Congress made manifest, this view has now gained majority support.

John Lyons,
Steven House,
Fox Lane Road,
Chertsey, Surrey

Cost of a free lunch

From Mr D. A. Beall.
Sir—Hardly a day seems to go by without some mention in the financial Press of shares in individual companies being moved by conversations which

take place between stockbrokers, certain selected institutional representatives and the chairman or other senior executive of a public company. One that springs to mind in recent days was a 5 per cent jump in the shares of Unigate on a day when the market was down.

The clear impression created by these lunches is that information is being made available to a privileged few instead of to the shareholders who own the company. It remains an absolute fact of life that there is no such thing as a free lunch and resultant dealing on inside information merely shifts the cost of those lunch rooms on to somebody else.

D. A. Beall.
The Clock House,
East Anstey,
Tewkesbury, Devon.

Budget in Italy

From Mr O. Bramm.
Sir—When discussing the Budget of the Italian Government in a very prominently placed article (October 1) you attributed it to "The Italian Socialist Government" of Sig. Craxi.

There is an astonishingly misleading description contained therein that we are concerned with a five-party coalition and a Prime Minister whose Socialist Party enjoyed in the last election only the support of approximately 11 per cent of the electorate.

Italy has a system of unaltered proportional representation. For a variety of reasons the Christian Democrats, with some 36 per cent of the votes, have now on two consecutive occasions not supplied the Prime Minister. I only hope that in Sir Spadolini's days you did not, by the same token, refer to a "Republican Party" Government.

O. Bramm.
S. Lorenzo,
S2045 Monte S. Savino (AR)
Italy

Staff associations

From the General Secretary, Technical Administrative and Supervisory Section, Amalgamated Union of Engineering Workers.

Sir—Your article about Countryside senior staff (October 12) states: "TUC unions seek mergers with staff associations as a means of offsetting membership losses in traditional areas caused by recession and unemployment."

"This misses the main point. TAFE is currently talking to several staff associations, notably in the aerospace sector where our membership is going up, not down. Our enlightened self-interest is to improve the organisation of employees, not to play the numbers game. Mergers of this kind bring no financial gain in the short or medium term."

No staff association can ever provide the collective bargaining strength and the expertise that is the bread and butter of a good trade union. As long as employees are divided into "TUC" and "non-TUC" organisations the balance in negotiations will always be weighted in favour of employers. This applies particularly for senior staff.

As you yourself have pointed out (April 21, etc.) senior staff have fallen behind other employees in salary negotiations. Lack of proper trade union organisation is a prime cause of this decline. Correcting this position is the main motive for trade union unity with staff associations.

Ken Gill,
Chislehurst,
Little Green,
Richmond, Surrey.

Myth about refining oil

From Mr R. S. Musgrave.
Sir—It is an ever popular

myth that raw materials should necessarily be processed in their country of origin, and I am surprised to see Prof. Odell (October 13) advocating that more North Sea oil should necessarily be refined in Britain. There is no particular reason for refining North Sea oil on the west coast of the North Sea (ie in Britain) rather than on its east coast, its south coast or anywhere else.

As for Prof. Odell's suggestion that transporting crude oil to distant locations for refining pushes up costs, this implies that the profit motivated oil multi-nationals need advice on how to weigh transport against other costs—hard to believe.

Finally, his suggestion that some sort of artificial incentive to refine in Britain would raise employment and GDP, amounts to advocating an import control/export subsidy. The flaws in this argument are well known to anyone who has studied economics, but evidently not to Prof. Odell.

R. S. Musgrave,
Garden Avenue,
Framwellgate Moor, Durham.

Holidays in Russia

From Mrs Peta Colton.
Sir—I read with consternation the article by Mary Anne Sieghart "Some sorry tales of travelling in Russia" (October 15).

I had 15 days in Moscow and Leningrad in June this year. I did go by tourist, by Aeroflot. We were certainly not "herded around." I made many a journey through both towns entirely on my own, by metro and by trolley-bus. The taxi drivers I met were only too happy to take me to my destination. I did get lost several times and policemen and non-official Russians went out of their way to help me. Twice I attended a church service and found it quite beautiful.

Links with Labour Party

From the General Secretary, Engineers' and Managers' Association.

Sir—Philip Bassett's report of our Conference considered that we are concerned with the TUC and its links with the Labour Party (October 17) was quite fair but the headline under which his report was published "TUC urged to weaken Labour links," was not.

The resolution passed by our Conference did not ask the TUC to weaken its links with the Labour Party. It expressed our members' concern that during the four years of the first Conservative administration from 1979 to 1983 too many of the TUC's policies were directed to what should be done by the "next Labour Government," on the assumption that one would be automatically elected, thus neglecting the need for the TUC to look after its members' interests in the absence of a

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FINANCIAL TIMES

Monday October 24 1983

Inner city solutions
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Terry Byland on Wall Street Rail stocks steaming ahead

STOCKS in the major U.S. railroad companies, which advanced strongly when Wall Street started to search for shares which would be likely to benefit from the second phase of the economic recovery, have retained their poise during the more difficult trading conditions of the past fortnight.

The quarterly reporting season opened last week with results from Union Pacific, Santa Fe Industries and Southern Pacific, and some analysts are already wondering whether recent stock performances have done justice to the growing business on the nation's railroads.

The Dow Jones Transportation average has advanced by 0.8 per cent over the past fortnight, against a similar fall in the Dow Jones 30-stock industrial average. But the Dow Transportation average takes in the airlines, which have had good reasons of their own for volatility recently, and may not do full justice to the railroads.

Burlington Northern, which links the Midwest with the Pacific Northwest and the Gulf of Mexico, has attracted most of the attention of investors and analysts of late. The stock has moved up by 6.6 per cent to a new peak over the past fortnight and has been the subject of a strong "buy" recommendation by Mr. Andrew Petery of Morgan Stanley, which was heard, "Burlington Northern - moving like a runaway freight train."

Other rail stocks have behaved less excitedly although CSX and Union Pacific have remained near their peak levels. Both Southern Pacific and Santa Fe have been bedevilled by their disclosure of a much predicted merger agreement, complicated by Santa Fe's hint of interest in buying Conrail.

The stock market accorded a warm reception last week to Union Pacific's announcement of a 43 per cent jump in earnings for the third quarter. Santa Fe's results were less inspiring, but the board was able to point to the upturn in rail traffic, adding that October had made a promising start.

These results bear out the latest statistics from the industry, which suggest that the upturn in rail traffic may be stronger than indicated by the general view in the stock market that railroads are bound to become busier as U.S. industry recovers.

Total rail freight, measured by freight loadings as compiled by Mr. Robert Long of First Boston Corporation was 16 per cent up in September by comparison with a year ago. But some of the industry sectors make interesting additions to this overall picture.

Coal shipments, which make up about one quarter of the total, have been considerably stronger than expected this summer, partly because the extreme heat pushed up demand at the power stations as Americans turned up their air conditioning, and partly because U.S. coal exports have recovered more quickly than expected.

The upshot is that coal shipments by rail reached 436.1m freight carloads in September, 4.5 per cent up on the year. The rapidity of the upturn was more clearly disclosed in the August total, which was 20 per cent up over July's figure.

More surprising perhaps is the sharp jump in shipments of grain, which in September totalled 113.7m carloads, a gain of 42.4 per cent on the same month a year ago. Of course, a year ago the U.S. grain industry was already feeling the savage recession which has brought a wave of farming bankruptcies and the Federal Payment in Kind (PIK) programme. But the increase is all the more impressive for that reason.

What may be happening, suggests Mr. Petery of Morgan Stanley, is that the sharp rise in corn and soybean prices between January and September has spurred the farmers to sell off the grain acquired under the PIK scheme. This would explain how a much publicised cut in grain plantings has been accompanied by increased shipments of grain for sale.

Other freight areas showing substantial increases require less explanation. They include motor vehicles, up 40 per cent and metals and similar products, up 20 per cent. Taken together these categories account for 43 per cent of total rail shipments.

Against this background, Burlington Northern, whose stock has jumped by a further 7 per cent since the news a week ago of a 45 per cent gain in earnings in the third quarter, seems to have plenty of steam left.

Forty seven per cent of Burlington's freight is in coal, grain and other farm products and motor cars, and all these sectors show healthy traffic increases.

In addition, Burlington has apparently brought off the extraordinarily favourable purchase of El Paso, the natural gas company, at a price rejected 10 months ago by the El Paso board as too low.

PEACEFUL DEMONSTRATIONS THROUGHOUT WESTERN EUROPE

Anti-missile marches attract 2m

MORE THAN 2m people marched, sang, listened to speeches and formed human chains in a series of large demonstrations throughout Western Europe at the weekend against the imminent installation of cruise and Pershing nuclear missiles by the Nato powers.

With few exceptions, notably an attempt to blockade a building in Hamburg belonging to the Axel Springer publishing group, the demonstrations were peaceful and orderly. The largest were in Bonn, London and Rome on Saturday and in Brussels and Madrid yesterday.

In London, police had to split demonstrators into three groups rather than two, as planned, for a march to a Hyde Park rally. Police estimated the attendance at about 200,000. Mrs. Joan Ruddock, chairman of the Campaign for Nuclear Disarmament, claimed the turnout showed that "the peace movement intends to remain in the centre of British life."

In West Germany, despite the huge demonstrations on Saturday in several cities, there was an undercurrent of uncertainty about the future of the peace movement, which erupted in a poisonous quarrel between Herr Willy Brandt, the

Reports by Ian Rodger in London, James Buchan in Bonn, James Buxton in Rome, Paul Betts in Paris and Paul Cheeseright in Brussels

chairman of the Social Democrat party, and Frau Petra Kelly, a spokeswoman for the Greens in Parliament.

Frau Kelly accused Herr Brandt of breaking his word to the peace movement by refraining from unconditional rejection of nuclear weapons. She warned the SPD against trying to take over an independent movement only to betray it later.

The Italian peace movement is likely to be considerably encouraged by the 500,000 turnout for Saturday's rally in Rome. Most of those taking part were members of the Italian Communist Party, whose customarily efficient organisation had brought in demonstrators from all parts of Italy. But members of Roman Catholic organisations, also nuns and monks, took part.

The Vatican Radio yesterday tried to play down the importance of the demonstrations in Europe warning Catholics against being

"manipulated" and implying that the size of the turnout reflected more solidarity with the Communist Party than opposition to the missiles.

The demonstrations in France were marked by a general sense of public apathy. The demonstrators were split, with the Communist Party's Mouvement de la Paix, bringing out perhaps 25,000 on Saturday and the non-Communist Committee for Nuclear Disarmament in Europe attracting another few thousand yesterday.

The Socialist Government opposed the demonstrations. President Francois Mitterrand remarked in London on Friday that "the peace movement is in Western Europe but the missiles are in Eastern Europe."

Belgian parliamentarians from all parties except the right-wing Liberals - now in Government - were observed in yesterday's crowds. They included former ministers from the Christian Demo-

crats, the majority partner in the present ruling coalition.

The Government is delaying a decision on the deployment of missiles in the country, which is at the heart of the Nato system, until the outcome of the Geneva talks is known, but it has made clear that it wants to stick by its Nato commitments.

Elsewhere in Europe, there were big demonstrations in Vienna, where approximately 50,000 attended a rally on Saturday and 5,000 formed a human chain virtually linking the U.S. and Soviet embassies. (The longest human chain of the weekend stretched over 60 miles from Stuttgart, West Germany to Neu Ulm, the site of the U.S. Army European command centre.)

There were also official anti-nuclear demonstrations in some Eastern European cities. In Prague, three members of the Italian Radical Party were arrested after demonstrating for life, peace and disarmament.

Peace movement rallies also took place in many U.S. and Canadian cities at the weekend.

EEC calls for dialogue with Soviet Union, Page 3

U.S. recognises need to spread burden of international debts

BY STEWART FLEMING IN WASHINGTON

THE REAGAN Administration is trying to head off what it sees as mounting pressure for a so-called "global solution" to the developing world's debt difficulties.

It is determined to stick with its current country-by-country approach. At the same time, it recognises that a third phase of the debt problem over the next 10 years will involve a broader strategy than the current approach, which relies heavily on commercial bank finance.

According to a senior administration official, who asked not to be identified, Argentina and Brazil will in the next few weeks provide a real test for the current second phase in handling the debt crisis. This has been characterised by the need to get IMF-supervised economic adjustment programmes in place in major debtor countries, and to back them with adequate finance.

The first phase, according to the official, was seen as the scramble to put together financial rescue packages in the wake of Mexico's liquidity crisis last year.

The official also expressed guarded optimism that the coming week would see President Ronald Reagan underlining his commitment to the IMF with moves to break down congressional resistance to a bill authorising the U.S. to contribute \$8.4bn to the proposed increase in the Fund's resources.

The Administration sees the current political transition in Brazil and Argentina as a healthy long-term development, even if it is making it more difficult to tie up their financial packages with commercial banks.

In the third phase of the debt problem which, assuming the current difficulties in Brazil and Argentina are resolved, could begin early in 1984, the Administration recognises that new initiatives will be needed to spread the financial burden.

During this period of up to 10 years, it is hoped new medium-term lenders such as life assurance companies will come into the international market, with banks offering longer grace periods on their loans

and with the debtor countries seeking to raise new finance through, for example, the public sale of nationalised concerns such as Petrobras, the Brazilian state oil company.

In disclosing some of its views on the longer-term debt outlook, the Reagan Administration appears to be reacting to concern that confidence in the current strategy is waning, especially given that there are doubts outside Washington over forecast growth rates of 3 to 4 per cent in the OECD countries.

If growth falters, the U.S. Administration fears that calls for a global solution to the debt problem - such as suggestions that a new institution be set up to buy developing country debt at a discount - may gather further strength. Such ideas, which could put less emphasis on the differing conditions in individual countries and would no doubt involve heavier commitments from the public purse, run counter to Administration thinking.

Brazilian must support IMF austerity plan, Page 3; capital markets, Page 21

World's airlines expect profits after 1985

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT, IN DELHI

THE WORLD airline industry's financial situation is improving slowly, and there is a possibility of breaking through to profits after 1985, following a period of heavy losses.

Mr. Knut Hammarshjold, director-general of the International Air Transport Association (IATA), representing 124 of the world's major airlines, says in his annual report that following the big net loss of \$1.3bn on scheduled international services in 1982, the 1983 loss will be \$1.2bn.

This will decline further to losses of about \$750m in 1984, and \$250m in 1985, with the prospect of profits thereafter.

Mr. Hammarshjold, who will be presenting his report to the annual meeting of the IATA in Delhi today, says that this improvement stems largely from the airlines' own rigorous efforts to cut their costs, although the limited improvement in overall world economic conditions is also contributing.

This is already resulting in a small surplus on operating account, amounting to \$500m in 1983 on revenues of \$38.35bn.

With continued cost cutting, and a continued improvement in the world economy, the IATA member airlines' revenues on international scheduled operations will rise to

\$41.85bn next year, yielding an operating profit of about \$1.1bn, with a further rise in revenues to \$48.15bn likely in 1985, yielding an operating profit of \$1.65bn.

But at the same time, the burden of interest rates on borrowings for new aircraft fleets continues to rise. In 1983, the interest payable will amount to \$1.7bn, rising to \$1.85bn in 1984, and further to \$1.9bn in 1985.

As a result, the airline industry will continue to suffer a net loss up to that time, and it is only after that overall net profits will be likely to emerge.

The airlines' need for profits is urgent if the world's aircraft fleet is to be properly replaced during the 1980s, says Mr. Hammarshjold.

Current estimates put fleet replacement costs during the 1980s at \$50bn, but this could be doubled to \$100bn or more if traffic growth resumes "to even moderate levels."

There were signs by the middle of this year that traffic was improving. "A slow recovery in the world economy and reductions in real average fares should stimulate travel during the second half of 1983," says Mr. Hammarshjold.

"Provided an economic upswing does materialise, we can look to the prospect of breaking through to overall profitability beyond 1985."

Car producers condemn EEC move on prices

Continued from Page 1

lished networks would eventually be destroyed. This would be to the detriment of both the consumers, whose interests the Commission claims to protect, and the manufacturers, who see their brand image and competitive capacity weakened," they declare.

The manufacturers suggest that it is not certain that vehicle prices would necessarily fall in those countries where they are above average - the industry could choose to raise them instead. But if prices did come down, "European manufacturers would lose revenue required to implement the investment plans that are needed to counter Japanese and Eastern European competition."

Privately, the Europeans maintain - though this is not in their formal reply - that BL in Britain is among the most vulnerable companies if price controls are imposed and prices fall.

Certainly Austin Rover, BL's volume car business, would have to change its strategy for building up continental European sales. In markets such as West Germany, where it has hardly any network and a poor image, it is attracting customers to the dealerships with very low prices - well below those for the same models in Britain.

Tel Aviv SE reopens

Continued from Page 1

to purchase bank shares held by the public at the end of five years at the rate of 104 per cent of their dollar value on October 6, the last day of trading. Alternatively, the shares can be converted into high yielding long-term savings schemes.

The banks have agreed to stop supporting their own shares by buying up surpluses through subsidiaries. Instead, the Government has undertaken to step in to mop up excess selling orders if they seem likely to drive the share prices down steeply.

It is not yet known at what point the Government will intervene, or how much it is prepared

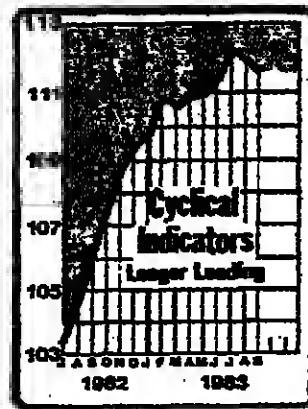
to commit to this operation. But the general assumption is that, if prices drop by more than 15 per cent, government support will be activated.

Meanwhile, following persistent rumours about insider trading of bank shares before the crisis, the head of the Securities Authority has been asked by the governor of the central bank to ascertain the precise extent of the sale of bank shares by senior bank officials since last April.

The Attorney General has also been asked by the central bank governor to give his opinion on the sale of shares by senior bank officials.

THE LEX COLUMN

Short measure for the recovery



For the UK stock market October, not April, is usually the cruellest month. But this year the slide in equities has been at least partly sparked off by confusion over what is happening in the real economy. Half the market seems to be depressed over the frailty of the recovery; the other half is already gazing anxiously at the horizon for signs of a downturn. The uncertainty is deepened by the statistical juggle.

The measures of production have shown only the most modest of improvements from the low point in 1981, and the noises from the Confederation of British Industry have ranged from the cautiously optimistic to the cautious. There is little sign of restocking, exports are being squeezed and capital investment, particularly by manufacturers, is still sluggish.

In sharp contrast, the expenditure measures of the economy are running away, with record sales volume in the shops. The housing market has had an exciting career - at least until the last couple of months - and car sales have never been so buoyant.

For the financial markets the discrepancies between the two sets of indicators raises a series of puzzles. How is it that this apparent strong growth in demand can have such a modest impact on production - even assuming some leakage in the trade account? How sustainable is the growth in consumer spending? Will it be related to new inflationary pressures? Certainly, if investors agreed with the Chancellor of the Exchequer in his Mansion House speech last week that the trend in inflation is now decisively downwards, short-dated gilt-edged would hardly be standing on a yield base of 10 1/2 per cent.

It is becoming evident that the official statistics are doing a poorer job than in the past in tracing what has been happening in the real economy. The sharp adjustments to the series when they were rebased from 1975 to 1980 established that the distortions had become worryingly large. More to the point, even after the rebasing, it is likely that they have not caught up with the structural changes in the economy that have taken place in the last three or four years. The discrepancy between what the statisticians measure on the output basis and on the expenditure basis is growing rapidly.

On an expenditure basis, for example, gross domestic product in the first half of 1983 was 1.7 per cent higher than the average for the peak year of 1979. On an output basis a decline is recorded - of no less than 2 1/2 per cent.

Growth in the black economy may have some marginal impact, but the most plausible expansion lies elsewhere. The output data is collected from long-established companies - many of them in the traditional business areas which are now in decline. The statisticians have found it extremely difficult to sample the newer companies - those flocking out of the Unlisted Securities Market for example - in the growth sectors of the electronic and service industries. The CBI, too, will be slow to pick up input from these sources. So the likelihood is that the true production trend in the UK is rather better than the output figures suggest and more in line with the expenditure measure.

Spending

The strength of consumer demand may therefore be a less isolated feature than it appears at first. Certainly the wide consensus among stockbroking analysts that spending would tail off after the second quarter of 1983 looks less convincingly obvious after the strong rise in retail sales recorded in September. Their argument rested heavily on the rundown in the savings ratio to a low of 8 per cent in the second quarter. Yet personal debt as a proportion of gross financial wealth is well within past parameters, and this may be a more important consideration for individuals in making spending decisions. Anyway, the savings ratio was probably rebuilt to a small extent in the third quarter, in spite of the further 1/2 per cent increase in spending, and a frisky run-up to Christmas looks on the cards.

With disposable incomes likely to move ahead gently next year, spending should go on rising, although it would be unrealistic to expect consumers to remain the dominant motor for economic growth. Indeed, the underlying sustainable rate of growth of the UK economy will be the determining factor. In the 1970s that rate of growth might well have been negative. However, with the electronics revolution, new products and services are now emerging rapidly. The growth in the consumption of these new products means that underlying GDP growth has probably become positive.

According to stockbrokers de Zoete and Bevan, the rate of sustainable growth that might emerge - somewhere round the beginning of 1985 - may be in the 1 to 1 1/2 per cent area. That figure should move up as the new industries spread their wings, but recovery relying on supply side improvements is likely to be a very lengthy process, and the underlying growth rate may not move up towards the 2 1/2 to 3 per cent range until the end of the decade. How stock markets would react to such a departure from the stop-go traditions of the postwar period is anyone's guess.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday October 24 1983



CSFB terms for Texaco leave market gasping

BY MARY ANN SIEGHART IN LONDON

ALL FRIDAY morning, Eurodollar new issue managers from the big six houses huddled in high-level meetings. They were competing for the same mandate, and the prize was the lead management of a \$200m bond for Texaco, the U.S. oil company.

The bids had to be in by 1pm. They cancelled their lunches and sat by the telephone. It was not until 2.30 that Texaco finally decided to go for the most aggressive bid.

Credit Suisse First Boston won the deal in circumstances reminiscent of Texaco's January issue. It had gone for terms several points cheaper than many of the other bidders: a 10% per cent coupon at a price of 98, giving a yield over the bond's seven-year life of 10.92 per cent.

The market was left gasping. One new issue manager said, "We thought we were committing suicide with our bid but this is even worse."

The bond started trading at a hefty two-point discount, just like the last three CSFB-led deals for Montreal Urban Community, Nordic Investment Bank and Pibank. At that level, it was still yielding 10 or 20 basis points less than the equivalent U.S. Treasury bond.

A few people were suggesting on Friday that, although it was undoubtedly expensive, it might just work. Texaco is a popular name with German and Swiss investors and was the only one-bank issuer last week. But CSFB was obviously gambling on a good market this week to bail the bond out, and Friday's news of a \$2.4bn rise in the U.S. M1 measure of money supply, after the market was expecting a \$1.2bn fall, has put paid to any chances of that.

The deal also carried warrants to buy a 10% per cent, ten-year bond at a price of 98 within the next four years. The warrants were offered at \$20 by CSFB and the price changed little over the afternoon.

This is the fourth issue with bond warrants in the space of ten days, but unlike the spate of bond warrants last year, this is not necessarily an indication that investors are bullish about interest rates. Then the warrants had lives of six months or a year, so were only worth buying if people thought rates would fall in that period.

The most recent lot have lives of four to five years. As one new issue manager explained: "It gives you a shot at the whole interest rate cycle."

From the borrower's point of view, the warrants are very good news. The money he makes from selling them just about covers the bonds' issuing expenses, making the all-in cost no greater than the coupon level. Most of the warrant issuers have been involved in interest rate swaps, and this is evidently a way of reducing the cost of floating rate funds still further.

Does investor interest justify this sudden craze for bond warrants? Though they are out this time an interest rate punt, they may be useful for investors who want to keep a toe in the water of the dollar market without putting too much of the currency up front.

The same motive must have fired European Banking Corporation, which came out on Friday with the first partly-paid dollar bond since the end of January. The \$50m issue has a 7 1/4-year life and pays a 12 per cent coupon at par. Twenty per cent of the price is payable now and the balance next May. Société Générale is leading the deal with EBC.

The dollar secondary market was firm last week, with prices rising by over 1/2 point, but there was not the follow-through to the previous Friday's good U.S. money supply figures that some people had expected. This week will see the U.S. Treasury's refunding announcement, which, together with Friday's bad money supply figures, might give the market the jitters.

INTERNATIONAL CREDITS

Brazil battles for the smaller banks

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

IT MAY be a good omen for Brazil that the first commitment to its new \$6.5bn loan that arrived in New York last Tuesday was for a small amount of money from a minor Scandinavian bank.

At least that is what the leading creditor banks are hoping. For as the process of syndication gathers pace from now on it is the smaller banks that will matter most in sealing the fate of the loan. Banks must reply to Brazil's request by November 10 and only if the "critical mass" of positive responses has been achieved will the International Monetary Fund approve the country's austerity programme.

Estimates of the necessary size of this critical mass vary, even among bankers on the advisory committee for Brazil, from 65 per cent to 90 per cent of the total amount sought.

None of the banks spearheading Brazil's latest debt rescue effort are under any illusion that the task of bringing all 830 creditor banks into the loan will be an easy one. At the end of last week they were, however, more hopeful of success following a "positive" response to a series of meetings with creditors worldwide.

At the meetings Sr Affonso Pastore, Brazil's central bank governor, and other officials tried to impress on smaller banks the need for the loan to go ahead. Small banks with a relatively low exposure are better placed to walk away from Brazil's problems than large banks which could not afford the losses from a Brazilian default.

They have two main motives for

wanting to opt out of fresh lending to Brazil. The first is their fear that the loan is simply throwing good money after bad. The second is rather more subtle, but still very powerful. Executives of smaller banks complain that the regime of forced lending to Latin America has taken away their right to manage their own affairs.

There is no benefit in terms of customer relationships or ancillary business in going along with a loan whose terms have been foisted on them by the IMF and their larger brethren, small banks argue.

This is why even IMF officials admit privately that the regime of lending under duress cannot last forever. With its \$6.5bn loan request, Brazil has become the first Latin American country to come

back for a second helping of money from the banks. Its loan is a critical test of whether the arm-twisting by central banks and the IMF, which was applied successfully in the first half of this year, still works today.

Yet, surprisingly, there was little sign of alarm among the really large creditors last Wednesday when Brazil's Congress rejected the proposed law limiting wage increases to 80 per cent of inflation. The law was supposed to be a central plank of the economic programme agreed with the IMF. Its rejection could give faint-hearted smaller banks the excuse they need to opt out of the loan.

However, an immense amount of effort is now going into the syndication process and smaller banks will

not be let off the hook so easily. Senior bankers were quick to point out that commitments to the loan are conditional on the IMF approving a replacement decree last week, by Brazil's President José Figueiredo, making the wage policy more flexible and imposing additional taxes.

The IMF is now studying the new decree, a process which may take some time, but bankers hope that it will be pleased with the increased taxes announced last Wednesday night. It has been trying to persuade Brazil to raise extra taxes for some time. Moreover, the immediate imposition of replacement measures demonstrates forcibly the political will of the Brazilian Government to stick with its austerity programme.

The market's perception of this determination has been reinforced by Dr Pastore at his meetings with bankers in Toronto, Honolulu, Tokyo, London and Zurich. For ten days, at those meetings, Sr Pastore became a sort of Billy Graham of debt.

Not that many bankers would actually admit to have been "born again" at the meetings, but most have been left painfully aware of the hell that awaits them if they refuse to heed the call.

This notion that the financial community cannot afford for the credit to fail remains one of the strongest arguments in its favour, and it explains the mood of subdued resignation that pervades the banking world about extending fresh loans to Brazil.

CURRENT INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Maturity	Av. Yrs	Coupon %	Price	Lead Manager	Offer yield %
U.S. DOLLARS							
U.S. \$100m	100	1991	8	11 1/4	99 1/4	BJ Int'l, Bankers Tr. Int., Morgan Stanley	11.825
Royal Bk. of Scot. 1/2	75	1993	10	11 1/4	99 1/4	Sumit. Montagu	11.818
Pibank 1/2	75	1990	7	12	100	CSFB, First Interstate, PK Christian Bank	12.800
DBS 5	70	1998	15	5 1/2	100	Daiwa Secs, DBS-Dubai, Dresdner Bank	11.875
Hypoth. Credit Bank 1/2	100	1998	7	11 1/4	100	Morgan Stanley, Sal. Brax., Hypoth. Credit Int.	12.000
EBC (a) 1/2	50	1991	7 1/2	12	100	Société Générale, EBC	12.823
Texaco 1/2	200	1998	7	10 1/2	98	CSFB	
DM-MARKS							
Fisland 1/2	150	1998	7	8	100	Dresdner Bank	8.500
Council of Europe 1/2	150	1993	8	8 1/4	100	BHF-Bank	8.250
SWISS FRANCES							
Daiwa Bank Co. 1/2	30	1988	-	3	100	SBC	3.000
World Bank 1/2	100	1995	-	5	98 1/2	SBC	8.000
Banque Transatlant. 1/2	125	1993	-	7	-	SBC	7.000
Suisse Bank 1/2	125	1993	-	7	-	MBS	7.000
Amro Int'l. Fin. 1/2	100	1991	-	7 1/4	-	Société	
Prov. of Quebec 1/2	100	1993	-	5 1/4	100	CS	5.825
Tokai Chemical 1/2	20	1988	-	5	99 1/4	DBS	6.053
Wigton Engineering 1/2	50	1998	-	5	100	DBS	6.000
Oxidation Int. 1/2	50	1998	-	5 1/2	100	SBC	5.875
S&B Shale 1/2	20	1988	-	5	100	SBC	6.000
Toyoi Suisan Kaisha 1/2	25	1988	-	3 1/4	100	CS	
Hoshino Electronics 1/2	50	1988	-	3 1/4	100	DBS	
Kubota 1/2	80	1983	-	-	-	Paribas (Deluxe)	5.500
Girocentrale der Ost. Sparkassen 1/2	50	1987	-	5 1/4	100	CS	5.375
Japan Highway 1/2	100	1991	-	-	-	SBC	5.825
YEN							
YAOB 1/2	150m	1993	9	7 1/4	99 1/4	Munster Secs.	
YVO Power 1/2	50m	1993	9	8 1/2	100	Yamaichi Secs.	8.581
BFCE 1/2	200m	1993	9	7.8	99.10	Daiwa Secs.	8.689

* Not yet priced. † Fixed terms. ** Placement. S Convertible. ‡ Floating rate note: coupon is spread over 3-month domestic Libor. § With warrants. (a) Increased. (b) Partly paid. † Bond currency issue repayable in dollars. Note: Yields are calculated on ARB basis.



Alcan Aluminium Limited

7,600,000 Common Shares
(without par value)

of which 1,000,000 have been offered internationally

International Issue Price: US\$39.50 per share

Swiss Bank Corporation International Limited

Amro International Limited
Deutsche Bank Aktiengesellschaft
Morgan Grenfell & Co. Limited
Orion Royal Bank Limited
Union Bank of Switzerland (Securities) Limited

Credit Suisse First Boston Limited
Dominion Securities Ames Limited
Morgan Stanley International
Salomon Brothers International
Wood Gundy Limited

Brokers to the issue in London
Hoare Govett Limited

of the 7,600,000 Common Shares 3,300,000 have been offered in Canada by a Canadian group represented by

Wood Gundy Limited

Dominion Securities Ames Limited

of the 7,600,000 Common Shares 3,300,000 have been offered in the U.S.A. by a United States group represented by

Morgan Stanley & Co.
Incorporated

The First Boston Corporation
Salomon Brothers Inc

NEW ISSUE

All of these securities having been sold,
this announcement appears as a matter of record only.

September 23, 1983



European Investment Bank

U.S. \$150,000,000 11 7/8 per cent. Bonds due 1993

Issue Price 100 per cent.

Swiss Bank Corporation International Limited

Banque Nationale de Paris
Deutsche Bank Aktiengesellschaft

Amro International Limited
Banque Bruxelles Lambert S.A.
Banque Internationale à Luxembourg S.A.
Daiwa Europe Limited
Enskilda Securities
Kleinwort, Benson Limited
LTCB International Limited
Orion Royal Bank Limited
S.G. Warburg & Co. Ltd.

Banca Commerciale Italiana
Banque Générale du Luxembourg S.A.
Banque Paribas
Dresdner Bank Aktiengesellschaft
IBJ International Limited
Kreditbank International Group
Samuel Montagu & Co. Limited
Société Générale de Banque S.A.
Wood Gundy Limited

Algemene Bank Nederland N.V.
Banco di Roma per la Svizzera
Bank Leu International Ltd.
Banque de Neufz, Schlumberger, Mallet
Banque Worms
Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft
Caisse des Dépôts et Consignations
Crédit Lyonnais
Dey Danske Bank
Effectenbank-Warburg Aktiengesellschaft
Fuji International Finance Limited
Girozentrale und Bank der Österreichischen Sparkassen
Istituto Bancario San Paolo di Torino
Kuwait International Investment Co. s.a.k.
Mitsui Finance Europe Limited
The Nikko Securities Co. (Europe) Ltd.
Nuovo Banco Ambrosiano
Rabobank Nederland
Société Générale Alsacienne de Banque Luxembourg
Vereins- und Westbank Aktiengesellschaft

Al-Mal Group
Bank of America International Limited
Bank Mees & Hope NV
Banque de Paris et des Pays-Bas (Suisse) S.A.
Baring Brothers & Co., Limited
Cazenove & Co.
Crédit du Nord
Deutsche Girozentrale - Deutsche Kommunalbank
Genossenschaftliche Zentralbank AG - Vienna
Hambros Bank Limited
Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)
Merck, Finck & Co.
Nederlandsche Middenstandsbank nv
Nomura International Limited
Pierson, Hekking & Pierson N.V.
N.M. Rothschild & Sons Limited
Trinkaus & Burkhardt
Yamaichi International (Europe) Limited

Banca del Gottardo
Bank für Gemeinwirtschaft
Bank of Tokyo International Limited
Banque Indosuez
Basle Securities Corporation
Bayerische Landesbank Girozentrale
Copenhagen Handelsbank A/S
Dai-ichi Kangyo International Limited
Dominion Securities Ames Limited
European Banking Company Limited
Hill Samuel & Co. Limited
Mitsubishi Bank (Europe) S.A.
Nederlandsche Credietbank nv
Norddeutsche Landesbank
Prudential-Bache Securities
Sal. Oppenheim jr. & Cie.
Ueberseebank AG

NEW ISSUE

This announcement appears as a matter of record only.

October, 1983

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

U.S. BONDS

Surprise rise in M1 prompts swing back to black pessimism

U.S. BOND prices fell sharply late on Friday following the news of a surprise \$2.4bn jump in M1. The behaviour contrasted with the performance a week earlier when prices had surged on the back of an unexpected drop in M1. But while such movements captivate the market's attention, they only serve to disguise the fact that U.S. interest rates are still on a plateau.

For most of last week short-term U.S. interest rates drifted lower and long-term bond prices firmed. At the weekly U.S. Treasury bill auction on Monday there was good demand for the paper on offer and the average rate for the 13-week bill fell 20 basis points to 8.63 per cent and the rate for 26-week bills fell by 15 basis points to 8.70 per cent. The

M1 is still very comfortably situated in the middle of the Fed's target range and one week's figures should not unsettle the market but the market mood switches alternately from wild optimism to black pessimism as the chances of a further easing in Fed monetary policy are weighed up.

Last week was fairly typical in this respect. Mr Volcker's mid-week remarks about the prospects for inflation staying at the lower end of the 4 per cent to 6 per cent range heartened the market, as did the release of the September housing starts figures which showed a surprisingly large 13 per cent drop from the August level. A sign, perhaps, that the economic recovery is faltering?

On the other hand the third quarter gross national product data—GNP grew at a vigorous 7.9 per cent—reinforced the market's fears that the economy is continuing to grow at too brisk a pace and this does not leave the U.S. authorities much room for manoeuvre in easing monetary conditions further.

In the short term the credit markets will be focusing on this week's quarterly mini-refunding operations and a further bout of economic statistics.

Wednesday's announcement of the refunding plans is not expected to contain any real surprises. Dealers believe it will be a traditional three-pronged package to raise around \$15bn, with

probably \$2.5bn of 30-year bonds, \$5.5bn of 10-year notes and \$5.5bn of 3-year notes. The market's reception of the refunding package will be important for short-term buoyancy but the economic data will probably have an equally important impact on the tone of bond prices this week. The market will be looking for reassurance in Tuesday's inflation figures with the expectations that the rise in the consumer price index in September will be much the same as in the past couple of months.

William Hall

Third-quarter downturn for Colgate-Palmolive

By YERRY DODSWORTH IN NEW YORK

DESPITE GOOD increases in the volume of sales, of 10 per cent in the U.S. and 9 per cent overseas, Colgate-Palmolive, the U.S. household products manufacturer, has reported third quarter net profits down by 3 per cent to \$94.5m or 56 cents a share against \$96.2m last year.

The company said that the setback reflected the strengthening of the dollar in hyperinflationary countries, as well as price controls and major devaluations in Latin America. Sales revenues at \$1.24bn were virtually unchanged from the previous year, although the company said they would have increased by 9 per cent if currency rates had remained unchanged from 1982.

Mr Keith Crane, the company's chairman, said the results had been aggravated by price controls in Brazil, France, Mexico and Venezuela, as well as an accelerated rate of investment spending in the company's health product programme. Colgate-Palmolive plans capital expenditures of \$190m for plant and equipment in 1983,

compared with \$140m a year ago.

Net profits for the first nine months of the year amounted to \$167m against \$168m while sales fell from \$2.71bn to \$3.68bn.

American Motors Corporation has sold its headquarters building for \$51m to a Dallas real estate group and two Michigan businessmen, reports AFP from Southfield, Michigan.

The sale of the American Centre, which consists of a 25-story office tower, a two-level shopping mall and 94 acres of

land, had been under negotiation for several months.

The purchasers, the Hall Real Estate Group of Dallas; Mr Martin Ross, a developer, of Southfield; and Mr Erwin Ziegelman, a Detroit attorney, plan to build a second tower that was included in the centre's original plans, Mr Ross said.

Ms Gail Pomerantz from AMC said the sale will allow AMC to release capital tied up in the complex, but declined to say how much the fourth largest U.S. car manufacturer would realise from the sale.

Nakasone bond bill move

TOKYO—The Japanese Government plans legislation in the next session of parliament, starting in December, to enable it to float national bonds abroad, announced Mr Noboru Takeshita, the Finance Minister.

The legislation will be designed to enable the flotation of Nakasone bonds.

But their actual issue will depend on the prevalent terms and conditions, including interest rates.

The Finance Minister said it has been argued that the issue of such bonds abroad would run counter to the Government's fiscal reform efforts. But the minister said such bond issues, denominated in dollars, were aimed at strengthening the yen.

The proposed Nakasone bonds are also part of the government's plan to diversify the types of bonds it issues, he said.

Reuter

Midterm loss for CBSF

By Paul Betts in Paris

COMPAGNIE Boussac Saint Freres (CBSF), the large but troubled French textile and retailing group, reported at the weekend a FFr 39m (\$4.9m) loss for the first half of this year. The company, which is 51 per cent controlled by the state's Institut de Développement Industriel (IDI), said the loss was in line with expectations.

First-half sales rose 11 per cent to FFr 2.4bn compared with the first half of last year. The group is currently involved in a complex restructuring programme designed to salvage among other things the operations of the French Willot brothers, the retailers who were caught in a major financial squeeze a few years ago.

Among the Willot brothers' assets is the Christian Dior fashion business and a number of leading French retailing concerns. Since the latest rescue plan was launched last year, CBSF's workforce has been reduced from about 20,000 in June 1982 to just over 13,000. This weekend, the group said it envisaged cutting back its workforce further to about 16,600.

Earnings improve at Texaco Canada

By ROBERT GIBBENS IN MONTREAL

BETTER PETROLEUM product margins and higher production revenues in Western Canada brought a substantial improvement in Texaco Canada's earnings for the third quarter of 1983. Net profit was C\$107m (US\$88.2m) or 66 cents a share, against C\$71m or 56 cents a year earlier, on revenues of C\$1.5bn against C\$1.18bn.

Nine-month earnings stand at C\$256m or C\$2.08 a share against C\$209m or C\$1.68 on revenues of C\$4.1bn against C\$3.5bn.

Union Carbide Canada, returned to profitability in the

third quarter of 1983 in its chemical and metallurgical operations and also received C\$7.5m of government aid for the Petrobrum ethylene operation in Montreal in which it has a one-third stake.

Third-quarter earnings were C\$3.4m compared with a loss of C\$3m a year earlier. Sales were C\$478m against C\$188m. Over the first nine months of the year, there was a loss of C\$5.5m compared with a loss of C\$14m previously.

The company said its main businesses are still affected by the recession and high taxes.

Consd. Bathurst lower

By OUR MONTREAL CORRESPONDENT

CONSOLIDATED BATHURST, the major pulp and paper, packaging and resource group, says lower profits in the third quarter and first nine months were due mainly to tight margins in certain grades of newsprint and corrugated medium, the shutdown of two older newsprint machines and transition costs for restructuring of its container

interests in a joint company with Macmillan Bloedel. Nine months' profit was C\$35.5m (\$30.5m) or 76 cents a share against C\$44.5m or C\$1.99m a year earlier, on sales of C\$1.04bn against C\$1.07bn.

Positive factors were higher shipments on special grades of newsprint, pulp and glass containers, while linerboard prices improved.

New operations chief for Barlow Rand

Mr Warren Clewlow has been appointed to the new post of chief operations officer of BARLOW RAND, South Africa's largest industrial company. His appointment is seen as a clear sign that he is being groomed to succeed Mr Mike Rosholt as chairman of the group, says Bernard Simon, Johannesburg.

Mr Clewlow, 48, is at present chairman of C. G. Smith, the holding company of Barlow's food, sugar and packaging interests. The new chairman of C. G. Smith is Mr Bas Kordol, at present head of Nampak, Barlow's packaging arm.

Mr Clewlow, a chartered accountant who has worked for Barlow Rand for the past 21 years, will be responsible for co-ordinating the activities of the group, which is currently being restructured into a number of semi-autonomous product divisions.

He has been a major force in the group's spate of acquisitions in recent years, particularly in the electronics and food businesses, and has a reputation as a skilled and aggressive negotiator.

Mr Rosholt, 62, remains chairman and chief executive of Barlow Rand. He said that Mr Clewlow's appointment will result in a further reshuffling of senior executives—details of which will be announced later. Mr Rosholt has not yet given any indication of when he plans to retire.

THE CHASE MANHATTAN BANK has appointed Mr Brian D. O'Neill, vice-president, to the position of manager, corporate banking for its branches in Buenos Aires, Argentina. He was in strategic planning in New York and before that the Chase branch in Santiago, Chile.

Mr Wilbert E. Schauer, executive vice president finance and administration of REKNORD, Milwaukee, has been elected to the board of directors. Mr Schauer was named vice president—finance and law in 1976 and elected to his present position in 1978.

INTERNATIONAL APPOINTMENTS

TRANSAMERICA AIRLINES has appointed Miss Susan Hamilton as director, Ireland. She was manager for both the company's scheduled service sales



Miss Susan Hamilton, Ireland director of Transamerica Airlines

rest of Europe, Africa and the Middle East. Miss Hamilton will have complete responsibility for the company's entire operations within Ireland.

Mr Thomas Arthur Dalton has been appointed secretary of LEND LEASE MANAGEMENT, management company of General Property Trust of Australia.

Mr Thornton F. Bradshaw, chairman of the board, RCA Corp., New York, has been re-elected chairman of THE CONFERENCE BOARD and a trustee, Mr James W. McKee, Jr., chairman, CPC International Inc., New Jersey, was re-elected co-chairman, Mr Edward G. Jefferson, chairman of the board, E. I. du Pont de Nemours and Company, Delaware, was elected a vice-chairman.

After three years as senior vice-president finance, Mr Pierre Castonguay has returned to the NATIONAL BANK OF CANADA in Montreal as senior vice-president.

president, foreign, of Standard Oil Co. of California, has been elected to the board of AMAX INC. Mr Grier replaces Mr Perrin Fay, a Social vice president who has retired from Social.

Mr Grier is a director of Caltech Petroleum Co. and Irving Oil.

BANKERS TRUST has appointed Mr Jan H. W. Beunderman, vice president, manager for the north Asia division of the Asia Pacific group in the international department. He has been relocated to the bank's branch in Admiralty Centre in Hong Kong. Mr Beunderman was vice president and head of Bankers Trust's international department staff function, where he was responsible for strategy implementation.

Mr John Le Pla, chairman of Unilever's international specialties division and managing director of its UK edible oils company, Loders and Nincoline, is to become chairman of the board of Unilever's oil milling business, UNILEVER'S LEBENS- MITTELWERKE and head of its oil milling division in Hamburg.

He will retain his responsibility for international specialties division. Mr Le Pla will take up his new appointments in Germany in May next year.

Mr Fred B. Maroon, senior executive vice president and chief operating officer of Insurance Services Office, Inc. (ISO), has been elected chairman of the board of ISO COMMERCIAL RISK SERVICES, INC. Mr Michael Fucini, vice president commercial lines, has been elected ISO's senior vice president and secretary. Two vice presidents of ISO have assumed new responsibilities. Mr Richard Lingo has been named vice president and actuary-commercial lines actuary. Mr Lingo was vice president and actuary personal lines actuary. Mr Philip D. Miller, will become vice president and actuary personal lines actuary, succeeding Mr Lingo. Mr Miller, vice president-director, will retain his current duties, as well. Mr Michael Duerksen has been appointed local director of the Delaware office of KENINGTON LITTLE INTERNATIONAL.

FT INTERNATIONAL BOND SERVICE

U.S. DOLLAR					Change on					YEN STRAIGHTS					Change on					EUROBOND TURNOVER					Change on							
STRAIGHTS					Issued	Bid	Offer	day	week	Yield	STRAIGHTS					Issued	Bid	Offer	day	week	Yield	STRAIGHTS					Issued	Bid	Offer	day	week	Yield
Amex O/S Fin. 10% 90					100	94	95	+	0.11	11.35	Australia 5% 92					19	104	105	0	-0.7	7.05	Belgium 5% 92					15	102	103	0	-0.7	7.77
Bank of Tokyo 10% 90					100	95	96	+	0.11	11.33	Canada 5% 92					15	101	102	0	-0.7	7.07	France 5% 92					15	102	103	0	-0.7	7.77
Bell 10% 90					100	97	98	+	0.11	11.31	Germany 5% 92					15	102	103	0	-0.7	7.77	Italy 5% 92					15	102	103	0	-0.7	7.77
Bozell Fin. 11% 90					126	100	100	+	0.11	11.78	Japan 5% 92					15	102	103	0	-0.7	7.77	New Zealand 7% 90					15	102	103	0	-0.7	7.77
CCCE 11% 97					100	94	95	+	0.11	12.51	World Bank 5% 92					15	102	103	0	-0.7	7.77	Average price changes... On day 0 on week 0										
CCC 12% 95					75	93	94	+	0.11	12.45	OTHER STRAIGHTS					Issued	Bid	Offer	day <td>week<td>Yield</td><td colspan="5">Fama Credit 12% 90 CS</td><td>75</td><td>102</td><td>103</td><td>0</td><td>-0.7</td><td>7.77</td></td>	week <td>Yield</td> <td colspan="5">Fama Credit 12% 90 CS</td> <td>75</td> <td>102</td> <td>103</td> <td>0</td> <td>-0.7</td> <td>7.77</td>	Yield	Fama Credit 12% 90 CS					75	102	103	0	-0.7	7.77
Citicorp O/S 10% 90					100	93	94	+	0.11	11.35	Narcen 12% 93 CS					60	104	105	0	-0.7	7.77	M.C. Corp. 12% 98 CS					40	104	105	0	-0.7	7.77
Citicorp O/S 11% 90					100	93	94	+	0.11	11.35	Rural 12% 93 CS					60	104	105	0	-0.7	7.77	Royal 12% 98 CS					60	104	105	0	-0.7	7.77
Coca Cola Int. 5% 92					100	91	92	+	0.11	11.37	World Bank 12% 90 CS					75	100	100	+	0.11	12.67	Xerox Canada 12 98 CS					40	102	102	0	-0.7	7.77
Cof. Suisse 10% 90					150	93	94	+	0.11	11.35	EUC 11% 93 ECU					70	100	100	0	-0.7	7.77	Algemene 12% 98 FI					60	98	99	0	-0.7	7.77
Gen. Elec. 11% 90					100	94	95	+	0.11	11.35	Algemene 12% 98 FI					60	98	99	0	-0.7	7.77	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 12% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 13% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 14% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 15% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 16% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 17% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 18% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 19% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 20% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 21% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 22% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 23% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 24% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 25% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 26% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 27% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 28% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 29% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 30% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 31% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 32% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 33% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 34% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 35% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 36% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 37% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 38% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 39% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 40% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 41% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 42% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 43% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 44% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 45% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 46% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 47% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 48% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 49% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 50% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 51% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 52% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 53% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 54% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 55% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 56% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 57% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 58% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 59% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	7.77
Gen. Elec. 60% 90					100	94	95	+	0.11	11.35	CEPME 11% 96 FI					50	100	100	+	0.11	11.35	Solvay et C. 14% 98 FFI					200	101	102	0	-0.7	

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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Bejam plans to speed up expansion programme

THE FORMAL offer document setting out the bid by Allianz Versicherung, West Germany's largest insurance group, for the UK composite Eagle Star Holdings was dispatched over the weekend, only three days after the offer was made last Wednesday.

Yet the document contains little that adds to the information given in the original statement and does not explain the speed with which Allianz's advisers Morgan Grenfell are dealing with the offer.

thus values Eagle Star at \$622 million—the largest ever bid in nominal money terms. Allianz now owns 41,497,500 shares of Eagle Star—the merest fraction under 30 per cent of the equity.

In discussing the financial effects of the bid, the document claims that shareholders will get an 11 per cent increase in the value of their capital—the comparison being made between the offer value and the 450p market value of a share on October 18.

It also claims that shareholders get at least a 114 per cent increase in income by re-investing the cash in gilts with an interest yield of at least 11 per cent gross.

Star's chairman, has already stated that the price must be passed on net asset values and the price being offered is at least one-third too low. The defence document will probably point out that it is misleading to compare immediate income from an equity to that from a

Allianz reiterates its statement in the original offer that its intention is simply to increase its stake in Eagle Star from its present level of just under 30 per cent, but that it cannot do this without making a full offer. The conditions for acceptance remain complex and uncertain.

It repeats its assertion that it wishes Eagle Star to continue as a British company, listed on the Stock Exchange, with the majority of the board, including certain of Allianz's representa-

Allianz reaffirms that a closer association between the two groups would benefit Eagle Star and its shareholders and that it wishes to examine in detail the possible areas of co-operation between the two companies and put into effect schemes which would benefit Eagle Star and its shareholders, though no details of these schemes are given.

Finally, Allianz confirms the safeguard of rights of Eagle Star employees and that it would wish Eagle Star to be run for the

benefit of all shareholders

This is a further indication that Allianz merely wants to increase its stake to 40 per cent, a point confirmed by Morgan Grenfell.

Indeed, Mr. Tony Rattoloff, chief general manager of Eagle Star, said the whole bid appeared to be a smoke screen to enable Allianz to increase its minority holding to 40 per cent and represented a misuse of the Takeover Panel rules. These rules concerning partial bids had been designed to protect both outside and small shareholders from having a shareholder with effective control forced on them. The bid represented a brazen attempt to circumvent the rules, he said.

The closing date for the offer is 3 pm on Saturday November 12. But the crucial date is the following Monday when Allianz's stockbrokers will be able to commence buying Eagle Star shares again on the market.

However, Allianz will immediately have to revise its offer up to the maximum price which it may pay for any further shares.

Eagle Star's advice to shareholders is to sit tight until Alkhanz makes a more realistic price offer. The company, with its advisers Hill Sammel, is still deciding on the timing of the issue of its defence document.

FOOD AND domestic freezer retailer Bejam intends to accelerate its expansion programme Mr John Apthorp, chairman, tells shareholders in his annual statement.

"Each year's added freezer ownership increases the number of towns in which we could successfully open stores," he says.

"In some of these locations it will prove possible to acquire suitable premises but increasingly we find it necessary to commission the construction of purpose built stores to achieve the right size and shape and adequate car parking; the same is true where we are seek-

As reported on October 13 the group opened 14 stores in the year to July 2 1983—when pre-tax profits of £12.01m (£11.75m) were earned following a static second half. With earnings per share after tax given as 8.04p (7.08p) the year's dividend was lifted to 3.25p net (2.75p).

Since reporting with the annual figures that sales for the current year were ahead because of the hot summer weather, Mr. Apthorp now notes that the general sales level has significantly exceeded budgets, and he anticipates reporting another record year.

In the current year the group has started a small and experimental agreement with British Home Stores under which it supplies two BHS stores with frozen food while BHS will supply two Bejam stores with chilled foods. Mr Apthorp says the directors are optimistic that both elements will be capable of profitable expansion, but it will be 1984 before such an assessment can be made.

At the year end shareholders funds stood at £36.23m (£39.98m), and fixed assets were valued at £51.5m (£38.86m). Net current liabilities came to £8.03m (£1.43m) and there were creditors falling due after one year of £1.22m (£3.21m). During the year there was an increase in working capital of £6.01m (decrease £365,000) and an increase in net liquid funds of £1.96m (£1.52m).

Meeting: Butchers Hall, E.C., November 18. noon.

Grosvenor Development Capital, the £10m Stough-based development finance company, has purchased a 30 per cent equity interest in **Electron House (Holdings)**, the electronics distribution group.

Grosvenor has invested £500,000 in purchasing ordinary shares and providing new funds for working capital. In addition, Williams and Glyn's Bank has provided £650,000 in loan and overdraft facilities.

As a result Mr Robert Leigh, Electron managing director, holds 40 per cent of the equity with the remaining 30 per cent held by private investors. Electron, based in Orpington, Kent, has three principal

operating subsidiaries: House of Power, Zaerix Electronics and Hall Electric which import, export and distribute a wide range of electronic components. The deal is Grosvenor's third major financing operation in the last few months. In July it announced a 24 per cent holding in a management buyout of Marcol Computer Systems and in August it was involved in a restructuring of the Monotype Corporation.

Mr David Beattie, Grosvenor managing director, points out: "Electron House is a well managed and growing company and fits in well with our wide spread of investments in the electronics industry."

chilled foods. Mr Apthorp says the directors are optimistic that both elements will be capable of profitable expansion, but it will be 1984 before such an assessment can be made.

At the year end shareholders funds stood at £36.23m (£39.98m), and fixed assets were valued at £51.5m (£38.86m). Net current liabilities came to £8.03m (£1.43m) and there were creditors falling due after one year of £1.22m (£3.21m). During the year there was an increase in working capital of £6.01m (decrease £365,000) and an increase in net liquid funds of £1.96m (£1.52m).

Meeting: Butchers Hall, E.C., November 18. noon.

EQUITIES

		1983		Stock	Closing price	+ or -	Hst. Div.	Times interest covered	V.I.P.
		High	Low						
410	F.P.	7	11	25	20	+	50	11.1	0.7
420	F.P.	22	11	26	24	+	50	11.1	0.7
430	F.P.	22	11	26	24	+	50	11.1	0.7
440	F.P.	22	11	26	24	+	50	11.1	0.7
450	F.P.	22	11	26	24	+	50	11.1	0.7
460	F.P.	22	11	26	24	+	50	11.1	0.7
470	F.P.	22	11	26	24	+	50	11.1	0.7
480	F.P.	22	11	26	24	+	50	11.1	0.7
490	F.P.	22	11	26	24	+	50	11.1	0.7
500	F.P.	22	11	26	24	+	50	11.1	0.7
510	F.P.	22	11	26	24	+	50	11.1	0.7
520	F.P.	22	11	26	24	+	50	11.1	0.7
530	F.P.	22	11	26	24	+	50	11.1	0.7
540	F.P.	22	11	26	24	+	50	11.1	0.7
550	F.P.	22	11	26	24	+	50	11.1	0.7
560	F.P.	22	11	26	24	+	50	11.1	0.7
570	F.P.	22	11	26	24	+	50	11.1	0.7
580	F.P.	22	11	26	24	+	50	11.1	0.7
590	F.P.	22	11	26	24	+	50	11.1	0.7
600	F.P.	22	11	26	24	+	50	11.1	0.7
610	F.P.	22	11	26	24	+	50	11.1	0.7
620	F.P.	22	11	26	24	+	50	11.1	0.7
630	F.P.	22	11	26	24	+	50	11.1	0.7
640	F.P.	22	11	26	24	+	50	11.1	0.7
650	F.P.	22	11	26	24	+	50	11.1	0.7
660	F.P.	22	11	26	24	+	50	11.1	0.7
670	F.P.	22	11	26	24	+	50	11.1	0.7
680	F.P.	22	11	26	24	+	50	11.1	0.7
690	F.P.	22	11	26	24	+	50	11.1	0.7
700	F.P.	22	11	26	24	+	50	11.1	0.7
710	F.P.	22	11	26	24	+	50	11.1	0.7
720	F.P.	22	11	26	24	+	50	11.1	0.7
730	F.P.	22	11	26	24	+	50	11.1	0.7
740	F.P.	22	11	26	24	+	50	11.1	0.7
750	F.P.	22	11	26	24	+	50	11.1	0.7
760	F.P.	22	11	26	24	+	50	11.1	0.7
770	F.P.	22	11	26	24	+	50	11.1	0.7
780	F.P.	22	11	26	24	+	50	11.1	0.7
790	F.P.	22	11	26	24	+	50	11.1	0.7
800	F.P.	22	11	26	24	+	50	11.1	0.7
810	F.P.	22	11	26	24	+	50	11.1	0.7
820	F.P.	22	11	26	24	+	50	11.1	0.7
830	F.P.	22	11	26	24	+	50	11.1	0.7
840	F.P.	22	11	26	24	+	50	11.1	0.7
850	F.P.	22	11	26	24	+	50	11.1	0.7
860	F.P.	22	11	26	24	+	50	11.1	0.7
870	F.P.	22	11	26	24	+	50	11.1	0.7
880	F.P.	22	11	26	24	+	50	11.1	0.7
890	F.P.	22	11	26	24	+	50	11.1	0.7
900	F.P.	22	11	26	24	+	50	11.1	0.7

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Index	Stock	1955				Closing price	+ or -
		Latest Renewal date	●	High	Low		
92	P.P.	28-10-55	159	305	Anglo-Indonesian	102	—
93	MSB	28-10-55	159	305	Asian Energy 20p	170	+4
94	MSB	28-10-55	159	305	Asian Paper	170	+2
95	MSB	28-10-55	159	305	Asian Paper	170	+2
96	MSB	28-10-55	159	305	Asian Paper	170	+2
97	MSB	28-10-55	159	305	Asian Paper	170	+2
98	MSB	28-10-55	159	305	Asian Paper	170	+2
99	MSB	28-10-55	159	305	Asian Paper	170	+2
100	MSB	28-10-55	159	305	Asian Paper	170	+2
101	MSB	28-10-55	159	305	Asian Paper	170	+2
102	MSB	28-10-55	159	305	Asian Paper	170	+2
103	MSB	28-10-55	159	305	Asian Paper	170	+2
104	MSB	28-10-55	159	305	Asian Paper	170	+2
105	MSB	28-10-55	159	305	Asian Paper	170	+2
106	MSB	28-10-55	159	305	Asian Paper	170	+2
107	MSB	28-10-55	159	305	Asian Paper	170	+2
108	MSB	28-10-55	159	305	Asian Paper	170	+2
109	MSB	28-10-55	159	305	Asian Paper	170	+2
110	MSB	28-10-55	159	305	Asian Paper	170	+2
111	MSB	28-10-55	159	305	Asian Paper	170	+2
112	MSB	28-10-55	159	305	Asian Paper	170	+2
113	MSB	28-10-55	159	305	Asian Paper	170	+2
114	MSB	28-10-55	159	305	Asian Paper	170	+2
115	MSB	28-10-55	159	305	Asian Paper	170	+2
116	MSB	28-10-55	159	305	Asian Paper	170	+2
117	MSB	28-10-55	159	305	Asian Paper	170	+2
118	MSB	28-10-55	159	305	Asian Paper	170	+2
119	MSB	28-10-55	159	305	Asian Paper	170	+2
120	MSB	28-10-55	159	305	Asian Paper	170	+2
121	MSB	28-10-55	159	305	Asian Paper	170	+2
122	MSB	28-10-55	159	305	Asian Paper	170	+2
123	MSB	28-10-55	159	305	Asian Paper	170	+2
124	MSB	28-10-55	159	305	Asian Paper	170	+2
125	MSB	28-10-55	159	305	Asian Paper	170	+2
126	MSB	28-10-55	159	305	Asian Paper	170	+2
127	MSB	28-10-55	159	305	Asian Paper	170	+2
128	MSB	28-10-55	159	305	Asian Paper	170	+2
129	MSB	28-10-55	159	305	Asian Paper	170	+2
130	MSB	28-10-55	159	305	Asian Paper	170	+2
131	MSB	28-10-55	159	305	Asian Paper	170	+2
132	MSB	28-10-55	159	305	Asian Paper	170	+2
133	MSB	28-10-55	159	305	Asian Paper	170	+2
134	MSB	28-10-55	159	305	Asian Paper	170	+2
135	MSB	28-10-55	159	305	Asian Paper	170	+2
136	MSB	28-10-55	159	305	Asian Paper	170	+2
137	MSB	28-10-55	159	305	Asian Paper	170	+2
138	MSB	28-10-55	159	305	Asian Paper	170	+2
139	MSB	28-10-55	159	305	Asian Paper	170	+2
140	MSB	28-10-55	159	305	Asian Paper	170	+2
141	MSB	28-10-55	159	305	Asian Paper	170	+2
142	MSB	28-10-55	159	305	Asian Paper	170	+2
143	MSB	28-10-55	159	305	Asian Paper	170	+2
144	MSB	28-10-55	159	305	Asian Paper	170	+2
145	MSB	28-10-55	159	305	Asian Paper	170	+2
146	MSB	28-10-55	159	305	Asian Paper	170	

[illegible]

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus*) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

[illegible]

The following companies have notified their board members of the Special Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the nature of the dividend is based solely on past dividend history.

holders' Trust, Highland Dist. Service,	
Japan Assets' Trust,	
FUTURE DATES	
Installments	
Flight Reinsurance	Nov 1
Great Portland Assurance	Nov 8
U.K. Summers (1950)	Oct 26
Richardsons Widgworth	Oct 26

MURRAY GLENDON INVESTMENT TRUST—Results for the year ended June 30, 1983, reported September 12, 1983. Assets \$4.55m. (£27.5m). Current income £1.2m (£7.5m). Shareholders' funds £30.2m (£18.7m). Dividend 10p (£0.625). Glasgow, November 14, at 10.30 am.

PRECIOUS METALS TRUST (Investment Company)—Results for year ended June 30, 1983, reported September 12, 1983. Assets £1.1m (£1.3m). £10.3m (£8.1m for period September 18, 1981 to June 30, 1982). Net current income £0.1m (£0.1m). Dividend 10p (£0.625). Glasgow, November 14, at 10.30 am.

THE TRUST FOR THE SECURITIES INVESTMENT TRUST—Results for the year ended August 31, 1983. Net revenue after all charges £1.1m (£1.4m). Gross revenue £1.3m (£1.6m). London, November 16, at 2 pm.

ANDREWS' GOVERNMENT SECURITIES INVESTMENT TRUST—Results for the year ended August 31, 1983. Net revenue after all charges £1.1m (£1.4m). Gross revenue £1.3m (£1.6m). London, November 16, at 2 pm.

LANCA (handling, material)—Turnover for last half 1983 was £2.2m (£1.1m). Profit £0.2m (£0.1m). Dividend 10p (£0.625). £190,000 (£76,000) before tax. £140,000 (£36,000). Earnings £250,000 (£100,000). London, November 16, at 2 pm.

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY

FNS

FIRST NATIONAL SECURITIES LIMITED

£160,000,000
MEDIUM-TERM CREDIT FACILITY

LEAD MANAGED BY

**KLEINWORT, BENSON
LIMITED**

**CHASE MANHATTAN
CAPITAL MARKETS GROUP**

FUNDS PROVIDED BY

THE CHASE MANHATTAN BANK, N.A.

AMSTERDAM-ROTTERDAM BANK N.V.
LONDON BRANCH
BARCLAYS BANK PLC
CANADIAN IMPERIAL BANK GROUP
GRINDLAYS BANK PLC
HILL SAMUEL & CO. LIMITED
LLOYDS BANK PLC
MILANO BANK PLC
NATIONAL WESTMINSTER BANK PLC
THE ROYAL BANK OF SCOTLAND PLC
SINGER & FRIEDLANDER LIMITED

BANK OF AMERICA NT & SA
BANK OF MONTREAL
BARING BROTHERS AND CO., LIMITED
ROBERT FLEMING & CO. LIMITED
HAMBROS BANK LIMITED
KLEINWORT, BENSON LIMITED
MANUFACTURERS HANOVER TRUST COMPANY
MORGAN GRENFELL & CO. LIMITED
N.M. ROTHSCHILD & SONS LIMITED
J. HENRY SCHRODER WAGG & CO. LIMITED
WESTDEUTSCHE LANDESBANK GIROZENTRALE
WESTPAC BANKING CORPORATION


AGENT BANKS

THE CHASE MANHATTAN BANK, N.A.

KLEINWORT, BENSON LIMITED

SEPTEMBER 1983

These Options have been sold. The underwritten appears as a matter of opinion only.



BANQUE PARIBAS

*150,000 Call Options on 10 3/8% United States Treasury
Bonds due November 15, 2012*

A.G. BECKER PARIBAS INCORPORATED
AL-MAL GROUP
BANQUE BRUXELLES LAMBERT S.A.
BANQUE NATIONALE DE PARIS
CREDIT SUISSE FIRST BOSTON LIMITED
DRESDNER BANK AKTIEGESELLSCHAFT
DREXEL BURNHAM LAMBERT INCORPORATED
ENSKILDA SECURITIES SKANDINAVISKA ENSKILDA LIMITED
HAMBROS BANK LIMITED
NUMURA INTERNATIONAL LIMITED
ORION ROYAL BANK LIMITED

BANQUE PARIBAS

BASE LENDING RATES

A.B.N. Bank	9 1/2 %	Hambro Bank	9 1/2 %
Allied Irish Bank	9 1/2 %	Heritable & Gen. Trust	9 1/2 %
Amro Bank	9 1/2 %	Hill Samuel	9 1/2 %
Bankhaus Hamburg	9 1/2 %	Imperial Bank	9 1/2 %
Barthelme Latham	9 1/2 %	Chongkong & Shanghai	9 1/2 %
Arco Trust Ltd.	9 1/2 %	Kingsnorth Trust Ltd.	10 1/2 %
Associates Cap. Corp.	9 1/2 %	Knowles & Co. Ltd.	9 1/2 %
Bank of Ceylon	9 1/2 %	London Bank	9 1/2 %
Bank of Ceylon Ltd.	9 1/2 %	Malayan Bank	9 1/2 %
BCCI	9 1/2 %	Edward Manson & Co.	10 1/2 %
Bank of Ireland	9 1/2 %	Meghraj and Sons Ltd.	9 1/2 %
Bank Leumi (UK) plc	9 1/2 %	Middle East Bank	9 1/2 %
Bank of London	9 1/2 %	Morgan	9 1/2 %
Bank of Scotland	9 1/2 %	National Bk. of Kuwait	9 1/2 %
Banque Belge Ltd.	9 1/2 %	National Girobank	9 1/2 %
Banque du Rhone	10 1/2 %	Paribas Westminster	9 1/2 %
Bank of India	9 1/2 %	Norwich Bank	9 1/2 %
Bankend Trust Ltd.	10 1/2 %	R. Raehael & Sons	9 1/2 %
Bramar Holdings Ltd.	9 1/2 %	P. S. Refson & Co.	9 1/2 %
Brit. Bank of Mid. East	9 1/2 %	Roxburgh Guarantee	9 1/2 %
		Standard Bank	9 1/2 %
		Standard Chartered	10 1/2 %
		Trade Dev. Bank	9 1/2 %
		TCB	9 1/2 %
		Trustee Savings Bank	9 1/2 %
		United Bank of Kuwait	9 1/2 %
		United Mizrahi Bank	9 1/2 %
		Volkskas Intl. Ltd.	9 1/2 %
		Westpac Banking Corp.	9 1/2 %
		Westlawey Ltd/Land	9 1/2 %
		Williams & Morrow	9 1/2 %
		Wintrust Secs. Ltd.	9 1/2 %
		Yorkshire Bank	9 1/2 %
		Members of the Accepting Houses	
		7-day deposits 6.5%, 1-month	
		5.75%, Short-term	02.00/12
		3-months, 8.1%	
		1-day deposits on sums of over	
		£50,000 9.5%, £10,000 up to £50,000	
		5.5%, £5,000 up to over 9.5%	
		Call deposits 11% and over 5.5%	
		31-day deposits over £1,000 0.0%	
		1-month deposits 5.75%	
		1 mortgage	
		0 Money Market Cheque Account =	
		5.27%, Effective annual rate =	
Guinness Mahon	9 1/2 %		

Capitalism.		Change Gross		P/E	
1920	Company	Price on week end	Div. (Yd)	%	Actual record
5,852	Ass. ent. Ind. Ord.	127	10	8.4	9.7
4,284	Ass. Ent. Ind. CULS.	135	-3	10.1	9.4
6,075	Amalgam. Ind. Ord.	124	1	10.0	9.2
25,675	Amalgams & Rhodes	23	1	8.1	21.1
25,675	Barton Hill	238	1	7.2	8.7
25,675	Col. 125 CULS.	128	1	10.0	9.7
2,828	Graded Group	180	10	17.8	11.0
2,828	Graded Services	180	10	17.8	11.0
8,650	Frank Horrell	148	10	9.0	10.5
6,870	Frank Horrell Pl. Ind. & R.	148	10	9.0	10.5
6,870	Frederick Parker	148	10	9.0	10.5
6,870	George Blair	148	10	9.0	10.5
6,870	Ind. Pr. Comm. Gains	148	10	9.0	10.5
25,675	Ins. Conv. Pr.	203	1	17.1	18.1
25,675	Jacksons Group	108	1	4.8	4.2
1,357	James Guthrie	135	1	11.4	10.5
1,357	Robert Jenkins	133	1	20.0	20.0
1,357	Seversons A.	90	1	5.7	5.3
1,357	Steady & Carlow	90	1	5.7	5.3
1,357	Unitech Holdings	21	1 1/2	4.8	13.7
11,347	Walter Alexander	28	1	6.8	7.6
6,068	W. S. Yates	28	1	6.8	7.6

Licensed dealer in Securities.

Today's Rates 10¼%-11¼%

3i Term Deposits

Deposits of £1,000, £50,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Rates for deposits received no later than 4.11.83 are fixed for the terms shown:

Terms (years)	3	4	5	6	7	8	9	10
Interest %	10½	11	11½	11½	11½	11½	11½	11½

Deposits to and further information from the 12 major British banks. Group plc, 11 Waterloo Road, London W1A 1JF. Tel: 01-222 81 10. Cheques payable to "Bank of England, 24, The London & Lancashire Building Group plc."

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NOT SHARE-
IN-INSURANCE

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UK COMPANY NEWS

Westminster asked to accept share offer

Milbury, the housebuilding and property group controlled by Mr Jim Raper's St. Piran Holdings, called on Westminster Property Group shareholders to accept the share offer rather than the cash offer for their company.

The original cash or share offer for Westminster was detailed to shareholders almost two weeks ago. The bid became unconditional on October 17, and by yesterday Milbury had won control of almost 61 per cent of Westminster's shares.

Milbury is offering 35p in cash for Westminster shares, or two Milbury shares for every five in Westminster. At Milbury's present stock market price of 85p, the share offer values Westminster at almost £11m, or 35p per share.

Mr Doug Allen, a director of Milbury, told shareholders that Milbury was keen for them to accept the share alternative.

Share information

The following securities have been added to the share information service:

Associated Telecommunications Section: (Industrial)

Derma-Lock Medical Corp. (Americans)

Goring Kerr (Industrials)

Metal Sciences (Hedge)

Milbury (Buildings)

Nationwide B. S. 11pc Bonds 20/9/84 (Loans-Building Soc.)

Nationwide B. S. 11pc Bonds 3/9/84 (Loans-Building Soc.)

Polytechnic Marine (Electricals)

Logica offer by tender at 140p minimum price

BY DOMINIC LAWSON

THE UK's largest independent computer software company is applying for a Stock Exchange listing, with a market valuation of at least £25m. The small London merchant bank Close Brothers is offering for sale by tender 10.4m Logica shares at a minimum price of 140p each.

Of the shares being offered, over 6.1m are being sold by existing shareholders, while the rest are new shares which will raise at least £5.2m net to fund future growth.

Logica was founded in 1969, since when staff and turnover have grown uninterrupted. In the year to June 30 1983 the company made record pre-tax profits of £3.3m on turnover of £22m. Logica currently has 1,600 staff, of whom about 1,100 hold graduate or post graduate qualifications.

Logica's activities comprise consultancy and project management, custom built systems, software and hardware, software products and office automation. Logica operates subsidiaries in seven countries: the UK, the U.S., the Netherlands, Belgium, Sweden, West Germany and

Australia. There is no profit forecast, but the prospectus notes that "revenue for the first quarter of the current financial year was over 35 per cent greater than for the corresponding period last year."

After the offer, 30 per cent of Logica will be owned by the public, 35 per cent by directors and staff, and 35 per cent by existing institutional shareholders.

Applications for the shares should be made by 10 am October 27, and dealings begin on November 3. Brokers to the issue are Hoare Govett.

The issuing house, Close Brothers, was the subject of a management buy-out from Consolidated Gold Fields in 1978. The managing director of Close, Mr Rod Kent, said "this is the first public flotation we have handled since the buy-out, and I believe it is the first such exercise by Close Brothers since the 1960s."

comment

Logica claims that this is a real tender offer, by which it appears to mean that the

minimum tender price is too modest to be considered a proper valuation of the company. Logica is probably right, but it is a pity that the company did not have the courage of its instincts, and offer the shares with no minimum price, thus avoiding the expense of underwriting the issue. Logica's turnover growth makes for a beautiful diagram of exponential growth. The profits graph is slightly less elegant, describing a repeated pattern of five steps forward, one step back. The dip in 1980 showed clearly the risks involved in a company which operates largely on one-off contracts bid for on a fixed-price basis. For a business whose assets really are its staff, it is surprising that there are no service contracts, but the shares are already widely spread among employees, and a share option scheme is now being worked out. Those whose only option is that of tendering for the shares this week, should think in terms of 200p a share. That price would still leave the shares at a discount to those of software quoted companies Systems Designers and Micro Focus.

Inco cuts losses in third quarter

BY KENNETH MARSTON, MINING EDITOR

CANADA'S Inco, the major world nickel mining group, continued to suffer sizeable losses in the third quarter of 1983. At the pre-tax level, however, there was a gradual improvement.

reports Nicholas Hurst from Toronto.

A pre-tax loss in the quarter of U.S.\$56.6m (£37.7m) is reduced from \$63.5m in the second quarter and \$125m in the first three months of the year. It compares with a loss of \$106.5m in the third quarter of 1982.

But unusual tax adjustments totalling approximately \$25m and relating to prior years, all accounted for in the latest quarter's results, have pushed the net loss to \$72.1m, equal to 80 cents per share. This follows a second quarter net loss of \$39.7m and goes against a loss of \$66.4m in the same period of last year.

For the first nine months of 1983 Inco's total net loss amounts to \$188.7m compared with \$140.5m in the same period of last year. The 1982 total net loss was \$204.2m.

Inco says that the nine months'

loss reflects low prices for nickel and alloys products together with a decline in deliveries of precious metals. The 1983 figures also include shut-down costs of \$51m which compare with strike, shut-down and severance costs of \$112m in the first nine months of last year.

Looking on the brighter side, Inco notes that U.S. indicators show the beginning of a rise in spending on capital goods—the first such improvement since the first quarter of 1981—which should help nickel sales. Nickel prices have also improved this year.

NOTICE



BANCO DE LA NACION ARGENTINA

U.S.\$ 25,000,000

Floating rate notes due 1987

In accordance with the provision of the notes, notice is hereby given that for the six-month interest period from 23rd October, 1983 to 23rd April, 1984, the notes will carry an interest rate of 10 per cent per annum and the coupon amount per US\$5,000 will be US\$254.17. Interest payment date is 23rd April.

DBS-DAIWA SECURITIES INTERNATIONAL LIMITED
Agent Bank

Guinness Fehon International Fund Ltd. (Guernsey)
PO Box 189, St Peter Port, Guernsey. Tel: 061 22616
CURRENCY DEPOSIT SHARES
DOLLAR \$20.103
STERLING £10.047
YEN ¥1015.125
DEUTSCHEMARK DM\$125
SWISS FRANC Sfr\$40.050
DAILY DEALING

LADBROKE INDEX
685-690 (-4)
Based on FT Index
Tel: 01-493 5261



FAI Insurances Limited

(Incorporated under the laws of Victoria, Commonwealth of Australia)

Authorised	Share Capital	Issued
20,000,000	Ordinary shares of 50¢ each	14,112,691
5,000,000	11% Cumulative redeemable preference shares of 50¢ each	—

Application has been made to the Council of The Stock Exchange in London for permission for the whole of the issued ordinary share capital of FAI Insurances Limited to be admitted to the Official List.

Particulars relating to FAI Insurances Limited are available in the statistical service of Exel Statistical Services Limited and will be available initially during normal business hours up to and including 10th November, 1983 from:

Morgan Grenfell & Co. Limited
23 Great Winchester Street, London EC2P 2AX

Laing & Cruickshank
Incorporating McNally, Montgomery & Co
Piercy House, Copthall Avenue, London EC2R 7BE
and at The Stock Exchange

National Westminster Bank PLC

New Issues Department

is moving to new premises and with effect from
Monday 24 October 1983

the postal address is:

PO Box 79
2 Princes Street
London EC2P 2BD

Telephone number 01-638 9181—is unchanged

This advertisement complies with the requirements of the Council of The Stock Exchange.

U.S. \$75,000,000

Nordiska Investeringsbanken (Nordic Investment Bank)

11% Notes Due 1990

and 75,000 Warrants to Purchase

U.S. \$75,000,000 11% Notes Due 1990

The following have agreed to subscribe or procure subscribers for the 11% Notes and the Warrants:

Credit Suisse First Boston Limited	Banque Bruxelles Lambert S.A.	First Interstate Limited
Algemene Bank Nederland N.V.	Copenhagen Handelsbank A/S	Bergan Bank A/S
Citicorp International Bank Limited	Hambros Bank Limited	Crédit Lyonnais
Deutsche Bank Aktiengesellschaft	Orion Royal Bank Limited	Morgan Guaranty Ltd
Morgan Stanley International	Salomon Brothers International	PKbanken
Postipankki	Swiss Bank Corporation International Limited	
S. G. Warburg & Co. Ltd.	Yamaichi International (Europe) Limited	

The 11% Notes issued at 99½ per cent, the Warrants issued at U.S.\$15.00 per Warrant and the 11% Notes, if any, to be issued at 100 per cent, on exercise of Warrants will be admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary Global 11% Note, the Global Warrant and the temporary Global 11% Note, respectively.

Interest on the Notes is payable annually in arrears on 15th November, the first payment being made on 15th November, 1984.

Full particulars of the 11% Notes, the 11% Notes and the Warrants are available in the Exel Statistical Service and may be obtained during usual business hours up to and including 7th November, 1983 from the brokers to the issue:

Cazenove & Co.,
12 Tokenhouse Yard,
London EC2R 7AN
24th October, 1983

"There's a lot of talk about the new industrial revolution. But who in Europe is really getting to grips with automation?"

"Well—Gould"

Automation is increasingly the key to productivity and improved quality in industry. So it's hardly surprising that the market for factory automation is growing at over 25% a year, even in the teeth of world recession.

And when you think of factory automation, you're almost certain to think of Gould—a world electronics leader, and a major and growing producer in Europe. Several divisions combine to produce totally integrated systems—including the world's first programmable controller with the speed and precision needed to handle servo-drives.

Gould is concentrating its resources on six key areas: high-performance 32-bit minicomputers, factory automation, test and measurement, medical electronics, defence electronics and electronics components and materials. All are growth areas of increasing importance to Europe—so the Gould commitment to doubling manufacturing and sales in Europe over the next few years makes good sense, both for Gould and its customers.

If you'd like to know more about our company, our growth strategy and our products, write to Gould, Department K9, Raynham Road, Bishop's Stortford, Hertfordshire CM23 5PF, England.

GOULD
Electronics

Authorised Units—continued

Equity & Law Unit Trst Mgrs. (a) (b) (c)	Equity & Law Unit Trst Mgrs. (a) (b) (c)	Equity & Law Unit Trst Mgrs. (a) (b) (c)
Abacus Unit Trst Mgrs. Ltd. (a) (b) (c)	Abacus Unit Trst Mgrs. Ltd. (a) (b) (c)	Abacus Unit Trst Mgrs. Ltd. (a) (b) (c)
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Offshore and Overseas—continued

Abacus Unit Trst Mgrs. Ltd. (a) (b) (c)	Abacus Unit Trst Mgrs. Ltd. (a) (b) (c)	Abacus Unit Trst Mgrs. Ltd. (a) (b) (c)
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Equity & Law Unit Trst Mgrs. (a) (b) (c)	Equity & Law Unit Trst Mgrs. (a) (b) (c)	Equity & Law Unit Trst Mgrs. (a) (b) (c)

Insurances—continued

Equity & Law Unit Trst Mgrs. (a) (b) (c)	Equity & Law Unit Trst Mgrs. (a) (b) (c)	Equity & Law Unit Trst Mgrs. (a) (b) (c)
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Equity & Law Unit Trst Mgrs. (a) (b) (c)	Equity & Law Unit Trst Mgrs. (a) (b) (c)	Equity & Law Unit Trst Mgrs. (a) (b) (c)

Are you one of Europe's top 500 companies?

The FT European Top 500 survey gives the Financial Times a publishing first.

The FT has devised a way of measuring the value and performance of European companies—a way that is realistic and enables you to compare diverse companies offering a kaleidoscope of products and services.

The yardstick is market capitalisation—the value of each company's share (based upon information from leading European stock exchanges) multiplied by the number of shares in the company. And the survey ranks the top 500 companies.

13 European countries are represented in this year's list. Britain leads with 233 followed by West Germany with 79, on down to Norway, Finland and Ireland with less than 6.

The FT's tables rank the top publicly-quoted companies, including banks throughout Europe. And one table ranks the top UK companies, with an analysis of major UK trends.

The articles which accompany the figures explain some of the surprises—for instance why Marks and Spencer comes No. 48 measured by sales, but shoots up to No. 4 measured on the FT's market capitalisation scale.

The FT survey is a double first. The first time European companies have been measured in a way which makes comparisons meaningful. And the first of what will now be an annual survey.

This 8-page survey gives you the base for future reference. Reprints are available price £2.50 from the addresses below.

No FT... no comment.

Reprints available from: Nicola Bamhart, Financial Times, Bracken House, 10 Cannon Street, London, EC4A 3DF. Tel: 01-406 8000 or 5 St. James's Place, London W1 8JL. Tel: 01-406 8000. Price £2.50 (including postage).

AUTHORISED UNIT TRUSTS

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INSURANCE & OVERSEAS MANAGED FUNDS

[illegible][illegible][illegible][illegible]

OFFSHORE AND OVERSEAS

[illegible][illegible]

INDUSTRIALS—Continued

[illegible]

LEISURE—Continued

[illegible]

PROPERTY—Continued

[illegible]**INVESTMENT TRUSTS—Cont.**[illegible]

OIL AND GAS—Continued

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London EC4V 5BD
Tel: 248-9811 Telex: 884717

MINES—continued[illegible]

NOTES

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PLANTATIONS

Rubbers, Palm Oil						
Wholesale	Stock	Price	Last	Net	Chg	
August	Anglo-Indonesian's For Farbank Malesia	307	1949.10	3	+	
Sept.	Anglo-Indonesian's	307	1949.10	3	+	
Oct.	Anglo-Indonesian's	307	1949.10	3	+	
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MINES

Central					
Feb	Durban Deep R1	137	22.13	—	—
Aug	Fed. East Rand R1	999	29.6	—	—
Aug	Fed. Randw. Es. R2	1,010	31.1000	2.8	—
Aug	Summer & East R02	290	—	—	—
Aug	Fed. West Rand R2	832	20.4	20.20	3.2
Eastern Rand					
May	Nov. Braden W0c	217	3.30	06.4c	0
Aug	Nov. Mosgraves Sc	218	—	—	—
Dec	Jan. RGD R05 R1	406	—	—	—
Aug	Fed. Grootvlei Z5c	832	20.4	04.20c	2.5
Aug	Nov. Kromme R1	1,031	31.1036	—	—
Aug	Fed. Vlei 65c	228	—	—	—
Aug	Fed. Marikate R0.25	133	2.10	07.45c	0.93
Aug	Mar. S. African Ld R1	409	15.10	07.9c	0.93
Aug	Nov. Vlei 65c	228	—	—	—
Aug	Nov. Witwaters R0	225	3.3	04.11c	0.43
September	Nov. Wit. R1 Z5c	167	1.14	—	—

Far West Rand

[illegible]

Line R1	360	975
Brand 50c	£274	95
Brand 50c	£274	95

[illegible]

London 15c	28	18 70
Min. Props. R1	650	29 11
Inst 1/0a	782	16 8

July	Jan. Tral. Com. Ltd. (R)	2254	64	6250	2	1
Sept.	Jan. C. J. Invest R	6184	15	6010	1	1
Sept.	Mar. Vapco Z	165	19	6410	1	1

Diamond and Platinum

Nov.	May/Aug. Am. 50c	557	9.5	6050	2.3	4
Nov.	Oct. De Beers 0L 50c	518	13	6310	2.5	4
Nov.	Oct. De Beers Pl. 25c	477	17	6000	1.5	12
Nov.	Apr. De Beers Pl. 12 1/2	773	24	6200	1.5	12
Nov.	May/June, Plat. 10c	595	3.18	6400	0.9	4
Nov.	May/June, Plat. 10c	670	13.2	6540	0.9	4

Central Africa

Nov.	May/Falcons Rn 50c	200	1.5	1070c	4.25	2
Nov.	May/Wayne C. 251	17	25	205c	0.7	1
	Zinn Gr. \$300.24	34	98	200		

REGIONAL AND IRISH STOCKS

[illegible]

OPTIONS

[illegible]

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per annum for each security

COMPAGNIE BANCAIRE

Société Anonyme
Incorporated in France with limited liability
Regd. Office: 5 Avenue Kleber, Paris 16ème

Report by the Board of Management
First half of 1983

THE GROUP'S OPERATIONS

The Group's new business in the first half of 1983 amounted to 16,400 million francs. This figure represents, in the main, loans by credit companies in the Group and investments by leasing companies.

On 30th June, 1983 the total of loans outstanding amounted to 82,000 million francs.

(in thousand million francs)	1st half 1981	2nd half 1981	1st half 1982	2nd half 1982	1st half 1983
Credit granted and new business	12.8	11.8	14.0	15.8	16.4
Loans outstanding (end of period)	69.6	71.2	73.9	77.8	82.0

CONSOLIDATED PROFITS

Net consolidated profits attributable to the Compagnie Bancaire amounted to 256 million francs during the first half of 1983, an increase of 25% over the first half of 1982.

(in millions of francs)	1981	1982	1st half 1983
Group pre-tax profits	1,246	1,372	811
Taxation	-537	-634	-372
Outside shareholders' interest	-326	-329	-183
Net consolidated profits attributable to the Compagnie Bancaire	383	409	256

The Group's share capital and reserves, including net profits for the first half of 1983, reached 6,122 million francs as of 30th June, 3,288 million of which were attributable to the Compagnie Bancaire.

Note to the accounts:

The pre-tax profits of the Group's Companies are computed after appropriations to depreciation accounts and to provisions for future charges or recognised risks. They also include, where appropriate, transfers to provisions in the nature of free reserves.

They do not include non-trading capital gains.

CURRENCIES, MONEY and CAPITAL MARKETS

FINANCIAL FUTURES FOREIGN EXCHANGES

A weaker yen may be resisted

Friday's announcement of a 1 per cent cut to 5 per cent in the Japanese discount rate must be viewed against the background of the yen's performance on the foreign exchange this year. Only against the dollar is the yen little changed from the beginning of the year, while in terms of European currencies it has shown a fairly persistent improvement. The strengthening dollar has tended to mask the yen's steady climb for most of the year, until better U.S. supply figures and the prospect of lower interest rates, led to a downturn by the dollar about a month ago. It touched a peak of ¥236.90 in mid-August, but is now around the ¥233 level, compared with ¥230 in January.

The pattern against the

D-mark, and therefore the other members of the European Monetary System, is rather different however, with the German currency starting the year at ¥197, and just about crossing the ¥200 barrier in March, before sliding steadily to less than ¥200 this month.

Sterling has been more volatile, as might be expected because of its petrodollar status. Britain's position as an oil exporter contrasts strongly with Japan's need to import virtually all its substantial energy requirements, and means that the pressures of the oil market work to opposite directions for the pound and yen. Sterling was around ¥370 in January, and touched a high of ¥384 on June 1, but has since

fallen back to under the ¥380 mark.

The yen has been outperforming European currencies nearly all year, raising substantial support from the attractions of the Tokyo stock exchange, at a time when Japan's economy was still very strong when compared with its competitors. The package of economic measures announced at about the same time as the discount rate cut is intended to boost the domestic economy and help the Government achieve its growth target of 3.4 per cent for the current financial year.

Summing up, the yen's growth would obviously run the risk of incurring the wrath of other Governments with France obviously hostile to more imports from Japan, and Japanese motor exports already the subject of tough restrictions in the U.S. Any signs of a weaker yen are therefore likely to be resisted by the Japanese authorities.

FORWARD RATES AGAINST STERLING

	Spot	1 month	3 months	6 months	12 months
Dollar	1.9325	1.9325	1.9325	1.9325	1.9325
French Franc	11.80	11.80	11.80	11.80	11.80
Swiss Franc	1.9325	1.9325	1.9325	1.9325	1.9325
Japanese Yen	348.35	348.35	348.35	348.35	348.35

BANK OF ENGLAND TREASURY BILL TENDER

	Oct. 21	Oct. 24	Oct. 27	Oct. 30
Bills on offer	£100m	£100m	£100m	£100m
Total applications	£141.4m	£138.9m	£138.9m	£138.9m
Total allocations	£100m	£100m	£100m	£100m
Minimum	£37.7m	£37.7m	£37.7m	£37.7m
Allocation at minimum level	51	51	51	51

CURRENCY MOVEMENTS CURRENCY RATES

	Oct. 21	Oct. 24	Oct. 27	Oct. 30
Bank of England Treasury Bill	1.9325	1.9325	1.9325	1.9325
U.S. dollar	1.9325	1.9325	1.9325	1.9325
French Franc	11.80	11.80	11.80	11.80
Swiss Franc	1.9325	1.9325	1.9325	1.9325
Japanese Yen	348.35	348.35	348.35	348.35

THE POUND SPOT AND FORWARD

	Oct. 21	Oct. 24	Oct. 27	Oct. 30
U.S. dollar	1.9325	1.9325	1.9325	1.9325
French Franc	11.80	11.80	11.80	11.80
Swiss Franc	1.9325	1.9325	1.9325	1.9325
Japanese Yen	348.35	348.35	348.35	348.35

EXCHANGE CROSS RATES

	Oct. 21	Oct. 24	Oct. 27	Oct. 30
U.S. dollar	1.9325	1.9325	1.9325	1.9325
French Franc	11.80	11.80	11.80	11.80
Swiss Franc	1.9325	1.9325	1.9325	1.9325
Japanese Yen	348.35	348.35	348.35	348.35

MONEY MARKETS

Lacking inspiration

Anyone looking for inspiration about the future direction of interest rates is likely to be disappointed, because at the moment several factors are pulling in opposite directions. In these circumstances movements in wholesale money market rates have virtually come to a halt, and are unlikely to gain any impetus until a new factor comes to the fore.

News from the U.S. continues to dominate a very uncertain market, with the recent improvement in M1 money supply set against fears that the growing economic recovery will lead to overheating and the continuing need to finance a large budget deficit. The Treasury is to announce another refunding package this week, while last week some rather confusing figures were published about the U.S. economy.

Housing starts for September were below expectations, but the rise of 7.5 per cent in third quarter Gross National Product was above the earlier flash estimate of 7 per cent, and may limit the Federal Reserve's room to change its monetary stance if it is the harbinger of growing inflationary pressure.

On the other hand money

supply growth within the Fed's targets continues to encourage hopes of lower interest rates, and was a factor behind the evening's weakening of the dollar last week.

Sterling interbank interest

rates refused to react to any news, including foreign exchange rumours of another cut in London clearing bank base rates. Most traders seemed to believe that the 9 per cent base rate is here to stay for some time, and

were equally unimpressed by technical fluctuations in the U.S. Federal funds overnight rate or indications of high U.K. Government expenditure in the Public Sector Borrowing Requirement figures.

London Money Rates

	Oct. 21	Oct. 24	Oct. 27	Oct. 30
U.S. dollar	1.9325	1.9325	1.9325	1.9325
French Franc	11.80	11.80	11.80	11.80
Swiss Franc	1.9325	1.9325	1.9325	1.9325
Japanese Yen	348.35	348.35	348.35	348.35

INTEREST RATES

MONEY RATES

	Oct. 21	Oct. 24	Oct. 27	Oct. 30
U.S. dollar	1.9325	1.9325	1.9325	1.9325
French Franc	11.80	11.80	11.80	11.80
Swiss Franc	1.9325	1.9325	1.9325	1.9325
Japanese Yen	348.35	348.35	348.35	348.35

EURO-CURRENCY INTEREST RATES

(Market closing rates)

	Oct. 20	Oct. 23	Oct. 26	Oct. 29
U.S. dollar	1.9325	1.9325	1.9325	1.9325
French Franc	11.80	11.80	11.80	11.80
Swiss Franc	1.9325	1.9325	1.9325	1.9325
Japanese Yen	348.35	348.35	348.35	348.35

FT LONDON INTERBANK FIXING

(11.00 a.m. OCTOBER 21)

	Oct. 21	Oct. 24	Oct. 27	Oct. 30
U.S. dollar	1.9325	1.9325	1.9325	1.9325
French Franc	11.80	11.80	11.80	11.80
Swiss Franc	1.9325	1.9325	1.9325	1.9325
Japanese Yen	348.35	348.35	348.35	348.35

LONDON

	Oct. 21	Oct. 24	Oct. 27	Oct. 30
U.S. dollar	1.9325	1.9325	1.9325	1.9325
French Franc	11.80	11.80	11.80	11.80
Swiss Franc	1.9325	1.9325	1.9325	1.9325
Japanese Yen	348.35	348.35	348.35	348.35

U.S. TREASURY BONDS (CBT)

	Oct. 21	Oct. 24	Oct. 27	Oct. 30
U.S. dollar	1.9325	1.9325	1.9325	1.9325
French Franc	11.80	11.80	11.80	11.80
Swiss Franc	1.9325	1.9325	1.9325	1.9325
Japanese Yen	348.35	348.35	348.35	348.35

U.S. TREASURY BILLS (TMM)

	Oct. 21	Oct. 24	Oct. 27	Oct. 30
U.S. dollar	1.9325	1.9325	1.9325	1.9325
French Franc	11.80	11.80	11.80	11.80
Swiss Franc	1.9325	1.9325	1.9325	1.9325
Japanese Yen	348.35	348.35	348.35	348.35

U.S. TREASURY DEPOSITS (TMD)

	Oct. 21	Oct. 24	Oct. 27	Oct. 30
U.S. dollar	1.9325	1.9325	1.9325	1.9325
French Franc	11.80	11.80	11.80	11.80
Swiss Franc	1.9325	1.9325	1.9325	1.9325
Japanese Yen	348.35	348.35	348.35	348.35

U.S. TREASURY NOTES (TNN)

	Oct. 21	Oct. 24	Oct. 27	Oct. 30
U.S. dollar	1.9325	1.9325	1.9325	1.9325
French Franc	11.80	11.80	11.80	11.80
Swiss Franc	1.9325	1.9325	1.9325	1.9325
Japanese Yen	348.35	348.35	348.35	348.35

U.S. TREASURY BILLS (TMM)

	Oct. 21	Oct. 24	Oct. 27	Oct. 30
U.S. dollar	1.9325	1.9325	1.9325	1.9325
French Franc	11.80	11.80	11.80	11.80
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Japanese Yen	348.35	348.35	348.35	348.35

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Swiss Franc	1.9325	1.9325	1.9325	1.9325
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Japanese Yen	348.35	348.35	348.35	348.35

U.S. TREASURY BILLS (TMM)

	Oct. 21	Oct.
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FINANCIAL TIMES SURVEY

World Telecommunications

Entering an era of momentous change

THIS WEEK, telecommunications equipment suppliers, carriers, service providers, customers, senior government representatives and many other besides, converge from all over the world on Geneva for Telecom '83, the industry's quadrennial showcase organised under the auspices of the International Telecommunication Union.

The event, which is expected to draw well over 100,000 visitors, takes place at a moment when the industry and the markets which it serves are in the grip of a momentous—and often confusing—upheaval, which is sweeping away long-established traditions and opening almost boundless horizons of opportunity.

The frontiers, which have defined telecommunications for most of the past century, are being drastically redrawn as a result of rapid developments in technology, changing cost structures, new patterns of consumer demand and a reshaping of the institutional and regulatory framework within which the industry operates.

Historically, the industry has been built around, and deeply imbued with, the purpose of providing an essential public service. Its role has been to build, operate and maintain a huge and complex infrastructure to carry a uniform service available on equal terms to as many people as possible.

In most countries, the social desirability of that function has been explicitly recognised through the creation of legally-sanctioned telecommunications monopolies, true or false, which have been built around, and deeply imbued with, the purpose of providing an essential public service.

Today, however, a kaleidoscope of new choices and possibilities is opening up as the scope of telecommunications expands dramatically to encompass data processing, consumer electronics and even mass entertainment. As it does so, an industry whose development has been largely determined until now by what suppliers had to offer is being forced, increasingly, to dance to the tune of consumer demand.

By GUY DE JONQUIERES

The origins of this seachange lie in the convergence of data processing and communications, a process whose theoretical beginnings can be traced back to research done as long as 50 years ago but which has become a practical commercial reality as a result of the widespread availability of powerful yet inexpensive micro-electronic devices.

The most modern digital communications systems being installed today are designed to handle all types of information—voice, data, graphics, text and full video transmissions—in exactly the same form. Digital exchanges are generally identical to computers, while the once separate functions of the telephone, the data terminal and the television are starting to merge.

The inevitability of this technological convergence has long been evident to industry specialists. Its consequences are now spreading far beyond

the laboratory and have set off a chain reaction of rapid change which is being felt throughout the industrialised world and in many developing countries as well. For example:

- The recent far-reaching deregulation of the U.S. telecommunications industry, where American Telephone and Telegraph is being allowed to compete for the first time outside the telephone business in exchange for shedding its local operating companies.

- The liberalisation of the UK telecommunications market, where British Telecom has been stripped of its monopoly powers and is due to be privatised next year.

- A proliferation of new transmission methods and services, including high-power communications and direct broadcasting satellites, optical fibre circuits, cellular mobile radio communications, and cable-borne computerised information systems.
- The growth of direct com-

CONTINUED ON NEXT PAGE



A British Telecom fitter leans out over London from the Telecom Tower to adjust one of the new dish aerials

PART ONE

Part Two appears tomorrow

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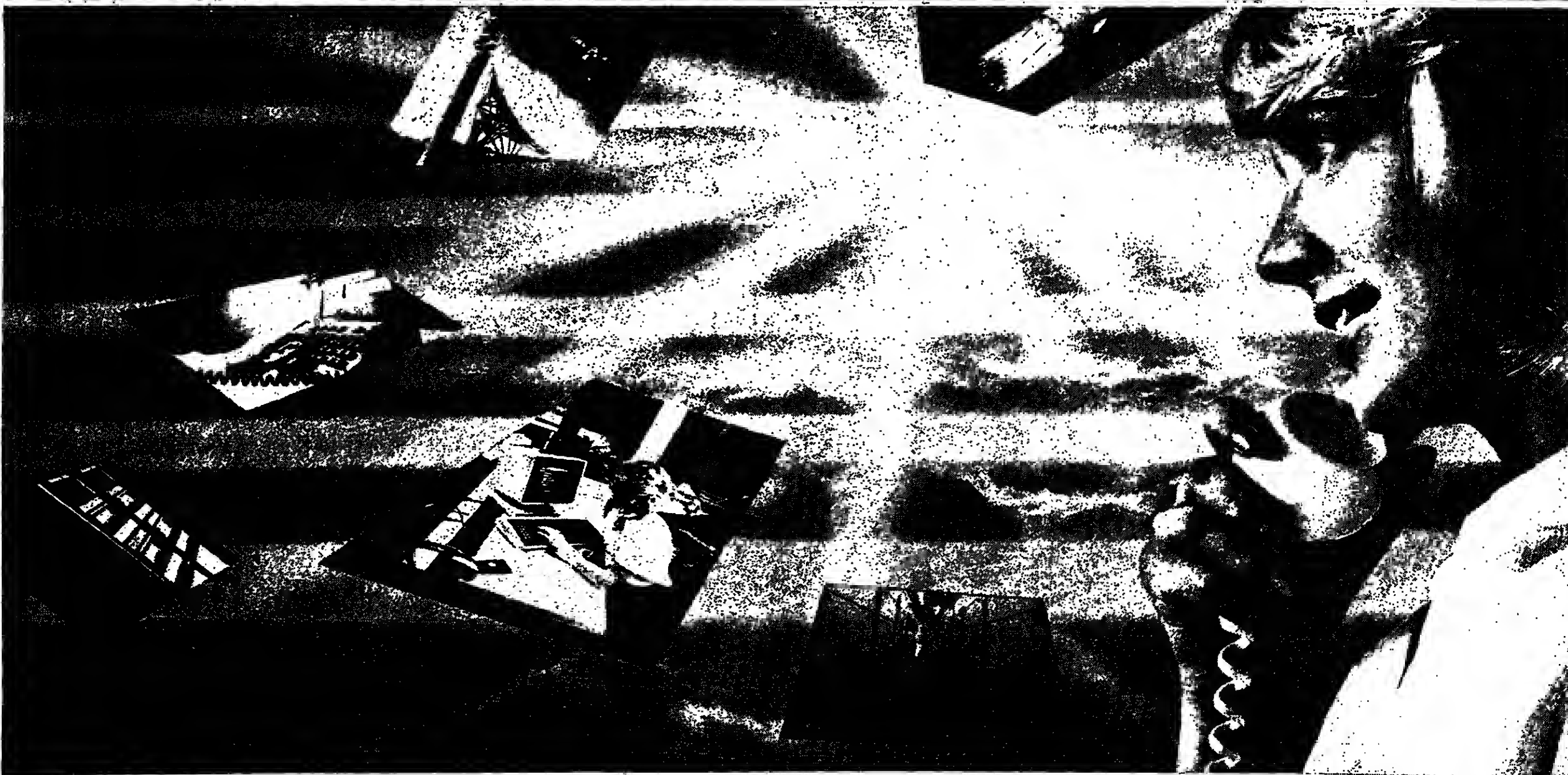
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● IN PART TWO, tomorrow: The equipment manufacturers; the information revolution in the office, the quest for international standards; integrated digital networks; interactive services and the prospect of "the wired society."

Other articles will examine developments in technology, products and markets. These will include defence com-

munications; mobile communications; video-conferencing; optical fibre technology; satellite communications; FAXes, data bases and publishing projects, communications in banking and financial markets.

● Editorial production of this survey was by Mike Wiltshire. Design Philip Hunt.



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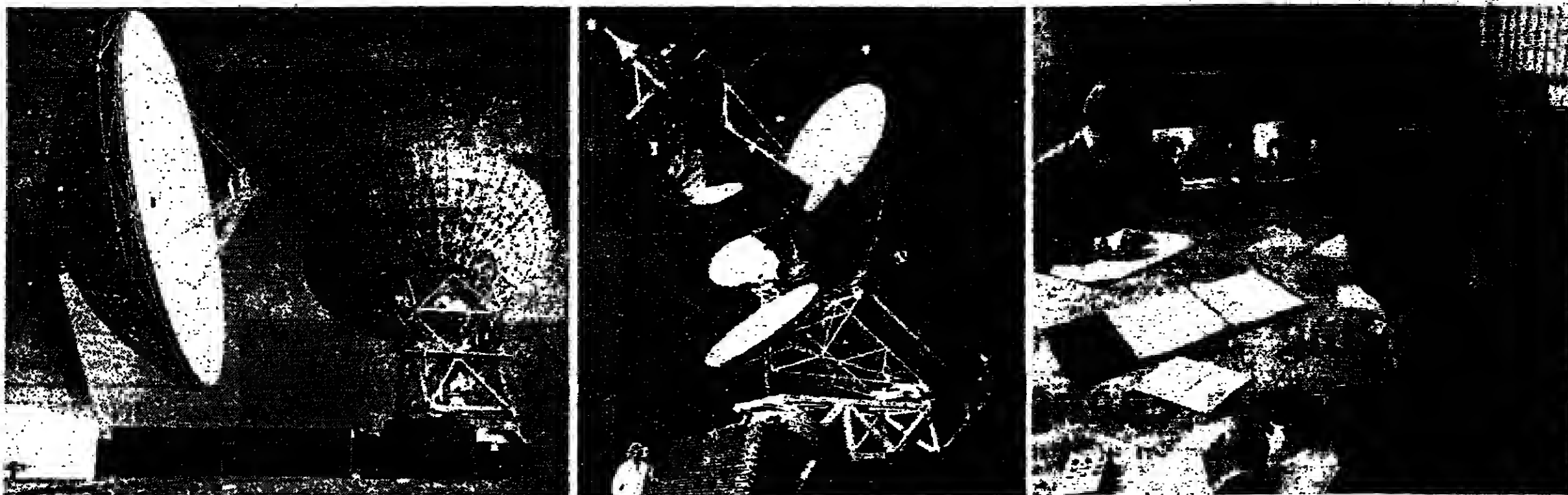
PLESSEY
telecommunications & office systems
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WORLD TELECOMMUNICATIONS II

Satellite and earth station—key components in the telecommunications revolution. Bahrain, one of the main banking centres in the Middle East, is linked to other financial capitals through the Bahrain Telecommunications Company's station at Ras Abu Jarjar (left).

In the U.S. (centre) the Intelsat V spacecraft is tested in an anti-echo chamber at Ford Aerospace and Communications Corporation's Palo Alto, California laboratories.

Video conferencing (right), a service developed in the UK by British Telecom, enables separate groups to meet face-to-face while remaining at their different company bases.



The radical reshaping of the U.S. industry is undermining traditional ground rules, as Guy de Jonquieres reports

U.S. market in the throes of upheaval

THE AMERICAN telecommunications industry is in the throes of the most violent and unpredictable upheaval experienced by any major sector of the economy this century. The ground rules which have governed its development for generations are crumbling, and the industry's future is being radically reshaped amid an exuberant and rumbustious free-for-all.

The whirlwind of change will affect sooner or later almost every one of the 100m-odd telephone users in the U.S., from large companies to residential subscribers. It is already shifting sharply the balance of competition within the industry and forcing its participants to rewrite their business strategies.

The transformation stems from two separate but intertwined developments. One is the impending break-up of American Telephone and Telegraph, the world's largest privately-owned company, which bestrides the U.S. industry like a colossus.

The other is an emphatic shift in official U.S. telecommunications policy, away from a tradition of monopoly and regulation to the promotion of open competition.

In the process, the rigid and increasingly unworkable boundaries which have long fenced off telecommunications from other unregulated industries such as computing are being erased, clearing the way for the development of a vast new information processing business.

As a consequence, telecommunications is being transformed from a utility, dedicated to providing a single, universally available service, into a much broader, faster moving and more varied market. Whereas the pace of development was dictated in the past primarily by what suppliers

were ready to offer, it will in future be determined much more by what customers demand—and are prepared to pay for.

Competitors are converging on the market from all quarters. For the first time, AT&T is preparing to do battle head-on with giants such as International Business Machines and Xerox. Companies such as Mearls Lynch, the financial services group, which were previously heavy users of communications services are also positioning themselves to become suppliers. New ventures are springing up all over the U.S. to exploit emerging market niches.

Confusion

The redrawing of the U.S. telecommunications map has, however, been far from a neat and orderly process. On the contrary, it has proceeded in a jagged and confusing fashion, as compromises were sought between the often conflicting interests of different branches of the federal government and the courts, AT&T, its competitors and its customers. Even today, many important practical details still have to be resolved.

"Why break up the world's best telephone system?" is a question which puzzles many Americans and foreigners alike. The simplest answer is that the decision was ultimately a business deal in the American business tradition. The loss of its operating companies was the price AT&T reluctantly judged it had to pay to obtain the freedom to venture beyond its traditional regulated business.

AT&T's virtual monopoly over telephone services in most of the U.S. dates back to the turn of the century. But it has

been under attack from a variety of quarters for at least 15 years. Since 1968, decisions by the FCC and the Courts have permitted increasing competition in areas which previously had been AT&T's exclusive preserve.

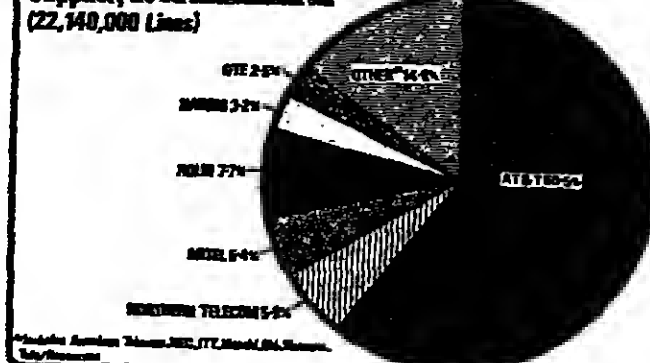
Uptank companies such as MCI were authorised to operate long-distance telephone services in many parts of the country at prices which undercut AT&T's own, and by the end of the 1980s had cornered about 5 per cent of the business. At the same time, competitors were allowed to sell subscriber equipment such as telephones and private exchanges (PBXs) to Bell System customers.

AT&T resorted to a variety of tactics intended to limit these inroads. These in turn prompted a flood of private legal actions, alleging that it was violating anti-trust law. In 1974, the U.S. Justice Department brought its own anti-trust case, which incorporated many of the charges made in the private lawsuits and sought to break AT&T into several pieces.

Meanwhile, rapid advances in technology were starting to undermine the basis of AT&T's business. In 1964, the company had negotiated a "consent decree" or settlement of an earlier government anti-trust case, which restricted it to operating within markets subject to government regulation and prohibited Western Electric, its manufacturing arm, from selling outside the Bell System.

This seemed clearly enough to limit AT&T to common carrier activities. But it failed to anticipate the seachange wrought only a few years later by the application of digital technology to AT&T's traditional business and the consequent convergence of computing and communications.

U.S. PBX Market, Installed Base by Supplier, 1982



As the rules stood, AT&T was barred from supplying equipment such as digital PBXs or services which combined data processing and communications, while its competitors were free to do so.

The FCC began wrestling with the policy implications of this technological revolution in the mid-1980s. But after two attempts to redraw the demarcation lines between the regulated world of communications and the unregulated business of computing, it finally abandoned the unequal struggle and declared at the beginning of 1980 that there was no meaningful distinction to be made between them.

Ruling

The FCC's decision, known as Computer Inquiry Two, exempted from regulation subscriber equipment and communications services which "enhanced" information by means of data processing. The FCC also ruled that AT&T could venture into unregulated mar-

kets, though it must do so through a new subsidiary, separate from its existing businesses.

That ruling, however, clashed with the restrictions imposed by the 1956 consent decree. Early last year, AT&T and the Justice Department announced they had agreed on an anti-trust settlement which permitted the company to take advantage of the new freedom offered by the FCC by modifying the earlier decree.

But in return, AT&T was obliged to divest to its shareholders its interest in its 22 Bell System operating companies, which represented about three-quarters of its assets of roughly \$150bn. The companies, which are combining into seven regional groups, were limited to providing service within pre-determined local areas, though they were given the right to market customer equipment, publish yellow pages directories and operate mobile telephone systems.

The Justice Department softened its earlier objectives, however, to allow AT&T to

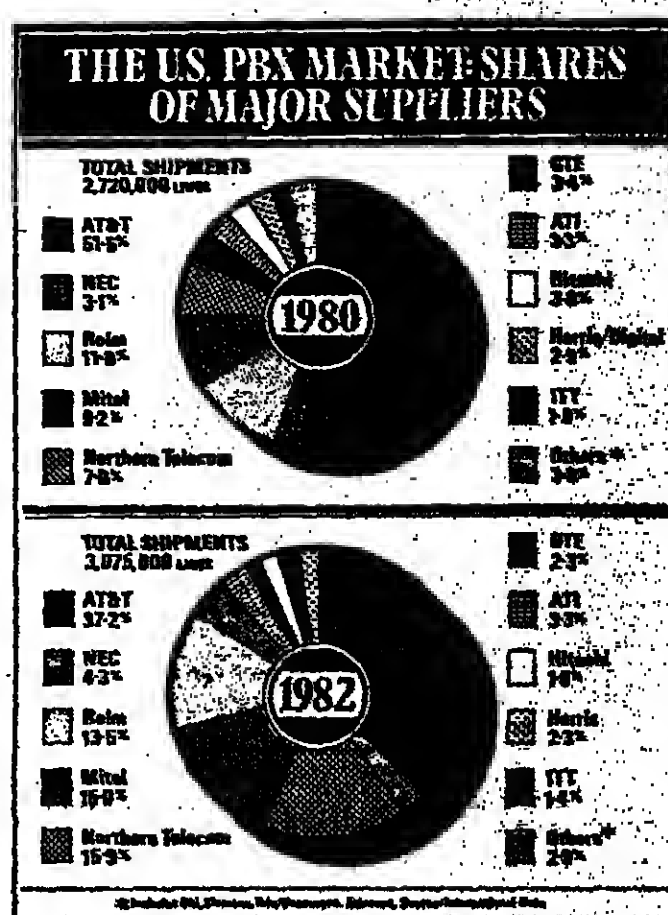
retain virtually intact its long-distance network. Western Electric and Bell Laboratories, its research and development facility. Western and the Laboratories were permitted to serve customers outside the Bell System.

Implementing the divestiture plan—which received final court approval last summer—is proving one of the most massively complex operations in U.S. business history. It entails disentangling a vast quantity of assets, dividing them between the residual AT&T and the seven regional companies and then reassembling them in working order.

The structure which will emerge from this sweeping reorganisation will in many ways be more difficult for Americans to understand than the cohesive Bell System which it replaces. Subscribers will have to get used to two sets of phone bills, one each for local and long-distance calls. They also face steep rises in charges for local service.

Until now, charges for local services have been kept artificially low by means of a subsidy from AT&T's profits on long-distance business. This transfer will cease after the break-up. To cushion the impact on local telephone rates, the FCC has proposed a special system of "access charges" to compensate the local telephone companies for the use of their networks to carry long-distance calls although the future of this scheme has now been thrown into confusion.

Initially, most of the cost of access charges would be borne by long-distance callers such as AT&T and MCI. But their share will decrease progressively, and by 1990 almost the entire burden will be shouldered by subscribers. Some estimates suggest that the move will



double or treble the average household telephone bill. It may well be some time before it becomes clear how the new system will work in practice. It will almost certainly take much longer to judge whether or not the benefits of the turbulent upheaval which is now engulfing the entire U.S. telecommunications industry outweigh the price being paid for them.

Industry entering an era of momentous change

CONTINUED FROM PREVIOUS PAGE

petition between companies in formerly separate markets, as International Business Machines moves into telecommunications equipment and services, while AT and T expands into data processing and office information systems.

● The formation of industrial alliances—frequently on an international scale—as manufacturers from different backgrounds, share costs and expertise in developing new products, share costs and expand into new geographical markets.

● The increasing emphasis placed by many Governments in both the industrialised and developing worlds on using domestic telecommunications modernisation programmes as platforms for the development of national high-technology industries.

● The growing impact of telecommunications as a competitive factor in many businesses and the spread of sophisticated private corporate networks for voice and data transmission. All these developments are influenced by—and themselves in turn influencing—important changes in the economic structure of the telecommunications industry. Rapid advances in technology are dramatically shortening product cycles, forcing manufacturers to step up development expenditures and to increase their capital investment budgets in order to remain competitive.

Though the cost of microelectronic components continues to decline, the cost of writing the software needed to make them perform an ever wider range of sophisticated functions is rising at least as fast. Developing a family of digital public ex-

changes today can require an investment of as much as \$1bn, with further spending needed to keep the equipment up-to-date after it enters production.

It is becoming increasingly difficult to recover such investments through sales to just one national market—even to one as large as the U.S. As a result, telecommunications manufacturers are seeking more and more to broaden their business internationally by means of direct exports, local manufacturing, joint ventures and licensing deals.

Exports

In the U.S., where the break-up of the Bell System next year will deprive its Western Electric manufacturing arm of a near-monopoly, AT&T is looking overseas for the first time in half a century. It has agreed to set up a joint venture with Philips of the Netherlands to develop and market switching and transmission equipment internationally.

At the same time, foreign manufacturers are expanding into the U.S. Sweden's L. M. Ericsson, Japan's Nippon Electric and Britain's Plessey are among the manufacturers which have embarked on American infatuation with telecommunications. Competition is putting investment programmes intended to secure a larger share of the equipment market.

But much of the world market is still compartmentalised and fragmented by trade barriers and differing technical standards. In those sections of it which are freely accessible, pressure on margins as rival manufacturers battle for orders. Many industry experts forecast that these pressures will lead to a shakeout, which will reduce the number of major switching equipment manufacturers from almost a score to a mere half-dozen during the next decade. The upheaval in the industry



is also posing new challenges for telecommunications policy. Telecommunications monopolies in industrialised countries are having to adapt their practices in response to customer demand for new and more varied services and the mounting levels of investment required to modernise their networks.

In most of the industrialised world, the objective of a universally available telephone service has been largely attained, and the emphasis among carriers is shifting to a

search for new ways to generate revenues from their networks. This has led to the introduction of a variety of new facilities, including packet-switched data communications, telex and videotex information services.

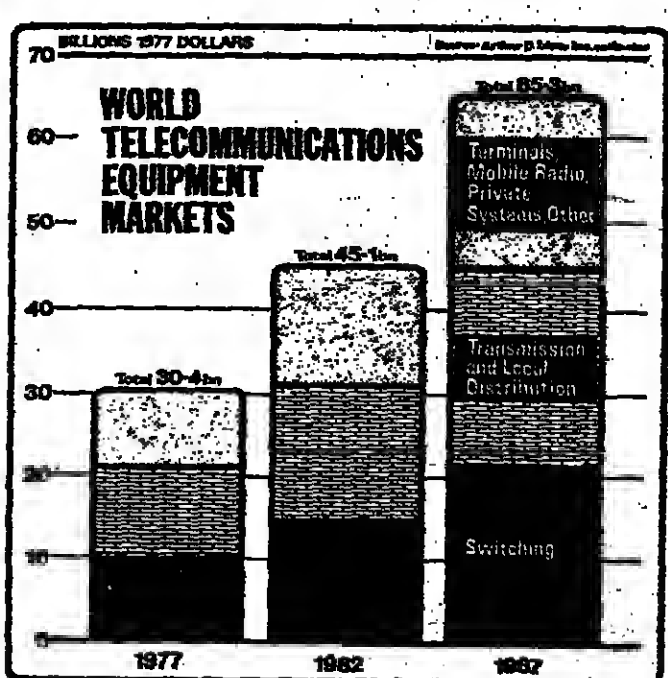
This approach involves risks, however. The demand for services such as videotex is still quite small, and its development requires entrepreneurial market skills which large and bureaucratic monopolies have never had to exercise before. Furthermore, the monopolies

charters require them to operate such services nationwide, while the markets for them may—at least in the early stages—be restricted to fairly specific groups of users concentrated in a few well-defined areas.

Equally there is the danger that by keeping too tight a grip over the provision of equipment and services, the monopolies will stunt innovation and create supply shortages. Most continental European telecommunications authorities have acknowledged this by liberalising

to varying degrees the rules governing the sale of subscriber equipment, though none has yet extended the same freedom to network services. The Dutch Government is, however, considering liberalisation in this area.

The U.S. and Britain have sought to create more dynamic and innovative telecommunications markets by opting overtly for wide-ranging competition extending to the basic networks. In the U.S., a large number of rivals has



● Left: TV by telephone adds medicine: British Telecom's slow scan TV (pictures sent in digital form over a telephone network) could revolutionise medical diagnosis in remote areas where travel is difficult. In Britain, Cornwall is proving a pioneer in the field of diagnosis-by-telephone

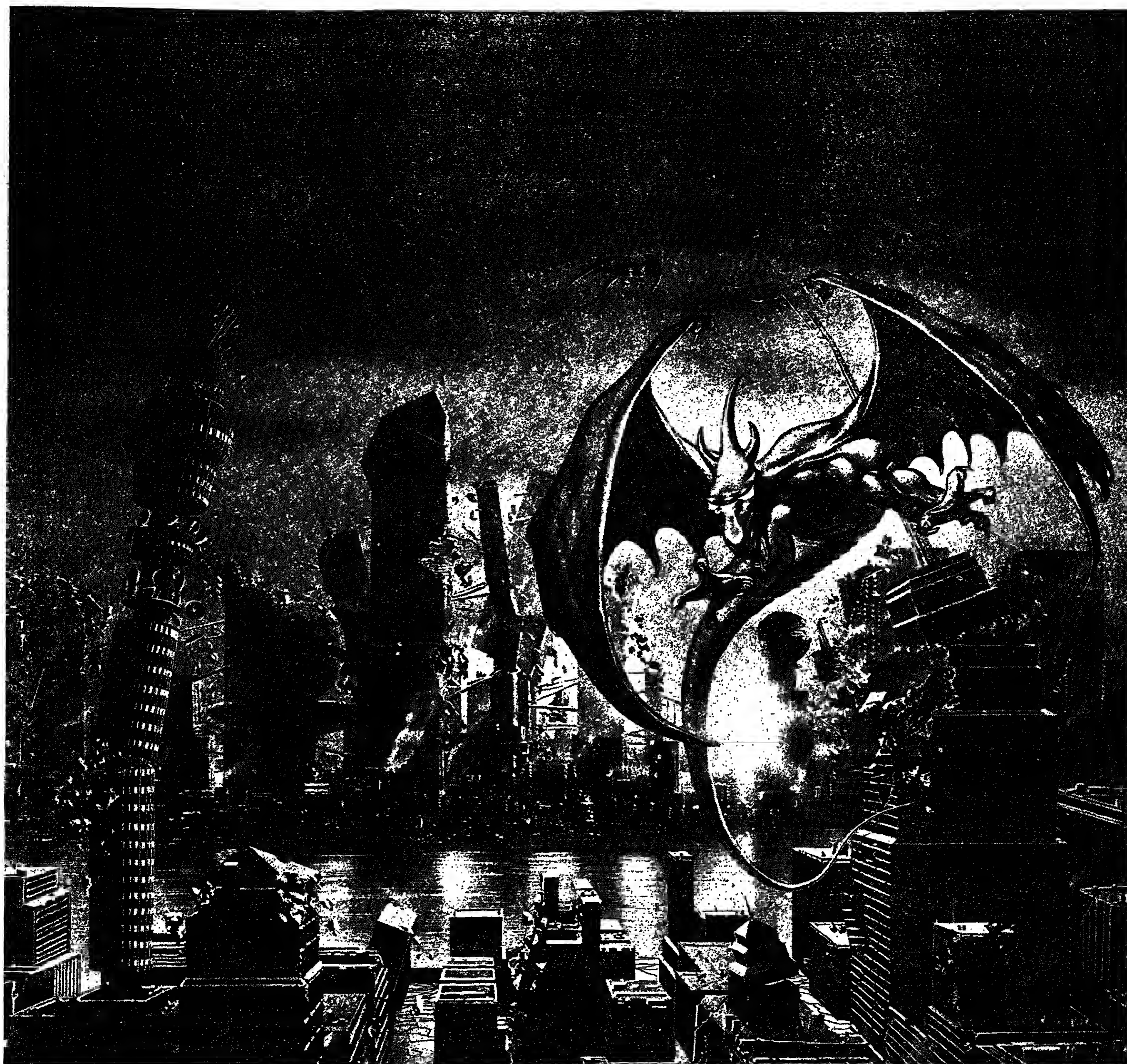
spring up to challenge AT & T in the long-distance telephone business, while in Britain, a single carrier, Mercury, has been licensed to compete with British Telecom.

In both countries, the result has been a reduction in charges for profitable long-distance traffic, but at the cost of a cut in subsidies for loss-making local service, which has been subject to politically controversial tariff increases. This rebalancing seems likely to con-

dition, as prices are realigned more closely with costs. One of the key policy issues is now far the traditional objective of universal service can be reconciled in the future with the commercial adjustments required by competition.

The answer may not become clear for some time. In this, as in many other areas, the telecommunications industry is involved in a major experiment. And by definition, the results of experiments cannot be known in advance.

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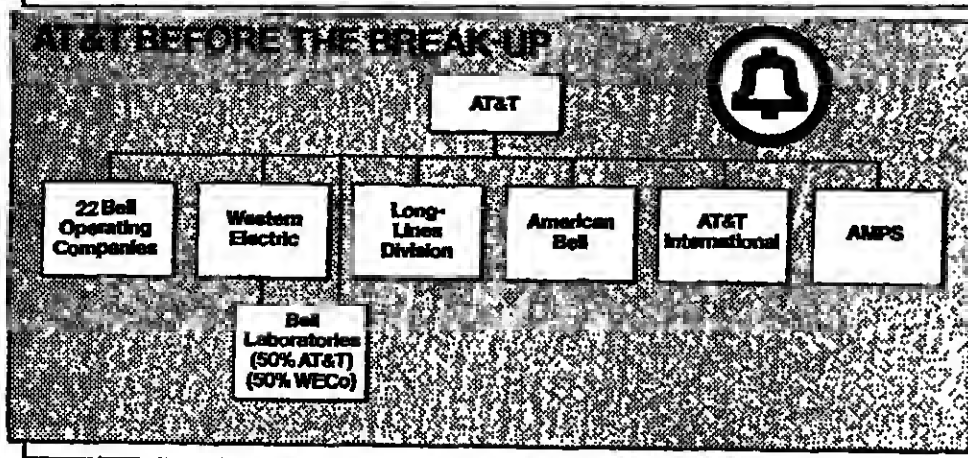
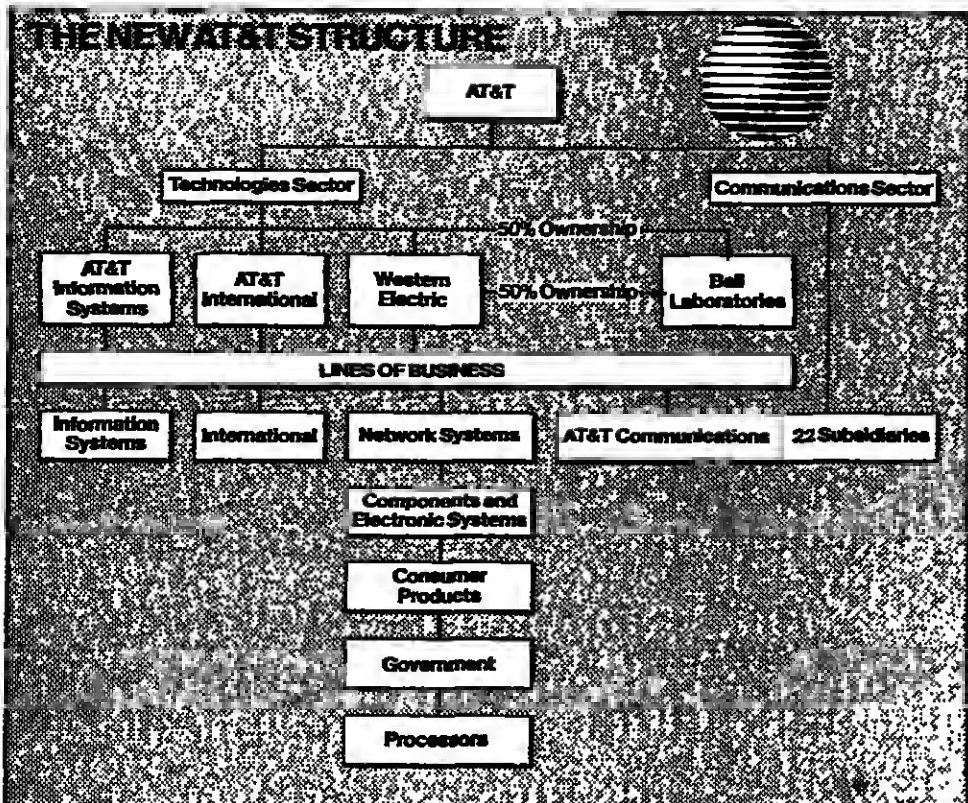
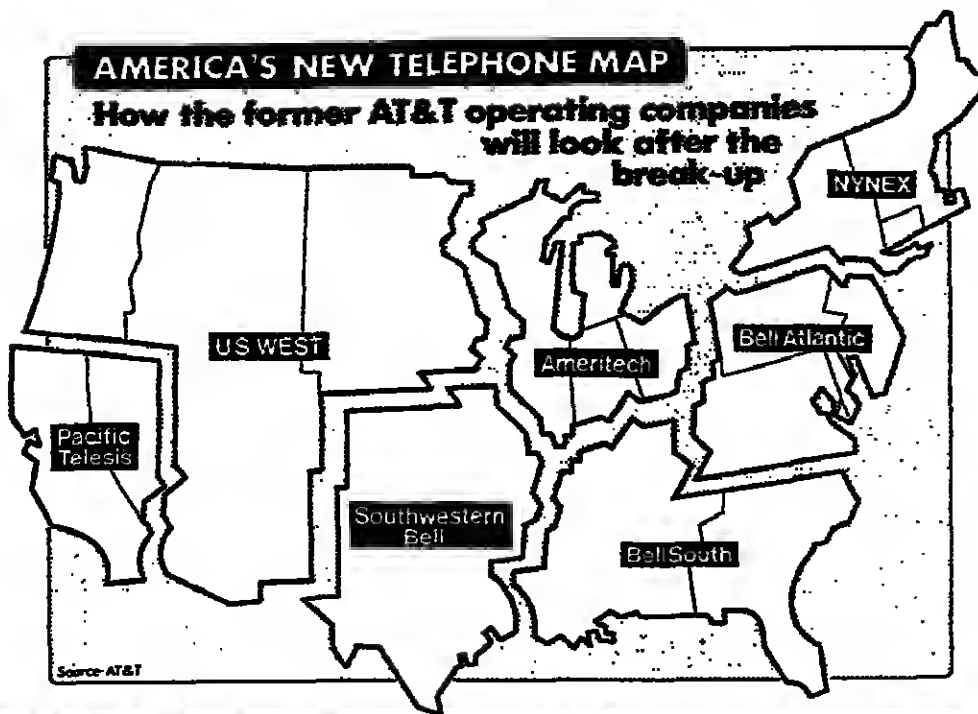
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WORLD TELECOMMUNICATIONS IV

The company must transform itself from a highly integrated organisation into a more aggressive business geared to market demand

AT&T goes in search of a new corporate identity



TWO snapshots of a monolith in transition:

The last issue of the Bell Telephone Magazine, AT&T's staff journal, features an article by a professor of sociology on coping with grief. Its purpose: to comfort those employees who are reacting to the imminent dismantling of AT&T with the same trauma and anxiety as of the death of a loved one.

A well-thumbed and heavily annotated copy of "In Search of Excellence" lies on the desk of Mr Charles Brown, AT&T's chairman. The book, by two management consultants, is a study of prominent U.S. companies which have, in the author's opinion, achieved success by developing their own "corporate cultures."

Mr Brown, who has urged his top executives to study the book with care, says: "All its lessons are valuable to us."

Mr Brown and his colleagues face a formidable challenge: to disentangle themselves from the immensely complex business of divestiture which has absorbed most of their attention for the past several years and forge a sense of direction and strategic purpose for the new slimmed-down AT&T.

"We have grasped the nettle and have our destiny in our own hands," he says. "We have served the American people as a mass-entirety operation and we are proud of that. What AT&T needs to do now is to provide customer satisfaction on an individual basis."

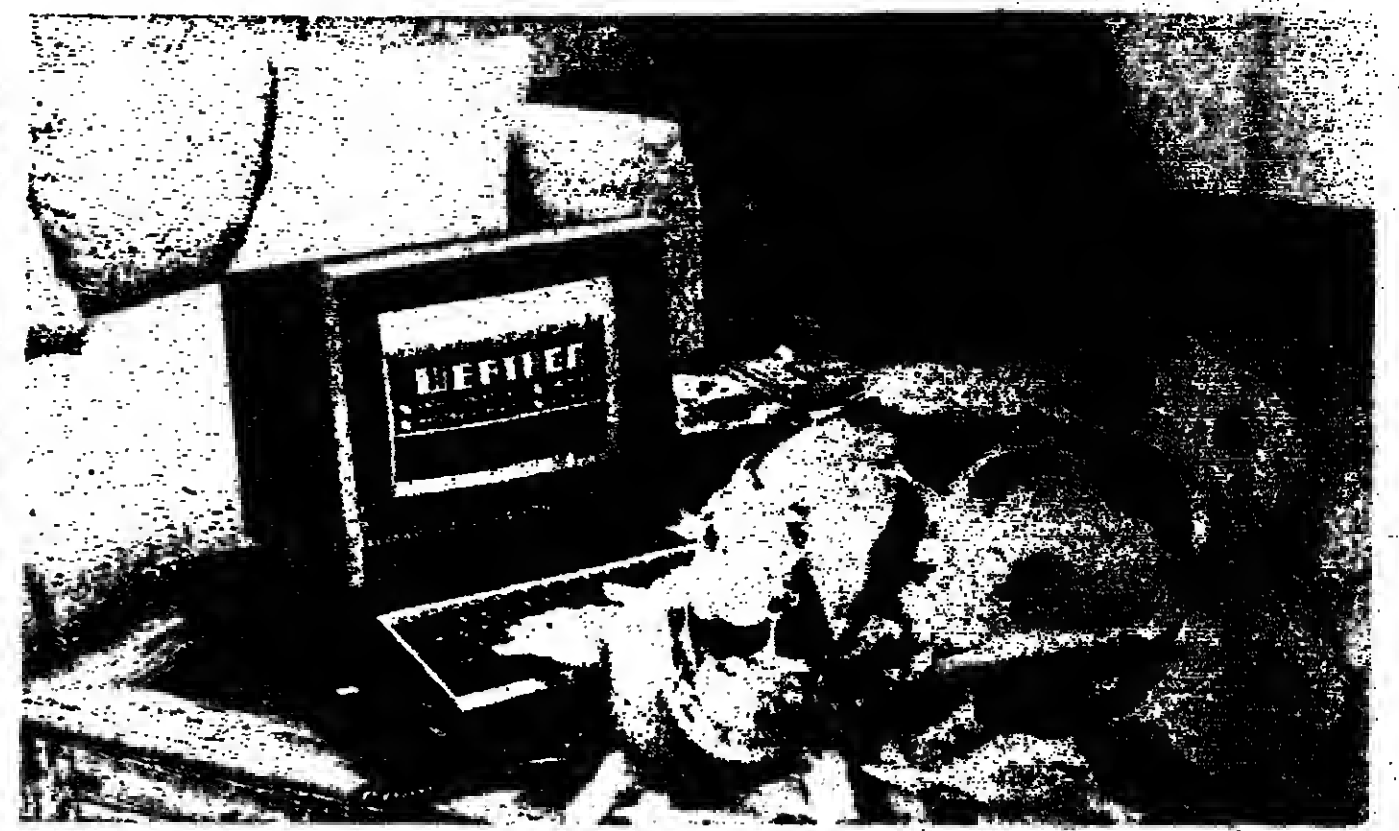
But AT&T is finding that matching words with deeds is no easy task. Its efforts so far to define a new role as a competitive enterprise have met with a number of setbacks. Many employees seem confused by the rapid changes going on around them and uncertain about the future. Mr Brown admits that the company still faces "a couple of very difficult years" as it adjusts to its new circumstances.

By Guy de Jonquieres

American Bell, the subsidiary which AT&T set up to supply developed equipment and services, got off to a particularly unfortunate start. After spending \$30m earlier this year to publicise the new venture—the largest advertising campaign in U.S. history—AT&T was told by the judge in the anti-trust trial that it could no longer use the Bell name. The subsidiary was hastily renamed AT&T Information Systems (ATTIS).

A further blow was the abrupt resignation last summer of Mr Archie McGill, the abrasive and controversial head of American Bell's largest division, Advanced Information Systems. Mr McGill, a former top marketing man at IBM, had played a leading role in preparing AT&T for competition and helping it build up a 6,000-strong sales force and customer support services.

Mr Charles Marshall, president of ATTIS, concedes that the unit performed sluggishly in the first few months after it entered business at the beginning of this year. "We didn't exhaust our customers' patience,



CBS and the American Telephone and Telegraph company are participating in a joint field test of an electronic home (videotex) information system in Ridgewood, New Jersey. The test system will provide a combination of news, information, shopping and banking transactions via display terminals in the home

but we tested it," he says. Now, he insists, things are going better. He says that orders for a recently-launched FAX, System 85, match this year's planned production capacity (though he won't give any figures) and forecasts strong demand for Net 1000, a sophisticated data network, when it is introduced commercially next year.

Wall Street analysts estimate, however, that ATTIS will lose \$500m to \$1bn this year, and many observers believe that it has a long way to go before it makes a real impact on the market. "It really hasn't developed into anything yet, it's certainly not a force," says Mr Gerald Ely, director of technology at financial services group Merrill Lynch.

AT&T executives complain that their task is made harder by restrictions imposed by the Federal Communications Commission (FCC). By requiring the company to keep ATTIS as a self-contained subsidiary, the rules mean that AT&T must maintain separate sales forces for ATTIS and for its long-distance services.

ATTIS' access to Bell Laboratories' huge research and development resources is also limited, and it has no manufacturing facilities of its own. Furthermore, AT&T's long-distance operations, which will provide most of the company's income after the break-up, are still subject to much more stringent regulation than its competitors.

The purpose of the curbs is to prevent AT&T from transmuting its competition. But senior executives argue that

such safeguards have been made unnecessary by the decision to break up the company and indicate that they will lobby vigorously to have them removed once divestiture has been completed.

The nub of the challenge before AT&T, however, is to transform itself from a highly integrated organisation, many of whose parts dealt only with other sections of the group, into a commercially more aggressive business geared to market demand. In the past, for instance, its huge Western Electric manufacturing arm, which had a turnover of \$1.2bn last year, has sold equipment only to customers within AT&T.

But its near-captive market among the Bell operating companies will be opened to wider competition after the break-up, and it needs to win new customers. AT&T is already selling telephones through retail chains in the U.S. and has set up a joint venture with the Dutch Philips group to market switching and transmission equipment internationally.

Western also plans soon to start selling part of its vast semiconductor production on the open market, while AT&T has teamed up with home computer manufacturer Coleco to transmit video games down the telephone line.

To equip itself to handle these increasingly diverse areas of activity, AT&T has undertaken a major corporate restructuring in the past few months. Until now, its operations have been organised by

function—such as manufacturing, research and development. The objective in the future is to organise by product and market.

Half-a-dozen "line of business" (LOB) units have been created to handle major businesses including components, computers, consumer products, network systems and U.S. government customers. According to Mr Victor Pelton, an AT&T vice-president supervising the restructuring, each unit is intended to be in charge of its own product development, manufacturing and marketing.

Decentralisation

The internal operations of Western Electric and Bell Laboratories are being reorganised to create groups which are directly answerable to the needs of the LOB units. Several of Western's factories are also being dedicated specifically to the needs of particular LOBs.

How well the new system will work remains to be seen. On paper, at least, it appears to be a sensible, somewhat unwieldy compromise which aims to decentralise responsibility to the LOBs without jeopardising the integrity of Western and Bell Laboratories. The organisation chart is criss-crossed by a web of management reporting lines. "It is to tell who is ultimately responsible for what product," says one industry expert.

It is also uncertain how closely ATTIS and the other

components of the new structure will support each other. Though Western Electric supposedly will manufacture for ATTIS and the LOB units, it has already appointed independent distributors of its own, while ATTIS is procuring some products from other manufacturers. Mr Marshall of ATTIS expects this trend to continue.

The different AT&T units are also likely to compete increasingly with each other—much as the divisions of Bell operating companies—for the same customers. Western Electric has already signed equipment supply contracts with several of the operating companies which will be free to enter the market from the start of next year.

Most industry observers believe that Western is bound to lose some customers from the operating companies in the future. Whether it can generate enough new business fast enough elsewhere to avoid retrenchments remains to be seen. It has already laid off 17,000 staff in the past year and has announced plans to close three of its 32 plants.

Senior managers admit that their new battle plan is still in the experimental phase and has yet to be tested in action. But they insist that they are prepared to adapt pragmatically. "If anything in this structure doesn't work, we're going to change it," says Mr Pelton. "We're not going to let corporate boundaries interfere with business."

The divestiture of the Bell operating companies will create new opportunities and challenges, reports Guy de Jonquieres

U.S. equipment market on verge of another shake-out

THE U.S. telecommunications equipment market, which has already moved a long way towards more open competition during the past decade, is on the verge of another big shake-out which will create both opportunities and challenges for American manufacturers and an increasingly large number of overseas companies.

The break-up of the Bell Telephone System at the start of next year will sever the close links between American Telephone & Telegraph and its 22 local Bell operating companies and throw open a vast market which has hitherto been dominated by Western Electric, AT&T's manufacturing unit. At the same time, the divested local companies will be free, after a one-year court-ordered hiatus, to re-enter the business of supplying subscriber equipment to the public.

The stakes are high. The total U.S. telecommunications equipment market last year is estimated at about \$30bn. Of that, about \$12bn was accounted for by Western Electric, the world's largest telecommunications manufacturer, which has until now been permitted to sell only to other parts of AT&T.

In future, the operating companies, which are being organised into seven large regional groupings (ROCs), seem certain to cast their net well beyond Western in an effort to secure a wide range of up-to-date equipment at competitive prices. "We see them looking at just about everyone on the marketplace," says Mr Desmond Hudson, president of the U.S. subsidiary of Northern Telecom, Canada's biggest manufacturer.

Indeed, the ROCs have already started to demonstrate their independence. U.S. West, the group serving the north-west and mountain states, has placed orders for subscriber

equipment worth \$100m with Japan's Nippon Electric (NEC) and two young American suppliers, TIE and Zitel, as well as with Western Pacific Telephone and Telegraph, also has orders worth up to \$100m with TIE, ITT, Northern Telecom, Comdial, AT&T, and American Telecom, part of Japan's Fujitsu.

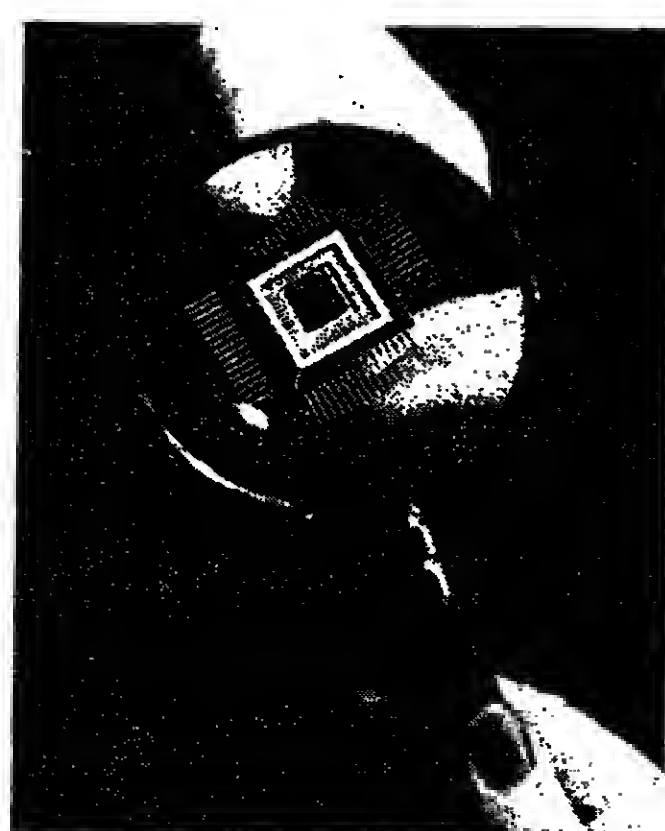
By no means all the ROCs have yet committed themselves to marketing subscriber equipment, and those which have are being selective about the types of product they buy. Few, for example, are expected to offer simple telephones, now low-margin commodity items which are supplied increasingly through retail stores. Many manufacturers, such as Northern Telecom, expect to sell in future through their own direct sales forces and independent distributors as well as through the ROCs.

Restrictions

Competition has been growing steadily in the U.S. since 1968, when the landmark Carterfone decision legalised the supply of non-AT&T equipment to Bell System subscribers. Today, almost a score of manufacturers are contesting the market for private branch exchanges (PBXs), and several dozen are battling for sales of smaller key systems.

Though AT&T remains the single largest supplier of PBXs, it accounted for less than 38 per cent of new lines installed last year, according to market research firm International Data Corporation (IDC). Some industry experts estimate that its share will plummet further this year, to as low as 20 per cent, amid customer confusion about the forthcoming break-up.

Regulatory restrictions designed to keep AT&T out of the data processing business have prevented it until recently



from exploiting the shift from traditional analogue PBXs to computerised digital systems, which in their most advanced form can switch both voice and data. That has left the market for larger PBXs wide open to manufacturers of digital systems such as Northern Telecom and Rolm, while Canada's Mitel, among others, has successfully exploited AT&T's competitive weaknesses further down the product range.

Since it was freed to enter unregulated businesses of the start of this year, AT&T has been scrambling to update its product line. But customer response to its first major product launch, a digital PEX called System 85, has been lukewarm. "Many people have been leery about System 85," says Mr Charles Robbins of IPC. "It was a very, very weak product announcement."

But the battle is far from over yet. AT&T's marketing push is expected to intensify competitive pressures which have driven PEX prices down by as much as 30 per cent in the past 18 months. Several manufacturers, notably Datapoint and Rockwell, have decided to withdraw from the business, and others may follow.

Another new factor, whose significance cannot yet be accurately predicted, is the impact of International Business Machines (IBM) earlier this year purchased a minority interest in Rolm. The alliance seems certain to strengthen Rolm's market position and paves the way for IBM's deeper involvement in

office information systems.

AT&T still has an important card up its sleeve, however, in the shape of the roughly \$10bn worth of subscriber equipment in use by Bell System customers. This equipment is due to become the property of its unregulated Information Systems subsidiary (ATTIS) from the start of next year and will be offered for sale to users. If, as expected, many customers take up the offer, they will both provide AT&T with a sizeable injection

of cash and reduce the market available to its competitors. Nonetheless, AT&T undoubtedly faces a struggle if it is to rebuild the comprehensive distribution network provided by the Bell operating companies in the past. Though ATTIS has a 6,000-strong sales force, it is intended to get more organised and still lacks a wide enough range of attractive products, in the view of many industry observers. Moreover, some ROCs may be unwilling to distribute Western Electric equipment if it is already being supplied through ATTIS.

Important changes are also expected in the ROCs' purchasing policies for switching and transmission equipment for their public telephone systems. The 22 local companies have been spending about \$5bn a year on switching equipment, most of it procured from Western Electric.

This level of investment may have to rise in the next few years if the local companies are to fend off the threat of competition to their local monopolies. The Federal Communications Commission (FCC) has authorised a number of applicants to build their own local communications systems which by-pass the telephone companies' networks in some cities.

To remain competitive, the Bell System companies will probably have to accelerate the installation of modern digital equipment, which can handle both voice and high-speed data traffic. At present, less than 5 per cent of the entire AT&T switched network is digital, and less than 10 per cent of Bell System telephones are served by electronic local exchanges.

No independent manufacturer is probably better placed to exploit this demand than Northern Telecom, which has already profited from Western

Electric's delay in developing a digital local switch. Northern Telecom has already won switching orders worth \$1bn in the U.S., and its DMS exchange family has been blessed with official technical approval by AT&T. This year, Northern Telecom expects the U.S. to account for more than two-thirds of its digital switching revenues.

Foothold

GTE also supplies switching equipment in the U.S., though it has sold little outside its own operating companies so far. ITT hopes to find U.S. customers for a modified version of its System 12 digital exchange, which was developed in Europe, while Britain's Plessey Telecom acquired a foothold in the market by buying the public switching business of Stromberg-Carlson, an old-established U.S. manufacturer.

Strong demand is expected for network equipment and terminals for the new generation of computer-controlled cellular mobile radio systems, which are due to enter service in many U.S. cities in the next few years. A number of manufacturers are competing for this business, including Sweden's L. M. Ericsson, Japan's NEC and Northern Telecom, as well as Western Electric, Motorola, Harris, ITT and GTE of the U.S.

The surge of competition in the long-distance telephone business is also providing a boost to equipment suppliers as AT&T's smaller rivals invest heavily in modern inter-city networks. The biggest of them, MCI, expects to spend at least \$1bn annually for several years to build new capacity and recently placed a sizeable switching order with Ericsson.

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Explosion of competition in U.S. long distance service

MCI remains AT&T's leading challenger, with about 3 per cent of the long-distance market. Similar services are also offered by ITT. GTE's

The details of the access charge plan are still subject to modification. AT&T's com-

Many of AT&T's rivals are also seeking to build more solid foundations for their business by building advanced transmission systems of their own, which will reduce their depen-

"Are we going to see the market being carved up between carriers, or are we going to have price wars?"

Guy de Jonquieres

exchange and business users help pay the fixed costs of low volume local users."

For the 100m residential telephone subscribers in the U.S. the effect of the AT&T break-up

basic challenge is to retain and extend the role of the local telephone companies as the principal supplier of local communications services throughout their areas while managing the

by-pass project is the telepor
project on New York City's
Staten Island. This joint ven
ture project between Merrill
Lynch, the Port Authority and
Western Union will eventually

These customer-imposed access charges are fiercely opposed by some of the state commissioners, consumer groups and a power

U.S. telephone subscribers will soon pay more: Above: a Bell public call box in use at the Epcot Centre at Orlando, Florida

These customer-imposed access charges are fiercely opposed by some of the state commissioners, consumer groups and a power

[illegible]

its own microwave radio link after the local telephone company refused to lower the rate it was charging the food company for special lines between two of its offices in downtown Pittsburgh.

time, the cost of providing interstate access and will fall both on the interexchange carriers

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WORLD TELECOMMUNICATIONS VIII

Britain's programme to liberalise telecommunications: Guy de Jonquieres examines the progress achieved so far

UK plan has far-reaching objectives

IT IS just over three years since Sir Keith Joseph, then Industry Secretary, announced that the British Government intended to remove the Post Office's traditional monopoly over the provision of telecommunications equipment and services and throw the market open to wider competition.

Sir Keith had three broad objectives: to stimulate the growth of a more vigorous, innovative and entrepreneurial supplier industry; to boost the British economy by providing users with a wider freedom of choice and a technologically advanced and efficient communications infrastructure; and to sharpen the performance and commercial aggressiveness of the Post Office's telecommunications business (later split off and renamed British Telecom).

His decision was, and remains, without precedent in Western Europe. Since it was announced, the policy framework within which the British telecommunications industry has functioned for most of this century has been radically transformed. A phased programme of liberalisation set in train and the foundations laid for a new system of regulation.

Today, the Government is preparing to take its radical action a stage further by selling 51 per cent of British Telecom (BT) to private investors. The sale, planned for the autumn of next year, is expected to raise about £2bn and would be by far the largest equity flotation made in Britain.

Progress

How well has Britain's experiment gone in practice? Among the most positive results to date is, undoubtedly, the change of attitude within BT. The organisation—or at least its senior management—has reacted to liberalisation with an enthusiasm and aggressiveness which would have been hard to credit even two years ago. Indeed, the vigour of its response far outpaces the extent of the immediate competitive threat to its business.

BT has launched a wide range of new competitive products and services, ranging from microcomputers to electronic mail, and accelerated the introduction of network enhancements such as high-speed digital circuits. It has

also set tougher terms for its traditional suppliers, such as GEC and Plessey, forcing them to slash their prices for products such as the Monarch PBX and to compete for System X, Britain's family of digital public exchanges.

BT has begun to take long overdue action to instil proper financial and management controls and has set about dividing its main lines of business into profit centres. It still has a long way to go, however, its public network is burdened with much obsolete equipment. It is handicapped by a history of poor labour relations and bureaucratic attitudes are still widespread among middle and lower levels of management.

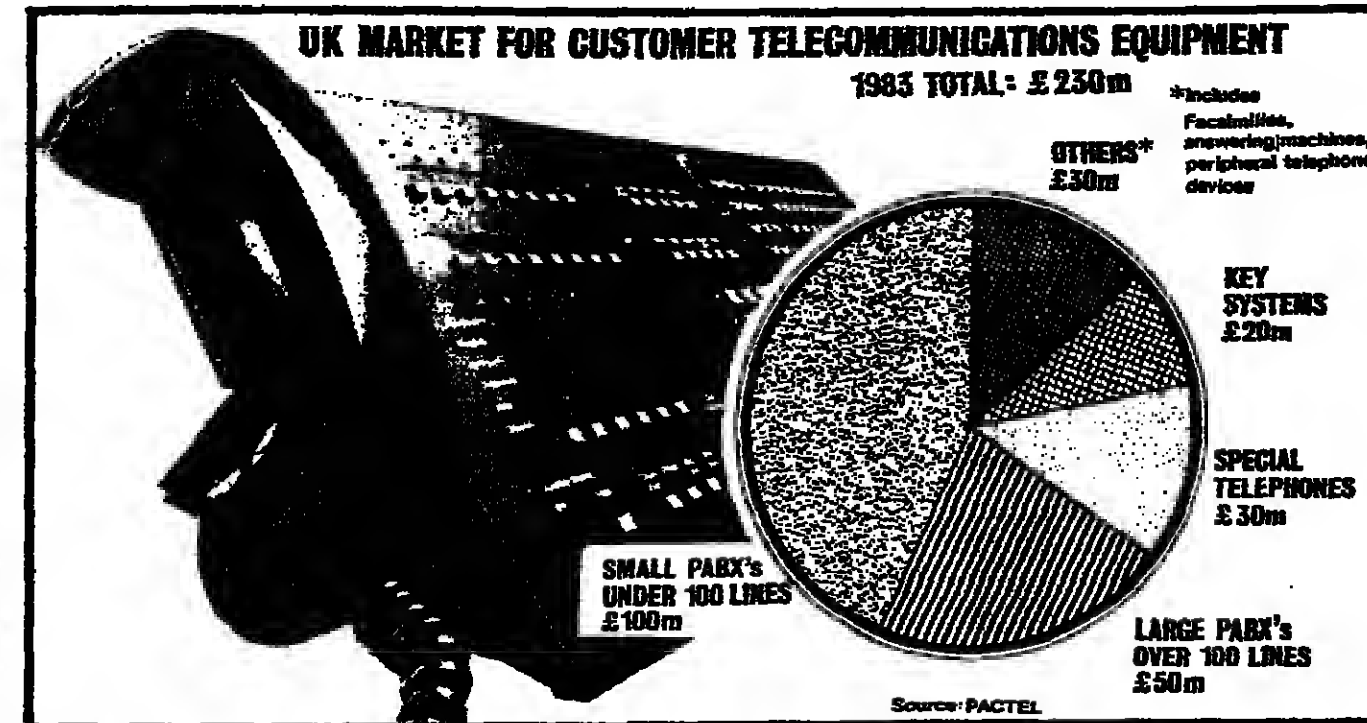
The opportunities offered by liberalisation have also attracted foreign investments in Britain's telecommunications industry, particularly from overseas. Canada's Miteel has set a large, modern factory in South Wales, and Northern Telecom, also of Canada, recently announced plans to start manufacturing in the UK.

Joint venture

GTE, the largest American independent telecommunications company, has formed a joint venture in equipment with Ferranti, while Motorola, also of the U.S., is enlarging its radio communications production in Britain. Plessey, by contrast, has responded to the growth of competition at home by expanding in the U.S. through acquisitions and alliances, in a bid to become a world-scale manufacturer.

But in many other respects the Government's new policies are taking time to bear fruit. Though supplies of certain products, notably modems and telex machines, have improved significantly, equipment such as telephone sets has been slow to go on sale in large quantities and at competitive prices. Some telephone sets, for instance, sell in Britain for about £170 each—against £70 or less in the U.S.

Moreover, BT faces no serious challenge as the principal UK distribution channel for subscriber equipment. Its vast purchasing power makes it a valued (and feared) customer, and many suppliers are clearly reluctant to risk its displeasure by competing directly against it



UK SUBSCRIBER MARKET: SOURCES OF SUPPLY

Equipment type	Supply	Installation	Maintenance
First telephone	BT	BT	BT
Other telephones	BT/Private	Supplier	Supplier
PABX	BT/Private	Supplier	BT*
Telex terminals	BT/Private	Supplier	Supplier
Modems	BT/Private†	Supplier	Supplier
Facsimile terminals	BT/Private	Supplier	Supplier
Teletex terminals	Private	Supplier	Supplier
Videotex terminals	Private	Supplier	Supplier
Mobile telephones	Private/BT‡	Supplier	Supplier

* With the exception of digital SPC exchanges installed after liberalisation.
† Modems operating at 2,400 bps and above.
‡ BT markets on behalf of the supplier. Siemens. It does not purchase them from the manufacturer.
§ BT Emerald markets radiotelephones.

Source: Logica.

in the market.

During the past two years, the Government has been forced to intervene repeatedly to prod the equipment approvals process along. Initially, and until independent procedures for writing standards and testing equipment were established, it gave BT responsibility for testing competitive products. The arrangements gave rise to considerable recrimination between BT and equipment manufacturers, the former objecting that it was overstretching and the latter complaining about foot-dragging.

The independent procedures are now in place, but by late September only one product had been approved through them. All the 250-odd other items certified for competitive sale have been processed under improved schemes operated by the Department of Trade and Industry, which has discriminated in favour of UK-based manufacturers.

Mercury, the only company authorised so far to operate an independent communications network in competition with BT, is still in its infancy and has had to fight something of an uphill battle to date. BT has slashed its own tariffs for long-distance transmission—the market in which Mercury expects to make most of its money—and Mercury is also having to contend with a campaign of disruptive resistance waged by BT's main unions.

Mercury has the support of three well-heeled backers, Cable and Wireless, British Petroleum and Barclays Merchant Bank. But it seems unlikely to make much more than a small dent in BT's business before the end of this decade, and even in the longer term expects to capture only a modest share of the total market.

Thus, BT, though legally deprived of its monopoly, continues in practice to tower over most areas of the telecommunications market. Indeed, one of the inherent problems in the Government's policy so far has been reconciling its desire to press BT to be more efficient and aggressive (thereby reinforcing its market domination) with the objective of encouraging a wide diversity of market participants able to compete on reasonably equal terms.

This dichotomy is likely to be further highlighted as plans proceed for the sale of shares in BT. Officially, the Government argues that privatisation is a logical extension of liberalisation. But it faces a delicate task in striking a balance between maximising the sale proceeds and the broader aims of its telecommunications policy.

BT's appeal to investors will depend critically on the regula-

tory framework within which it will be required to operate after privatisation. The two principal regulatory instruments will be BT's licence (to be published this month) and a formula which will peg its tariff increases for certain services below the annual inflation rate.

The licence will spell out BT's obligations to provide universal service and to continue unprofitable but socially desirable services such as emergency calls. The exact workings of the tariffing formula have yet to be decided.

The Government plans to create an Office of Telecommunications (OfTel) to ensure fair competition. It will have powers to investigate abusive practices and to direct offenders to take corrective action.

BT and prospective investors would clearly prefer the tightest possible regulation, so that

MAJOR DEVELOPMENTS IN UK TELECOMMUNICATION

A chronology of major developments in UK telecommunications policy:

September 1977: Government sets the K Institute to restructure the Post Office along those recommended by 1977 Carter Committee report and to review its monopoly.

July 1980: Sir Keith Joseph, Industry Secretary, announces intention to curtail Post Office monopoly over the supply of subscriber equipment and network services and to consider competition in transmission systems.

November 1980: Government publishes Telecommunications Bill, seeking authority to split the Post Office into two separate organisations, one dealing with posts and the other (British Telecom) with telecommunications.

The Bill would give the Government wide powers to license private competitors to supply, install and maintain subscriber equipment and to supply network services. Government would also be authorised to license competition in network services and provision of circuits.

Responsibility for approval and certification of subscriber equipment to be transferred in stages from the Post Office to independent bodies.

April 1981: Government publishes independent report by Professor Michael Heslop of London Business School on network services. It calls for wide freedom for private sector to lease capacity and offer "value added" services on British Telecom's domestic and international circuits, and for approval of competitive transmission networks.

June 1981: Cable and Wireless, Barclays Merchant Bank and British Petroleum announce joint plan to build and operate an independent national communications system to be called Mercury.

July 1981: Government announces intention to allow private suppliers to offer "value added" services on British Telecom's networks but rules out straight resale of bulk circuit capacity.

October 1981: Post Office formally split into two parts, telecommunications and postal services. Liberalisation programme formally begins. British Telecom to take over postal services.

November 1981: Government steps into speed up competitive sale of subscribers equipment by setting up its

own special certification programme and allowing free supply of telephone already available from British Telecom. It also announces for and desirable, calling for full liberalisation of all equipment by July 1982.

February 1982: Mercury consortium receives licence to build and operate independent telecommunications network.

June 1982: Government announces plan to license two competitive networks to operate cellular mobile telephone services nationally from 1984.

July 1982: Government introduces White Paper providing details of its plan to split British Telecom into private investment and creation of an Office of Telecommunications (OfTel) to regulate the industry.

October 1982: Hunt Committee publishes report on policy to encourage the development of privately financed multi-channel cable television systems.

Recommendation

February 1983: Government accepts recommendation of a report by Professor Stephen Littlechild that for the first five years after privatisation, British Telecom's tariff increases for selected services be pegged below the inflation rate.

Government also announces intention to slash British Telecom's monopoly over its customers' telephones and to allow resale of British Telecom circuit capacity for value added services.

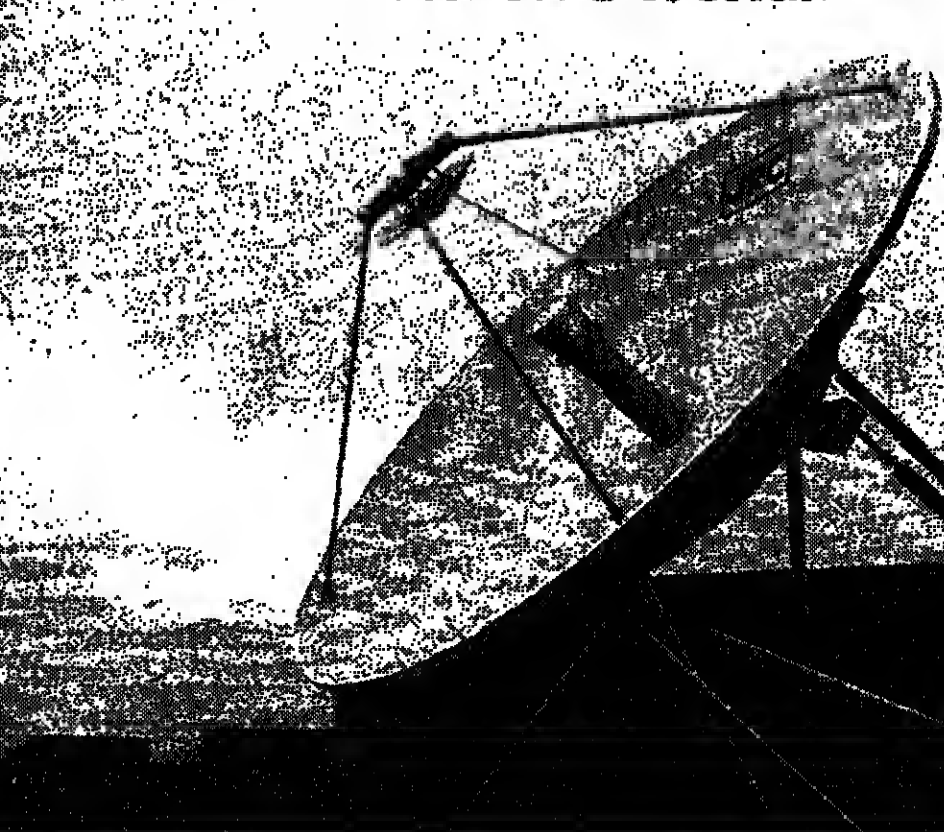
It agrees to consider future competition in international telecommunications and satellite services.

April 1983: Mercury telecommunications service launched, initially in City of London. Mercury plans to expand to other areas of the country by the end of this year.

April 1983: Government announces outline of cable television policy, providing for creation of a regulatory body and laying down broad standards for good taste and advertising. Mercury plans to have selective rights to link local cable systems and provide value added services via cable. Twelve interim franchises to be granted by year end and before passage of legislation.

July 1983: Legislation to authorise sale of British Telecom reintroduced in largely unchanged form following general election. Government pledges to offer British Telecom in investors' hands by autumn 1984. British Telecom's licence to be published before the end of this year.

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Cable and satellite technology opens up ever-widening new horizons

A boon for business services

SATELLITE TECHNOLOGY is flying high in the UK telecommunications market. Satellites already in orbit, and others much more powerful to be launched in the next few years, will help to meet the continuing increase in international traffic.

They will also encourage an expansion of specialist business services such as facsimile transmission and video-conferencing and provide extra back-up for the terrestrial system during a period of transition to an optical fibre network.

Satellites will also feed pictures to the headlines of new cable networks and will enable the BBC to launch a direct broadcast by satellite (DBS) service to homes scheduled to begin in 1985.

For Mercury Communications, which has been given the task of being a private sector competitor of British Telecom, the flexibility and speed of satellite links should make it a little easier to establish itself in the market place.

Satellites have become increasingly important for UK telecommunications across the Atlantic and to other parts of the world because of the expense of satellites and undersea cable have moved much closer together.

The launch and equipment costs of satellite may be high, but the extra power and channel capacity on modern "birds," BT says, is beginning to make the costs compatible with submarine cable. Cable, however, has a design life of 25 years as opposed to around seven for a satellite, and is more secure.

Intelsat, the international satellite organisation, has a total capacity of about 25,000 two-way telephone circuits of which Britain's share is around 6,000 circuits. Use is growing at the rate of 21 per cent a year.

Because of this growing traffic five new telecommunications satellites costing more than £350m were ordered last year.

The new Intelsat VI satellites, due in service by 1987, will each be able to carry 33,000 phone calls at once as well as several television pictures.

In Europe, the European Communication Satellite (ECS) series—the first of which was launched successfully in June by the European space rocket Ariane, will also provide an

extension of services for telephone, television and specialised commercial services. According to a recent survey of the European telecommunications market by Logica, approximately one-third of all intra-European circuits exceeding 800 kms will be carried by ECS by 1986.

Although such satellites will clearly give British Telecom a great deal of security and flexibility in meeting the rise in demand for international phone lines BT is also pinning a lot of its hopes on an expansion of business services.

BT hopes to launch its new SatStream service, which will offer users digital links between their offices in the UK and Europe, in the middle of next year.

The service will use satellite capacity on both the European Communication Satellite and the French domestic satellite Telecom I. Internal company conferencing and high-speed data will all be sent in a single digital stream and picked up on small dish receivers on the roofs of corporate headquarters.

Trials have already been held between the Financial Times' London headquarters and the printers of its international edition in Frankfurt. BT believes the SatStream service will be the first of its kind in Europe.

"It is a totally new service, so there is no demand because the product does not exist yet," BT said.

The organisation believes that the potential, however, is great. Independent market research has indicated significant demand for such European business satellite services using small dish earth stations.

For BT, with an established terrestrial telecommunications network covering a relatively small country the thrust of its effort in the new technologies of satellite and cable is largely

international. But in Britain BT will be leasing existing transponder capacity on behalf of programme providers wanting to use low power satellites to distribute their programmes to local cable operators.

The situation here, however, was changed recently by the decision of Mr Leon Brittan, the Home Secretary, to allow independent television to have two DBS channels.

Companies outside the traditional structure of independent television can apply for franchises and Goldcrest Films and Television, which has put together a premium movie channel consortium, for example, has expressed an interest in bidding for DBS capacity.

BT is also likely to be the cable network provider in a number of the pilot franchises due to be announced by the Government some time in November.

The multi-channel cables used to carry programming and interactive services into the home are however unlikely to carry BT's normal telephone traffic in the foreseeable future. The existing telephone wires, wrapped up in a separate plastic cover, will continue to be used.

The view of satellite and cable for domestic voice services is rather different at Mercury. The consortium put together by Cable and Wireless, British Petroleum and Barclays Merchant Bank.

Mercury hopes to make an early entry into the transatlantic trade on Intelsat V and has ordered an 18 metre receiving dish from Marconi.

Planning permission has been applied for at several sites. The favourite at the moment is an old quarry in Oxfordshire. The site has the dual attractions of obscuring the visual impact of the dish for local people while protecting the equipment from microelectronic interference.

The company is also keeping a flexible approach to the use of satellites to bring its telephone services to cities such as Glasgow. Satellites may be used to bridge the gap until the main fibre optic trunk routes planned

to link Britain's major cities are in place.

A number of applicants for pilot cable franchises are believed to have written in Mercury as a telephone operator in their applications to the Government.

Should any of those applicants be successful in being awarded one of the 12 pilot franchises, Mercury plans to send a portable satellite receiver dish to the area. This would enable a rudimentary telephone service to be established at least in a few areas within 12 months.

Mercury would like to use the expansion of cable as a relatively easy way of setting up a local telephone network. Voice and data communication would be offered as an optional extra on top of entertainment television with subscribers at least initially having to install another telephone as well as their BT receiver.

Mercury plans to offer local cable operators "distributorships" for local telephone services. This could include the right to sell telephones and other equipment.

Mercury studies suggest that the addition of telephone service would enable many cable operators to break even more quickly and, it is claimed, could contribute as much as 30 per cent of net profits after 10 years.

Away from the impending commercial battle between BT and Mercury a number of companies are already offering specialist services by satellite.

Viasat, the international television news agency recently announced a joint venture with British Telecom. International and Western Union called Bright Star. It gives Viasat its own transatlantic satellite link.

In a similar move earlier this year, though for data and documents rather than television pictures, a London subsidiary of the U.S. printing company, R.R. Donnelley, introduced a satellite service. It was primarily intended for the transmission of time-sensitive documents, but is also used to send the Economist magazine to printers in the U.S.

WORLD TELECOMMUNICATIONS IX

Privatisation has meant a major reorganisation in management structure, says Jason Crisp

British Telecom: radical changes ahead

AFTER DECADES of cautious evolution British Telecom has been shaken to its bureaucratic core by a number of radical changes that have been forced upon it mainly by the Government. Only its U.S. counterpart, the giant American Telephone and Telegraph, could claim to be undergoing more dramatic changes.

In the past four years, the old Post Office has been split into telecommunications and mails with GPO.

The telecommunications arm, renamed British Telecom (BT), has been stripped of its statutory monopolies, is implementing a major internal reorganisation and now faces privatisation in the largest-ever sale of state assets in the UK.

The prospect of privatisation has provoked a series of labour disputes with its largest union, the Post Office Engineering Union (POEU).

As a result of competition and privatisation, BT has begun a major reorganisation of its management structure. And it has been rapidly introducing new products and services, and been reorganising tariffs to deter potential competitors.

In addition, it has become a much more cost-conscious purchaser and has started, slowly, to reduce the number of staff in its bureaucracy.

Since the Conservative Government was first elected in 1979, it has made British Telecom the subject of two major pieces of legislation, the British Telecom Act 1981 and the British Telecommunications Bill which is just entering the committee stage.

The original legislation began comparatively modestly with a proposal to split up the Post Office and to liberalise some of the telecommunications monopolies.

The original plan to split the Post Office in two had originally been proposed in the Carter report. The liberalisation stemmed from frustration at the extraordinarily poor service from BT, partly a hangover from labour disputes, and an admiration for the developments in the U.S.

But even as little as three years ago, BT top management did not believe it would ever face competition with its basic network, which like many other telecommunications authorities around the world it believed was a natural monopoly.

But gradually that argument was lost and the Department of Industry licensed a single network competitor, Mercury, a consortium of Cable and Wireless, BP and Barclays Merchant Bank.

Scarcely had that blow-in BT's minds—settled in when it became clear that the Conserva-

tives such as leased lines and a range of new digital services such as KiloStream and Stream. Local Communications Services looks after the local networks and the 61 local areas are being turned into profit centres.

● British Telecom Enterprises, consisting of four independent profit centres:

● Consumer products: As part of its response to competition BT now sells telephones—previously they could only be rented. BT has extended its range of products, including the first legal cordless telephone to be available in the UK.

BT has also introduced plugs and sockets as part of the liberalisation process which also enables other vendors of telephone instruments to be readily connected to the network. It has also set up a number of retail outlets for its own phoneshops to major chains such as Boots and Greens.

● Merlin, which sells equipment to business. Products include FAXes, teleprinters and wordprocessors. Merlin is to take British Telecom into the new markets for office information equipment.

● Information Services, which includes Yellow Pages directories and Prestel, BT's videotex (videotext) service.

● Spectrum, which offers a range of value-added services. One of the few areas where BT faces competition and does not already dominate the market.

Spectrum, formed at the end of 1981, took over BT's existing radiopaging and mobile radio services. New services being introduced include an electronic mailbox, a telephone answering service, and security services.

● Major Systems. The division is the major purchasing division of BT and is responsible for buying main exchange and transmission equipment. One of the most significant changes in BT, as a result of liberalisation and with the prospect of privatisation, is a tougher approach to procurement.

Competitive pressures mean that BT is gradually becoming less reliant on its traditional suppliers and is much tougher on prices. Although it still has a buy-British policy it is more willing to look overseas than before.

The most dramatic example was a change in ordering of

System X, Britain's digital public exchange system.

For many years, the development had been a four-way project between BT's research labs at Martlesham and the three traditional main suppliers, Plessey, GEC-Telecommunications and Standard Telephones and Cables.

Considerable delays and mounting costs resulted in bitter recriminations. Major Systems—after considerable government involvement—re-organised System X development.

Plessey was made lead company for the development of System X, with GEC as a subcontractor. STC was dropped but awarded a large and highly profitable contract for TXE4A, an earlier generation of exchanges.

At the same time, BT hinted that it would consider buying

up to 30 per cent of its requirements for main exchanges from other suppliers if the British companies failed to deliver on time and at the right price.

It is not clear at this stage how serious a threat this is. But a number of companies would be exceptionally keen to capture part of the UK market.

Joint venture

The leading contenders are thought to be: LM Ericsson of Sweden which has a joint venture in the UK with Thorn EMI, knows the UK well and has supplied to large international exchanges to BT.

Northern Telecom, the Canadian company which has recently announced a major investment in the UK and has sold exchanges to AT&T in the U.S., STC, with ITT's System 12 and possibly Philips/AT&T

with SSS.

● British Telecom International: By far the most profitable part of BT. The division is responsible for all international activities from satellite communications to international telegrams.

To date, BT has faced little effective competition. Comparatively little new telecommunications has come onto the market, partly because most of the UK companies in the field depend upon BT as one of their major customers. Mercury, the new network, is scarcely in operation, with just a handful of microwave communications links in London.

In preparation for Mercury, BT has cut the tariffs on a number of busy intercity routes where there is a high volume of traffic. And earlier this year BT also cut the rates on international calls.

BRITISH TELECOM

(Year ending March, 1983)

Turnover	£6,377m
Retained profit	£365m
Capital investment	£1,596m
Return on capital employed at replacement cost	5.8 per cent
Borrowings	£3,395m
Research and development	£172m
Telephones	28.45m
Exchange lines	18.96m
Employees	245,976

BT now is preparing itself for privatisation. The Government intends to sell 51 per cent of BT's equity next autumn, for it is widely held to be about £1bn. It will be the largest sale of state assets by the Government.

In the last financial year, BT made a pre-tax profit of £365m, after supplementary depreciation of £826m, on a turnover of £6,377m.

As part of the privatisation process, BT will be granted a

licence to operate the UK telecommunications service. This licence will establish BT's commitments to provide unprofitable services such as public call boxes, emergency services and in rural areas.

As a result, BT is now strenuously negotiating with the government about the requirements of the licence, the re-scheduling of its debt and a number of other commitments necessary before it can become a public company.

Effect of liberalisation of transmission and network services

Customers benefit from wider choice

ONE OF the most radical results of the British Government's liberalisation of telecommunications has been Mercury, the private sector company which is to challenge British Telecom with a rival telephone network.

Mercury is a joint-venture established by three blue chip British companies, Cable and Wireless, BP and Barclays Merchant Bank. Mercury has a 25-year licence to run an alternative telecommunications network in the UK and there is no immediate intention to allow any other companies to compete.

The Government granted a licence to Cable and Wireless on behalf of Mercury in February 1982, after months of haggling about the conditions.

Since then, Mercury has had a painful birth. British Telecom swiftly responded with some pre-emptive actions before Mercury had signed its first customer. BT cut trunk charges on busy routes and announced the widespread introduction of digital links for business.

And British Telecom's main union the Post Office Engineering Union (POEU) has begun an increasingly tough campaign against Mercury and its main shareholders as part of a larger protest against both liberalisation and privatisation.

By Jason Crisp

Mercury has also had to review its original strategies in order to find a significant customer base. The original idea for Mercury was to provide a highly sophisticated, all-digital network of leased lines to provide the latest communications facilities for large businesses in the UK.

When the venture was first formed there were exceptionally long delays in the provision of private circuits from BT. At that time BT had no apparent intention of introducing new services other than at its own convenience.

As a result of BT's aggressive

response and a growing commercial awareness within Mercury there have been some major changes in its marketing and business plans:

● It has radically speeded up plans to introduce switching into its network. This will greatly widen its appeal and open up a much larger market than the relatively small one for private circuits.

● As a result Mercury will also start selling to much smaller organisations than the original plan which was to concentrate on large companies and government bodies.

● The Government move to encourage the massive expansion of cable TV in the UK has given Mercury a major new opportunity for gaining local networks.

Only BT and Mercury will be allowed to carry telephone conversations on interactive cable systems. Mercury should benefit in two ways from cable. One, as a trunk carrier of programming material. Second, and most important it can enter the residential telecommunications market.

● Mercury has accepted that

demand for voice traffic will exceed that of sophisticated data services. And as a result, it is taking a more flexible approach to the technology and marketing.

● It also plans to expand its geographic coverage more quickly. It can do this to a very limited extent by leasing short circuits from BT. But Mercury also has an option on an East facing transponder on an Intelsat V communications satellite over the Atlantic which will give it a complete geographic coverage.

● Another very important change for Mercury occurred in August when the Government said it could offer switched international services. Until then Mercury could only offer leased lines to overseas countries—in other words, a company using Mercury's services could only be linked to one organisation overseas for each leased line.

The original delay to the licence had centred on this crucial point. International traffic will be one of the keys to Mercury's profitability, as if

Continued on next page

is for many telecommunications authorities.

The investment in Mercury has already passed £50m and the service has barely begun. By the end of next year it is expected to have reached £250m and it will carry on needing large sums of capital for many years.

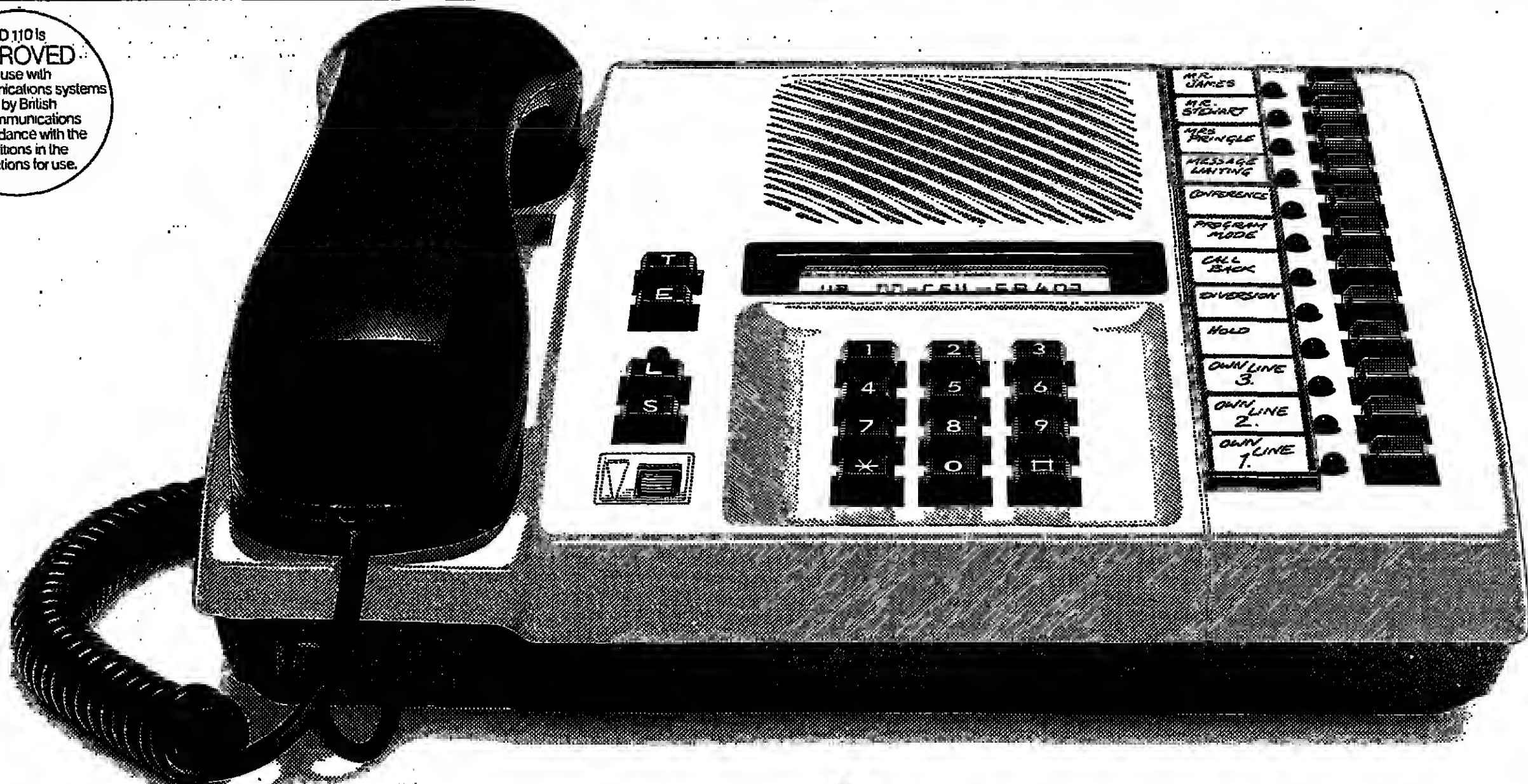
Mercury's first major investment is to build a figure of eight loop of optical fibre cable joining London, Bristol, Birmingham, Manchester, Leeds and Stoke.

The optical fibre is being laid alongside British Rail's tracks. The figure of eight network is expected to be completed in 1984, using a combination of microwave and optical fibre. The complete optical fibre route is expected to be finished in 1985.

British Telecom's response to Mercury has caused some wry amusement among its users who complained for years about its unwillingness to provide the advanced digital services they wanted.

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WORLD TELECOMMUNICATIONS X

WESTERN EUROPE: Despite the high price paid, telecommunication markets remain highly fragmented along national lines

Monopolies face new challenges

CONTINENTAL EUROPE'S patchwork system of fragmented national telecommunication markets dominated by powerful telecommunications monopolies, which has remained largely intact for most of this century, is being put to the test. The way in which the challenges before it are tackled is likely to have important consequences for Europe's future ambitions in world information processing markets.

Telecommunications has long been considered a "natural" state monopoly in most European countries, similar to posts and railways, on the grounds that it was a vital public service. The over-riding objective until recently has been to extend that service on equal terms to as many customers as possible.

But such policies today confront radically changed circumstances. Not only has a high level of penetration been achieved for basic telephone services in most of Western Europe, but rapid technological developments are turning telecommunications into a strategic industrial resource and a battleground for international competition.

National telecommunications authorities (NTAs) face increasing demands from their customers to supply an ever wider choice of sophisticated services, such as data communications, and are spending heavily to modernise their networks by installing digital switching and transmission instead of analogue technology and by replacing copper wire with optical fibre cable.

A recent study by Logica, a British computer services group, estimates that annual investment by PTTs in the seven largest European countries is running at about \$15bn. It forecasts that this figure will rise by about 50 per cent in real terms over the next five to 10 years.

Every Western European country will be obliged to undertake the massive initial invest-

BY GUY DE JONQUIERES

ment in these new networks—or risk losing its place in the ranks of the advanced national economies," the study says.

In many European countries, these investment programmes are also being viewed increasingly as vehicles for encouraging dynamic national high technology supply industries.

France, for instance, has sought to use its huge network modernisation effort which has been under way since the mid-1970s to underpin the development by manufacturers of expensive home terminals and other equipment needed to operate two-way electronic information services.

In West Germany, the Bundespost (Post Office) is sponsoring pilot broadband local cabling systems, designed to carry full video communications as well as data and voice, in several cities. One of the goals is to help domestic manufacturers gain more experience in technologies such as fibre optics and optoelectronics.

An important motive behind these initiatives is the desire

to increase the ability of telecommunications manufacturers to compete on world markets. But international competition is a phenomenon for which continental PTTs have until recently shown little enthusiasm on their home territory.

Europe's telecommunications markets remain highly fragmented along national lines, protected by PTT procurement policies which have strongly favoured local suppliers and by a variety of imports. As a result, most European countries have managed to achieve self-sufficiency—and in a number of cases—an export surplus in telecommunications equipment.

That contrasts with the sizeable deficits which must run on the much less restricted trade in data processing products.

But a considerable price is paid for these nationalistic policies. One effect has been to keep equipment prices high: a study by the Organisation for Economic Co-operation and Development, published last year, found that public switching equipment in the U.S. cost only about one-third to one-half of the average in Europe.

Furthermore, restrictive PTT approval procedures are blamed by critics for retarding the introduction of innovative products. Nixdorf, the West German computer manufacturer, has complained that the Bundespost took so long to certify a voice and data terminal which it developed a few years ago that it had lost its competitive edge by the time it could be sold.

Siemens, also of West Germany, has developed a private exchange (PBX) in the U.S. which is considered by experts to be technically well in advance of the products which the company sells at home.

Industrial collaboration and technical harmonisation in Europe have also been beset by nationalism. Though European PTTs have all embraced the goal of developing integrated service digital networks (ISDN), they are adopting technically different methods to achieve it.

The divergences have emerged even more clearly in their approach to the new generation of cellular mobile radio services: failure to agree on a common standard means that by the late 1980s, at least three different and incompatible

types of system are likely to be operating in Europe.

As a result, there will not only be practical inconvenience for users but also a fragmentation of the market for terminals, which will reduce economies of scale in production.

The EEC Commission has recently launched a campaign to try to achieve greater harmonisation of telecommunications policies and markets in the Community. It has warned that failure by the ten to achieve more common ground will both impede the modernisation of the telecommunications infrastructure and weaken European industry's ability to compete with U.S. and Japanese manufacturers.

The Commission has set out a list of fairly broad goals,

which it hopes will be backed by EEC heads of Government in December. They include steps to co-ordinate national medium- and long-term policy objectives, to achieve more technical standardisation, to adopt a common stand on external trade and to liberalise public procurement.

Even if the Commission receives a fair wind from the heads of Government, it faces some fairly tough obstacles. The PTTs are accustomed to the long traditions of autonomy and guard their independence jealously. Many are also bound by close, and mutually reinforcing, alliances with their favoured national equipment suppliers, which have little incentive to see their protected home markets opened to wider competition.

Signs of change

But there are, nonetheless, some signs of change. In a number of countries, including West Germany and France, the PTTs have relaxed their monopoly over the supply of subscriber equipment such as telephones and PBXs. They continue, however, to control the approvals process and to discriminate against foreign manufacturers.

Some experts believe that the PTTs will be forced also to allow more private competition in the provision of "value added" network services such as electronic mail. Logica argues that the PTTs may find it impractical to maintain a monopoly over all the wide range of services which technology is now making possible, particularly the more specialised ones for which there is only a small number of customers.

But probably the single most important force for change lies in the difficulty of reconciling the PTTs' own desire to obtain better value for money in their procurement with the powerful economic pressures which are starting to reshape the structure of the world telecommunications industry.

In the past few years, financial considerations have led PTTs in a number of countries to introduce competitive bidding for major purchases, such as public switching orders, in place of the traditional system of cost-plus contracts.

In certain cases, notably France, the domestic industry was deliberately reorganised to create two or more manufacturers able to bid for such orders.

But as the costs of developing new generations of sophisticated telecommunications equipment have soared, it has become increasingly difficult for European countries to sustain more than one world-class manufacturer. The minimum investments needed to develop a new digital public exchange family today is about \$100m—a sum which, except in a few cases, can only be raised through large orders.

Faced with this problem, PTTs are starting to look beyond their traditional suppliers. In West Germany, the Bundespost has recently given its approval to ETT's System 12 public exchange, as well as to Siemens' rival SWS-D system.

In France, where Telecom's huge losses have recently prompted the Government to agree to a merger of its telecommunications business with that of its main rival Compagnie Generale d'Electricite, there have been suggestions that up to 30 per cent of the public switching market might be opened to foreign manufacturers in the future.

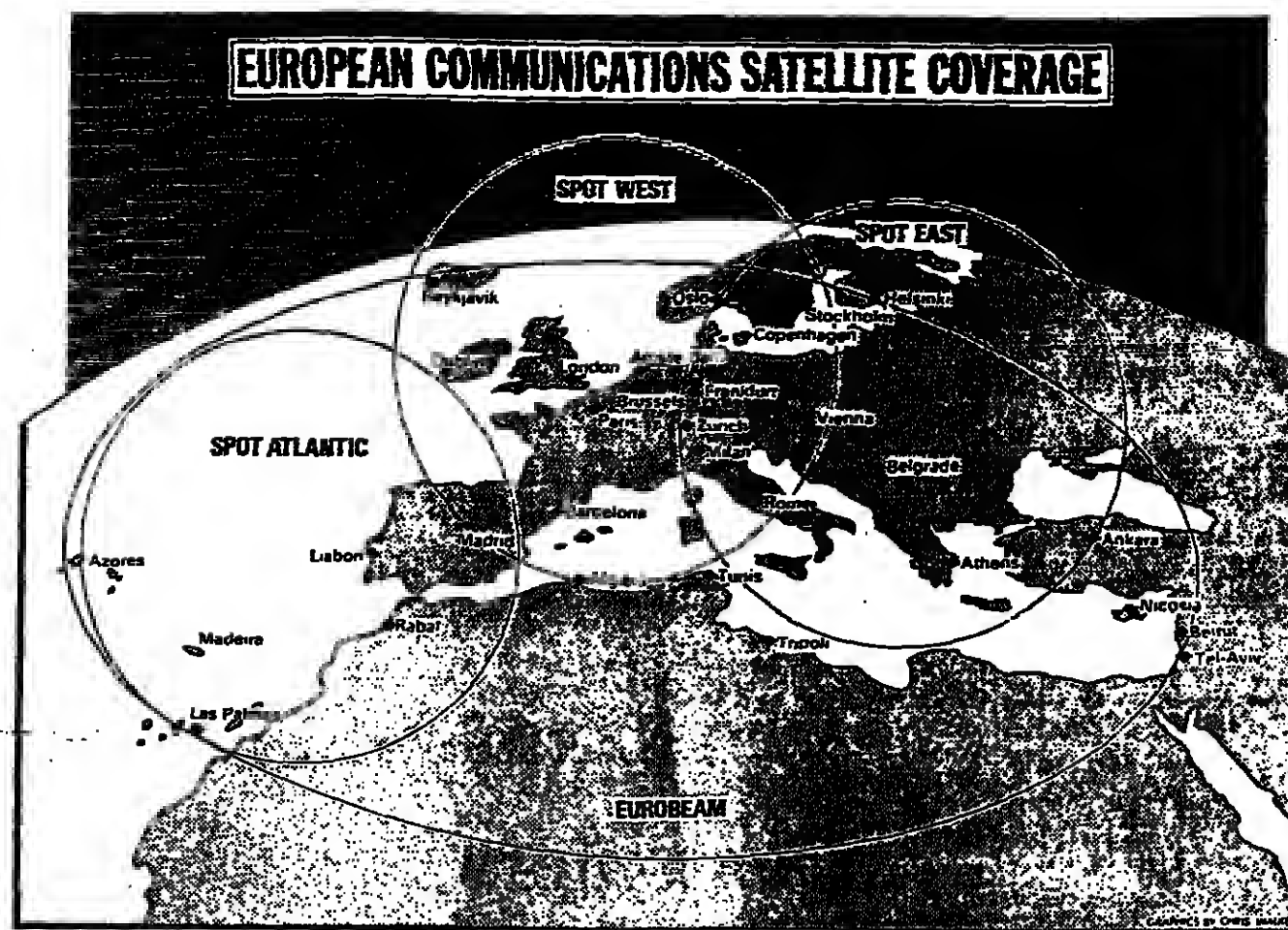
Opportunities

And in the UK, British Telecom has let it be known that it will consider bringing in a competing supplier if production of System X by Plessey and GEC does not meet its standards.

These developments could create new opportunities for European manufacturers to sell into each other's markets and to form industrial alliances. Several have expressed an interest in partnerships and collaborative ventures, notably CIT Alcatel, the telecommunications subsidiary of Compagnie Generale d'Electricite.

But they will have to move fast if they are to reap the potential benefits and fulfil the EEC Commission's hopes of building a stronger European industry.

Many powerful non-European manufacturers are poised to exploit any opening in the market and so far—namely American Telephone and Telegraph, ITT, and Northern Telecom of Canada—have already got a foot in the door.



WEST GERMANY: Bundespost invests heavily in new services

Bildschirmtext has 'vast potential'

THE CONSUMER society is alive and well in West Germany, judging by the huge crowds flocking recently to the audio-visual exhibition in West Berlin and the automobile show in Frankfurt. The Germans have been careful about spending lately owing to a bout of queasiness caused by a cyclical downturn in the economy—but they have not lost their love of gadgets and glimmering show.

All of this is encouraging to a man such as Herr Christian Schwarz-Schilling, the Post Minister, who is a fervent advocate of technological advance to meet consumer and business needs. As fast as he possibly can, he is pushing ahead with a wide range of communications projects aimed not only at inspiring and satisfying new consumer tastes but also at stimulating economic development.

A man with a flair for publicity, Herr Schwarz-Schilling used the occasion of West Berlin's audio-visual exhibition to proclaim the launching of videotext, or Bildschirmtext, as it is known in West Germany. The service, which enables subscribers to call up textual data on a television screen via a telephone, has undergone trials in Düsseldorf and West Berlin since 1980 and now is to be progressively extended nationwide.

The Minister is confident that Bildschirmtext, as well as cable TV, will prove popular, meeting latent demands and creating jobs and investment in the process. Both services are part of a concept of an integrated system of voice video and data transmissions being vigorously promoted by the Bundespost, West Germany's postal and telecommunications authority.

The Bundespost's projects were already well under way before Herr Schwarz-Schilling came to power as a Minister in Chancellor Helmut Kohl's centre-right Government a year ago. But whether by accident or design, he has shown a remarkable talent for controversy and has given projects public prominence and a new sense of urgency. The Bundespost, a vast bureaucracy of half a million employees, manages more than ever before to convey a sense that things are happening—which is no mean feat.

Cast aside, if not forgotten, are embarrassing memories of the telecommunications industry's costly but abortive plans for introducing new tele-

phone switching technology in the 1970s. The system then developed—to replace the existing electro-mechanical switching—was given trials in some cities and initial problems were ironed out. But the system was abandoned in 1978 as obsolete about obtaining production orders. "We expect to supply a significant share of the Federal Republic's digital switching needs over the remainder of the century," Dr Helmut Lohr, SEL's chairman, remarked recently.

Optimism

Siemens, at the request of the Bundespost, recently submitted a detailed offer for series production of digital exchanges. Standard Elektrik Lorenz (SEL), a subsidiary of IIT of the U.S., has received a similar request and has voiced optimism about obtaining production orders. "We expect to supply a significant share of the Federal Republic's digital switching needs over the remainder of the century," Dr Helmut Lohr, SEL's chairman, remarked recently.

The progressive introduction of such exchanges will facilitate plans to incorporate a wide range of transmission services in a single integrated services digital network (ISDN). As part of this scheme, the Bundespost is also pushing ahead with plans for laying copper cable throughout the country—and later optical fibre cable, which will open the way for many other things, two-way video communications between households.

One of Herr Schwarz-Schilling's first acts as a Minister was to increase the budget for cable laying from DM 400m to DM 1bn a year. He has justified this on the grounds that it will not only speed up the spread of new services such as cable TV but also help lift the economy out of recession. The Minister has argued that it is not yet feasible to embark on an optical fibre network but he is determined not to wait until it is.

Broad-based optical fibre, which offers prospects of a wider range of transmission than copper cable, is to be tested in a programme whose lengthy German title has given

W. GERMANY SUBSCRIBER MARKET: SOURCES OF SUPPLY

Equipment	Supply	Installation	Maintenance
Switching equipment	Manufacturer	DBP/supplier	DBP/supplier
Transmission equipment	Manufacturer	DBP (normally) DBP	
Telephone handsets	(1) DBP (1st phone) (2) DBP/manif supplier (3) DBP/manif supplier	(1) DBP (2) DBP (3) DBP	(1) DBP (2) DBP (3) DBP
Simple extra telephone equipment	DBP	DBP	DBP
Telephone answering machines	Manufacturer	Supplier	Supplier
PABXs	DBP or manufacturer	Supplier	Usually supplier
Modems	DBP	DBP	DBP
Telex terminals	Manufacturer	Supplier/DBP	DBP
Facsimile terminals	DBP or manufacturer	Supplier	Supplier
Teletex terminals	Manufacturer	Supplier	Supplier
Videotex terminals (planned service)	Manufacturer	Supplier	Supplier
Radiophones	Manufacturer	Supplier	Supplier
Radiopagers	Manufacturer		

* DBP: Deutsche Bundespost. † Except for modems used on international leased circuits.

SOURCES OF BUNDESPOST REVENUE (PER CENT)

	1950	1960	1970	1980	1981	1982
Postal services	48.2	43.4	33.3	28.3	27.6	29.4
Banking services	1.6	4.1	3.9	4.2	4.6	4.3
Telecommunications	50.1	52.4	62.8	67.5	67.8	66.3
Other	0.1	0.1				

rise to the symbolic acronym BIGPON. Under this project, whose origins date back to 1981, the Bundespost is meeting half the DM 300m cost of industry's efforts to connect selected households in seven cities and to explore operating problems. The tests, to last until 1986, are to be carried out in Hamburg, Hanover, Düsseldorf, Stuttgart, Nuremberg, Munich and West Berlin.

Herr Schwarz-Schilling has given an assurance that the Bundespost will order 1m kilometres of glass fibre cable between 1985 and 1988. In preparation for this, five companies plan a joint operation in West Berlin to produce 100,000 km a year from the end of 1984. The companies are AEG-Telefunken, Philips of Germany, SEL, Kahle, metal Electro and Sietec, a Siemens subsidiary.

The Bundespost has also embarked on a space satellite programme for transmission from 1987 of radio and TV programmes, plus other data, linking up with its cable network. This project is to be carried out by a consortium involving Siemens, SEL, Messerschmitt-Bölkow-Blomh and ANT Nachrichtentechnik (the former AEG division, now owned by Mannesmann, Bosch and Allianz Insurance). Two satellites—one a reserve—are to be launched while a third will be kept on the ground as a replacement if necessary.

With the cabling of West Germany going ahead more rapidly than originally planned, there is stronger momentum for the pilot projects to test cable TV. These projects are planned for Ludwigshafen, Munich, Dortmund and West Berlin. They have been the subject of long and emotive debate over the issues of commercial control of TV and increased TV advertising. Although the first of the test projects is due to start up at

the end of this year, many doubts still surround cable TV, not least about its financial prospects.

Even Bildschirmtext, despite its enthusiastic launching recently, still contains many uncertainties. The Bundespost has invested heavily in the service and hopes it will prove a revenue earner soon. It has a target of 1m subscribers by the end of 1986, by which point it will have invested a total of DM 500m in the service.

The Bundespost points out the vast potential of Bildschirmtext, including home banking. But its success will depend on whether households can be persuaded it is both fascinating and useful and whether businesses are prepared to invest in its services.

Suppliers boom

In the meantime, however, Bildschirmtext is proving a boon to equipment suppliers. For instance, ANT—most of whose communications equipment and systems go to the Bundespost—has supplied 80,000 modems, which are to form a link between subscribers' TV sets and telephones. A similar order went to Philips TeleKade subsidiary.

Equipment suppliers and the Bundespost itself are anxious to promote other new telephone devices and data transmission services. With 23.4m telephone lines installed in West Germany at June 30 (and over 31m handsets), the market for telephone connections seems to be approaching saturation point. The Bundespost is therefore looking to new services as a source of revenue. As it is, telecommunications provide more than 60 per cent of revenue and profits in this sphere offset losses in postal and banking services.

The Bundespost has built up a strong telex network, with 132,800 machines installed by last June 30. It is actively promoting telex and teletex, is looking at ways of expanding mobile radio and is considering the cordless telephone idea.

With annual investment running at nearly DM 15bn, the Bundespost is a key purchaser. While there have been some suggestions that it may look more to world markets for equipment, Herr Schwarz-Schilling has specifically stressed the need to help West German suppliers keep in the forefront of technology and secure export sales.

A third of the West German telecommunications industry's production is exported, the Minister has pointed out, and the jobs of 30,000 workers depend on this export business. The Bundespost has long been criticised for adopting a restrictive approach—not only by placing obstacles in the way of potential equipment suppliers, both home-grown and foreign, but also by hindering

European PTTs: INVESTMENT PROGRAMMES

Country	Total annual investment	Exchange rate (units/\$)	Investment in \$	Investment per inhabitant	Source of funds
UK	£1,590m in 1982-83	0.645	\$2,466m	\$41	88.3% internal in 1982; balance mainly from government funds; very limited open market borrowing
The German FR	DM 14,900m in 1983	2.35	\$6,343m	\$95	42.8% internal in 1981; balance on the open market subject to government approval
France	FFr 27,000m/yr in 1983-85	7.68	\$3,520m	\$65	About 80% internal; balance on the open market through specialised institutions
Italy	4,170bn Lira in 1983	1,510	\$2,760m	\$49	Internal funding was very low but has now risen to about 50%; balance on the open market
Sweden	4,250m Skr in 1981-82	7.63	\$557m	\$67	85% internal; balance from government funds; Teleinvest borrows on the open market
Spain	About 110bn Ptas/year	143	\$769m	\$20	45% internal in 1981; balance on the open market, including overseas loans
Netherlands	Fl 1,600m in 1982	2.85	\$561m	\$39	Funding government controlled

† 1981 population numbers. Source: Logica.



Shopping in Germany via mail order from an armchair in Camberley, England, using the Bildschirmtext via a telephone link-up. Special software for this system was developed by Systems Designers of Camberley.

the development of new services through customer initiative.

On equipment supply, officials claim that all comers are free to apply to fulfil Bundespost needs. There have been indications of some liberalisation in equipment ordering, but the stringent, detailed specifications laid down in hefty volume still provide, in practice, a hurdle which is difficult to surmount.

Concerning new services, the Bundespost indicated some time ago it was considering allowing private customers to offer "value added" services, such as electronic mail. This could involve charges based on the usage of leased lines. But such ideas—which could strike at the nature of the telecommunications monopoly—have yet to bear fruit.

Herr Schwarz-Schilling has rejected suggestions that postal and telecommunications services should be split or that the Bundespost monopoly on these

services should be ended. But he has explicitly given assurances that he wants to revitalise the vast organisation and give it, as far as possible, a business-like approach to prevent it hampering economic development.

Business executives are apt to grumble about Bundespost inefficiency, but there appears to be no real groundswell of opinion calling for a basic change in the nature of the monopoly.

The finances of the Bundespost present fewer headaches than, for example, the heavily loss-making railways, the Bundesbahn. However, questions must arise about medium and long-term finances. If the Bundespost is to push ahead with major investment plans on its own and particularly if Bildschirmtext fails to produce as rosy a picture as the Minister hopes.

The Bundespost is required to cover its costs from revenue, rather than rely on Government subsidies. Its returns to

the government have more than doubled from DM 1.9bn in 1978 to DM 4bn last year.

But its net profit, after all burdens and transfers to reserves, has declined from a peak of DM 2.1bn in 1978 to DM 1.61bn in 1981 and DM 1.67bn last year. In addition, it increased its borrowing last year by DM 3bn to DM 48.8bn.

Herr Schwarz-Schilling described last year's profit as "just about satisfactory" but noted that it fell short of achieving a market rate of return on capital.

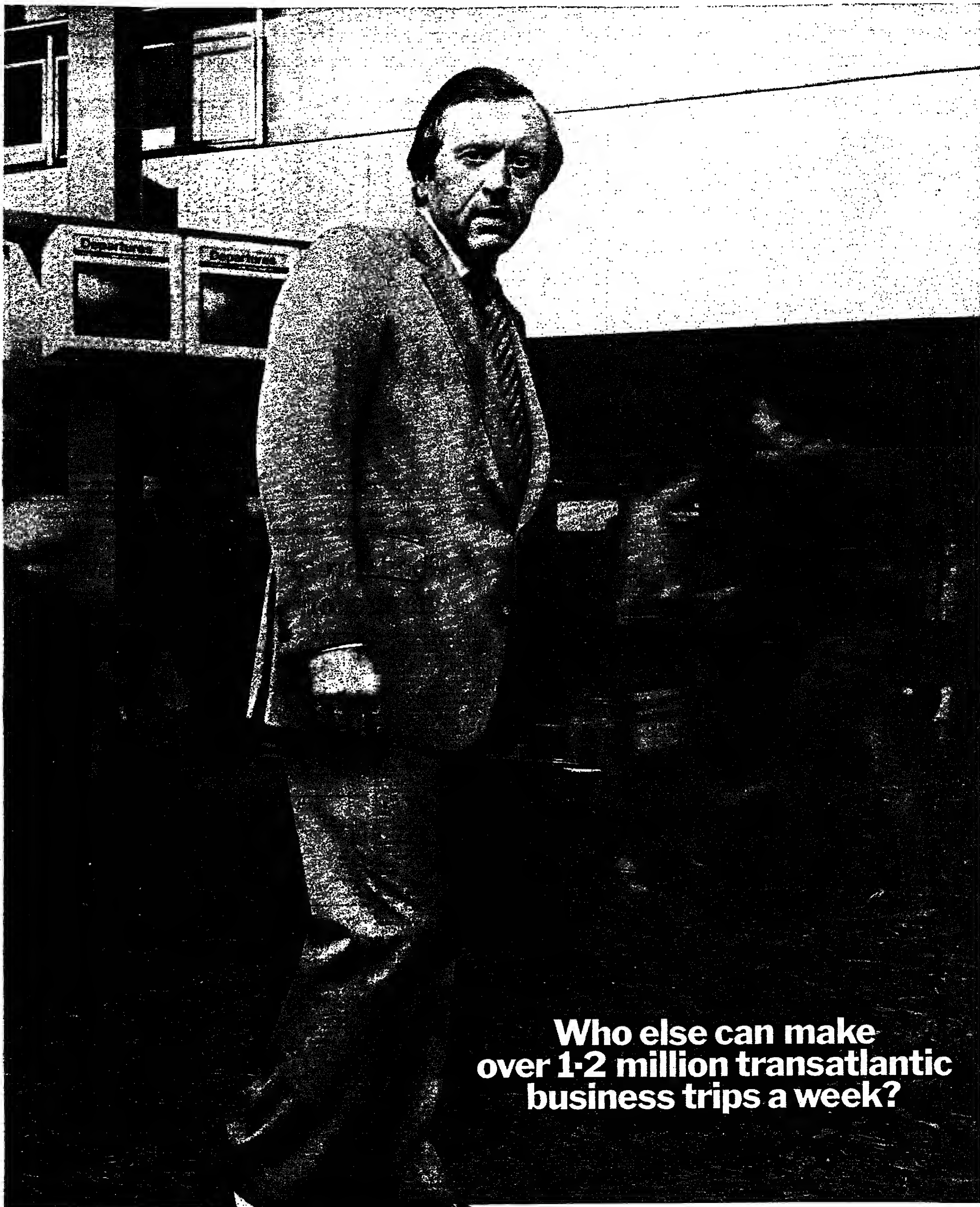
Nevertheless, he said, he did not believe that the Bundespost would slip into the red in the foreseeable future and he dismissed thoughts of putting up postal or telephone charges for the time being.

At this stage, he remains an optimist about the earnings to come from new telecommunications services.

John Davies

DEVELOPMENT OF BUNDESPOST TELECOMMUNICATIONS BUSINESS

	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982
Telephone lines (m)	11.7	12.4	13.1	14.5	16.0	17.6	19.2	20.9	22.1	23.0
Total handsets (m)	17.3	18.8	19.6	21.3	22.9	24.7	26.6	28.6	30.1	31.4
No. of calls (bn)	13.5	13.9	14.0	15.3	16.2	17.7	19.3	21.2	22.5	24.1
Telex connections (000)	99	103	106	111	116	123	131	139	145	151
Telegrams (m)	11.5	10.5	9.4	9.0	8.7	8.2	7.9	7.6	7.1	6.1



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WORLD TELECOMUNICATIONS XII

The reorganisation of French telecommunications marks a new phase in the country's industrial policy, says Paul Betts

Massive shake-out under way in French sector

THE FRENCH telecommunications industry is undergoing a revolution. This follows the decision this autumn of the French Socialist Government to give the go-ahead to what is perhaps the biggest reorganisation ever to be undertaken by a European country of its telecommunications and electronics industry.

The centre piece of this reorganisation is a major swap of industrial assets between Thomson and Compagnie Generale d'Electricite (CGE), France's two leading nationalised electronics conglomerates. The swap will see the creation of a new French telecommunications concern grouping together the telecommunications business of Thomson and CGE under the control of CGE's subsidiary Cit-Alcatel. In turn, Thomson will take over control of CGE's electronic components business, its Sintra military division and its consumer electronics operation.

Target

Although this is the biggest restructuring ever to be undertaken in the French electronics sector, it is by no means the first in France, and is again largely dictated by economic necessities. While aimed at halting the financial haemorrhage at Thomson, which lost FF2.2bn last year and is expected to report another loss this year, the plan is also designed to give France a stronger position on the international market by creating a new telecommunications group on a world scale. This new group will have annual sales of about FF12bn and employ about 40,000 people. It will rank fifth in the world industry alongside the telecommunications operations of the likes of GTE of the U.S., Nippon Electric, Philips of the Netherlands, and Northern Telecom of Canada.

The reorganisation also marks a new phase in French industrial policy. Since last spring when M. Laurent Fabius took charge of the industry ministry, Socialist industrial policy has significantly shifted towards a more market and internationalist approach. This reflects the changing fortunes of the French economy which is now undergoing a period of squeeze after the initial policies of reflation launched by the Socialists in 1981.

Under the circumstances, M. Fabius was persuaded by the industrial arguments of M. Alain Gomez, the chairman of Thomson, and M. Georges Peberon, the managing director of CGE. They argued that France's telecommunications industry could only remain competitive by a consolidation and rationalisation of resources. Moreover, despite a number of achievements in the telecommunications business, especially in the fields of telecommunications technology, the results of the past years have on balance been disappointing for France.

The Socialist Government now hopes that this latest reorganisation will enable the country's electronics industry to become finally a springboard for domestic growth and international expansion. But by agreeing with the industrialists,

the Government was forced to upset the French post and telecommunications authorities, the PTT. The PTT was vigorously opposed to the Thomson-CGE asset swap. It has always fought the idea of a French monopoly telecommunications supplier. In the middle of the last decade, when former President Giscard d'Estaing launched the ambitious programme to modernise the French telephone network, the Government decreed the need for two French suppliers. One was Cit-Alcatel, CGE's affiliate, and the other Thomson, which in 1976 entered the business by taking over an PTT French subsidiary and the French interests of Ericsson of Sweden.

Although the PTT have been forced by the Government to accept the latest plan, they have nonetheless continued to warn of the need for more than one supplier for the next generation of public telephone systems in France. Indeed, before the deal was approved by the Government, the PTT leaked a memorandum warning that a single domestic supplier could only provide about 65 per cent of French domestic needs. Two national suppliers, however, could provide about 90 per cent of the public market's requirements.

But the prospect, however tentative and distant, of the French public market opening up to foreign suppliers does not appear to worry CGE or Thomson. Even the Government has been placing the emphasis on international alliances and collaboration in the field of public telecommunications in recent weeks. Indeed, the French Government has submitted a long policy memorandum at the European Community Brussels calling for, among other things, "the progressive opening of public markets." This, the French Government claimed in the memorandum, was a condition of industrial efficiency as long as this process was based on

the principle of reciprocity and was reserved to EEC manufacturers. For CGE, the merger of Thomson's telecommunications activities will now give its Cit-Alcatel subsidiary a stronger position to compete internationally and also give it the resources to develop its next generation of local public exchanges.

Rivals

Alone, without substantial support from the state itself with its own cash problems, Cit-Alcatel feared it risked falling behind its main rivals. With the Thomson deal and the concentration of resources around a single manufacturer, Cit-Alcatel believes it can work on its next generation of public equipment, which by all accounts could involve investments of more than \$1bn over a five-year period. This new generation would replace Cit-Alcatel's current E-10 public digital telephone exchange system which has made it the world leader in this field in terms of sales and orders with more than 11m lines installed or ordered to date.

But CGE wants to see exports, currently accounting for about 30 per cent of Cit-Alcatel's sales, increase to 50 per cent of the total in the future. Growth will increasingly depend in coming years on international business, especially at a time when the French public telecommunications market is already past its peak.

Barely ten years ago, France only had 5m telephone lines installed. Now there are 21m lines installed and the target is 24m by 1988. But the big effort was made a few years ago. In 1976, 2m lines were installed to 2.7m lines in 1979 reaching a peak of 2.96m in 1980. In 1981 already the number was falling to 2.85m lines.

Moreover, the PTT have been asked to shoulder more and

more of the burden of financing the development of the country's overall electronics industry. With the PTT, which have been investing annually about FF2.2bn, increasingly squeezed, the Government has been encouraging French groups to export more and seek international alliances to strengthen their international bases, both in Europe and in the key U.S. market.

Both CGE and Thomson believe the merger of their telecommunications interests will strengthen France's telecommunications industry's export position by preventing, among other things, damaging competition between the two groups for the same contract. The most notorious example was the recent case of an Egyptian telecommunications contract where Cit-Alcatel was fighting fiercely against Thomson and Siemens. M. Peberon of CGE also argues the merger will strengthen his hand in negotiating alliances and collaborations with foreign manufacturers. Such cross-border alliances appear inevitable if the new merged telecommunications company is to become truly competitive.

The reorganisation, like past French electronics industry shake-ups, is expected to cause major disruptions in the industry in the short term at least. The merger is likely to have a tough impact on Thomson's telecommunications division. This division has just emerged from four difficult years of reorganisation and is about to be plunged into a new reorganisation just as it was beginning to get its act together. Although the division has been costing Thomson about FF400m a year in losses, its M-20 and M-25 public digital switch systems seemed to have started to overcome its initial difficulties while the telecommunications divisions also started coming out with a flow of new private telecommunications products.

Another controversial issue is the fate of CGCT, the country's third telecommunications manufacturer. CGCT, the PTT subsidiary nationalised by President Mitterrand, is by far the weakest of the three French companies. Recently, it agreed to a link up with Thomson in the public switching business but now this deal is clearly uncertain following the much broader Thomson-CGE industrial redeployment venture.

Support

Although the Socialist Government has said it would continue to support CGCT interests, the company appears doomed to be eventually absorbed by the new state telecommunications monopoly. That is unless it can find some specific gaps in the telecommunications market to develop its own industrial identity. This has been the case of the private Jeumont-Schneider company, a subsidiary of the French Empain-Schneider conglomerate. Jeumont-Schneider has been developing smaller-scale digital exchanges largely designed for rural communities. It has found an important market for this product in Africa.



Olivetti is now Europe's leading manufacturer of data processing equipment, as well as being an important producer of telecommunications systems. Above: Olivetti's plant at Scarmagno

After near-bankruptcy three years ago, the Italian telecommunications sector makes a dramatic about-turn, as James Buxton reports from Rome

Good progress after a swift change of direction in Italy

THE ITALIAN telecommunications industry has come a long way in the past three years. Both the main state telephone utility and its chief supplier have bounced back from near bankruptcy, new products are being developed and other manufacturers such as Olivetti are making progress.

The industry reached its nadir in about 1980. For several years the Government had refused to allow SIP, the state-controlled company which handles most of Italy's telephone traffic, to raise its tariffs adequately.

As its losses mounted it was unable to order new equipment from the state-owned company, Italtel (then called Sit-Siemens) whose turnover plunged 30 per cent in real terms in the five years between 1976 and 1980.

Both companies were badly run and highly inefficient, and Italy was falling far behind in terms of telecommunications technology. Italtel was making only halting progress in developing a second generation electronic exchange named Proteo.

Then, in one of those swift changes of direction which Italy is capable of when disaster really does seem to threaten, the Government moved. In 1981, SIP received new management, was recapitalised, allowed to put its charges up and allotted a bigger share of the revenues of the other state-controlled organisations which also provide telecommunications services in Italy.

Achievement

But though the future of switching technology in Italy is now rather more clear, there are still many problems. SIP, after doing better for a time, now faces declining margins because sales are rising less fast than predicted and costs are exceeding estimates. This in itself is a threat to investment, but there is a further unresolved problem which is crucial to the development of telecommunications in Italy.

SIP, like Italtel, is a subsidiary of the IRI-Sit holding company. It operates telephone services in Italian cities, handles some trunk calls and is the only interface between the public and the various telephone services. It is, however, only a concessionary of the state, which has its own concern, named ASST, which is subject to the Ministry of Posts and Telecommunications, and which handles most of Italy's trunk connections.

Confusion

The existence of two entities has always caused confusion and often led to poor service, especially as ASST is a government agency while SIP is a company in its own right and, therefore, allowed to pay more attractive salaries.

Most observers believe that Italy will never be able to make much progress in the development and introduction of new services in the telematic field if the relationship between ASST and SIP is not changed, and this will hold up the manufacturing companies.



Getting things right at Italtel: under dynamic new management, results have shown a dramatic improvement

ITALY SUBSCRIBER MARKET: SOURCES OF SUPPLY

Telephones*	Supply	Installation	Maintenance
PABX	SIP	SIP	SIP
Telex	Open	Supplier	SIP
Modems	PTT (DCST)	PTT	PTT
Teletex	SIP	Supplier	SIP
Facsimile	Open	Supplier	Supplier
Videotex	SIP	Supplier	Supplier

* Main instrument only. Additional instruments are available on the open market. If a full service is introduced SIP may permit private supply. Source: Logica.

videotex, teletex and bursefax are under way, under the control of both SIP and ASST, but the emphasis of both bodies at the moment is on raising the standard of the existing telephone and telex networks after the years of low investment.

Even if the prospects for national data networks and the equipment they require are still uncertain, Italian companies are stepping up production of other telecommunications products.

Italtel has set up a telematics subsidiary which makes equipment for data transmission, office automation and small PABXs. It is presently at Geneva its products for transmitting in optical fibres, as well as its office 30 and office 100 PABXs.

A leader

Olivetti, now Europe's leading manufacturer of data processing equipment, is also an important maker of telecommunications equipment. It already has about 15 per cent of the world market for electronic mechanical telex machines.

As its office equipment has become more sophisticated as the electronic typewriter and distributed data processing, so the need for sophisticated telecommunications equipment to connect offices to the outside world has become more pressing.

The company, which is based at Ivrea, near Turin, makes facsimile equipment, video terminals, videotex equipment, and teletex. In West Germany, where it is already well established, Olivetti has provided about 35 per cent of those terminals which are operating.

Olivetti's objective is to be able to offer its customers an integrated service in which telecommunications are simply the window on the outside world of other equipment.

Much of its equipment is made under licence: larger PABXs are made under licence from the Canadian concern Northern Telecom, and small ones under licence from Plessey of the UK.

Olivetti will be presenting at Geneva its small RCS 4000, which is designed for up to 64 users. It will also be displaying its facsimile and videotex terminals, modules for connecting teletex and teletext to personal computers and other data processing equipment. Another range of products includes systems for private data networks, and electronic teleprinters with memory.

The other main Italian company in the telecommunications field is the Fiat subsidiary Telettra. It is also stepping up its operations in telematics. It already makes some products for office automation and private networks, but has now just signed an agreement with Hewlett Packard of the U.S. under which it will co-operate in technical and commercial fields in Italy.

This will give Telettra access to Hewlett Packard's highly advanced products in this field, and enable Telettra to provide integrated systems for office automation and telecommunications.

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The Future

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to the introduction of a complete family of fully digital switching and transmission telecommunications systems.

That commitment brought about the effective merger of the telecommunications and computer industries. Since then, every major telecommunications manufacturer in the world has followed Northern Telecom's announcement with their own. And, today, they continue to follow Northern Telecom's lead.

Northern Telecom's worldwide digital leadership is based on its commitment to research and development. The corporation annually spends more than nine percent of its revenues on R&D and has invested more than one billion dollars in R&D over the past decade.

Northern Telecom promised that our future would be a Digital World*. In fact...

and The Present.

Northern Telecom is delivering the future today with the broadest and most proven line of fully digital systems of any company in the world. Since the introduction of its first fully digital switch in 1975, organizations in 50 countries have put in service or ordered thousands of Northern Telecom's DMS or SL systems to serve the equivalent of more than 14 million telephone lines. No other company can match this record of global success and experience as a developer, manufacturer, and supplier of fully digital telecommunications systems.

Northern Telecom's customers include all major telephone companies across North America, including Bell Canada, AT&T and its operating companies, the specialized common carriers, the U.S. military, the health and hospitality industries, educational institutions, governments at all levels, banks and other financial organizations, businesses large and small, and government PTTs in Europe, the Middle East, Africa, Asia, the Caribbean, and Latin America.

Technology does not stand still. Northern Telecom is extending its leadership in digital telecommunications by developing new integrated circuits and software to evolve and enrich our proven systems. And we keep expanding our product families to serve our customers.

The modularity of our hardware and software enables us to evolve the capabilities of our systems. We avoid the potential of rapid obsolescence that has caused other companies to speak of their product "generations". We protect our customers' investments by evolving their systems with the progress of technology. By this, we set new performance standards as targets for our competitors to strive for.

These are the digital telecommunications products of tomorrow, available from Northern Telecom today:

DMS*

Central office switches route telephone calls within the network. Northern Telecom's DMS (Digital Multiplex Systems) Family comprises switches that can economically handle from a few dozen lines in a rural area to the sophisticated, high-capacity systems needed for as many as 100,000 telephone lines in cities.

The flexible design, dispersed processing, and remote modules that can be located away from the central switch, make it easy to expand an installed DMS switch as new capacity or features are required.

The first of Northern Telecom's computer-controlled, fully digital DMS switches were introduced in 1977. That's seven years of experience in developing, evolving, producing, installing, and servicing these sophisticated, compact, reliable, and cost-effective systems.

DMS-1

The Digital Multiplex Systems most widely used by telephone companies in rural areas. DMS-1 can serve up to 256 lines over just four pairs of wires. There are currently 2,000 DMS-1s in operation to provide thousands of telephone subscribers with economic, improved service. The DMS-1A, and a new system called the DMS-1 Urban, can handle 512 and 544 telephone lines, respectively.

DMS-10

DMS-10 can handle the needs of smaller communities requiring service for up to 8,000 telephone lines. The DMS-10M is a specially designed, compact version housed in a mobile cabinet on wheels. The packaged design virtually eliminates the need for engineering by telephone companies, permitting rapid and unassisted installation. DMS-10 also features Remote Equipment Modules to extend economically the capabilities of the central switch to surrounding areas.

More than 700 DMS-10s are in-service, including some 140 switches for 20 of AT&T's operating companies, and hundreds of other telephone companies across the U.S. and Canada, and in several other countries.

*Trademark of Northern Telecom Limited

The DMS-100 Family

The flexibility of Northern Telecom's modular hardware and software architectures has enabled the corporation to modify its large digital switches to serve all the different roles in the telecommunications network, and to meet the special requirements of particular customer groups, new markets, or countries.

For example, Northern Telecom has licensed its DMS-100 Family technology to two Austrian manufacturers to develop switching systems for that country. The corporation also licensed this technology to a Turkish manufacturer to produce DMS switches for Turkey's PTT. Northern Telecom has developed special features required by the U.S. military, the specialized and resale common carrier industry, and for cellular mobile radio-telephone system operators. There are now some 550 DMS-100 Family switches in-service or on order.

Reflecting the quality, reliability, and availability of Northern Telecom's DMS, AT&T's telephone operating companies have become major customers for these systems. AT&T has recommended the DMS-1, DMS-10, DMS-100, DMS-200, and DMS-100/200 for use and has signed supply contracts with Northern Telecom. These contracts will be transferred to the operating companies when they are divested in 1984.

The DMS-100 Family of switches, when first introduced in 1979, offered about 300 features. Today, as new capabilities and members of the family have been added, the list of features is more than 1,000. And the total continues to grow while other manufacturers are still introducing their basic systems.

DMS-100 can meet the needs of larger communities and cities needing a big switch for local calling. DMS-100 can serve up to 100,000 telephone lines and, with its Remote Line Modules, can economically provide service to smaller communities in surrounding locations.

DMS-200 is a toll switch that can handle 60,000 trunks (long-distance) circuits.

DMS-100/200 is a large switch combining local and toll capabilities.

DMS-100 Scope Dial was developed to meet the special needs of the U.S. Air Force which chose Northern Telecom's switching for its Scope Dial program to modernize telecommunications on its bases around the world. DMS-100's very-large capacity, proven reliability, advanced digital switching architecture, and potential for significantly reducing telecommunications costs, meets the rigorous requirements of the U.S. military's upgraded Automatic Voice Network (Autovon) and the global military network for telephone service.

DMS-100 Scope Dial switches are now installed at the Vandenberg base in California; Osan, Korea; Wright Patterson, Ohio; Eielson, Alaska; Hill, Utah; and four more are on order or are being installed.

DMS-200 Autovon is a special configuration of Northern Telecom's toll switch to meet the demands of the U.S. Department of Defense, military departments, and other users in the Autovon military global communications network. Five DMS-200 Autovons have been installed in the U.S.

DMS-250 was developed for specialized and resale common carrier companies in the U.S., such as Satellite Business Systems and MCI Communications. It enables these companies to benefit from, and to offer their customers the benefits of, the Digital World.

DMS-300 is an example of Northern Telecom's experience in designing systems for international telecommunications. This large gateway switching system connects a country's telephone networks to the international telecommunications grid. DMS-300 is currently being used by Teleglobe Canada.

DMS MTX is the newest member of Northern Telecom's DMS Family. The DMS MTX (Mobile Telephone Exchange), introduced in 1983, is a part of the cellular mobile radio-telephone system being offered by Northern Telecom working with the General Electric Company in the U.S. As an example of the flexibility of DMS, customers who have already installed DMS-100, DMS-200, or SL-100 (large PBX) switches can add the cellular mobile radio-telephone capabilities to their existing systems.

TOPS* (Traffic Operator Position System) is a fully integrated, automated system for telephone operators that provides them with privacy, comfort, and ease of operation, and offers the telephone company considerable efficiencies and cost savings.

MAP* (Maintenance and Administration Position) is a unique capability offered as an integral part of the DMS-100 Family, comprising an intelligent terminal for use in communicating with the switch to analyze and diagnose its performance. MAP can examine the system from an entire frame to a portion of a telephone line card.

SL* Family

Northern Telecom's SL Family of digital business communications systems can meet the needs of organizations for 30 to 30,000 telephone lines. The corporation was the first to introduce integrated voice and data handling capability and has become the leading international supplier of digital PBXs and data packet switching systems.

The SL Family will serve as network controllers for voice, data, and other forms of information in Northern Telecom's OPEN (Open Protocol Enhanced Networks) World*, a program announced in late 1982 to provide new digital systems, features, and terminals for efficient information management systems. OPEN World will enable Northern Telecom's switching systems to connect the

corporation's digital networks and terminals with networks and devices produced by other vendors, giving organizations the freedom to choose diverse systems that will most effectively meet their requirements for information handling.

SL-1

Northern Telecom's SL-1 PBXs can handle integrated voice and data requirements for small organizations needing as few as 30 telephone lines, to large businesses with up to 5,000 lines. The corporation is investing tens of millions of dollars annually to evolve and enhance the technology and capabilities of SL-1.

SL-1s are on order or in-service to handle 2.6 million telephone lines in 45 countries. Manufacturers in the United Kingdom, Sweden, Italy, and Korea have received licenses to manufacture and market SL-1.

SL-100

Larger organizations can benefit from Northern Telecom's advanced digital business communications systems technology by installing an SL-100. SL-100 can serve up to 30,000 telephone lines, making it the largest digital PBX available today. This PBX is based on Northern Telecom's proven DMS-100 system.

ESN

Northern Telecom's Electronic Switched Network (ESN), using SL-1 or SL-100, can link these PBXs and those of other manufacturers in sophisticated, cost-effective networks of 2 to 100 locations across the street or across a continent.

ESN's Communications Management Center (CMC) provides management with centralized control of its telecommunications network. CMC constantly records and analyzes telephone traffic, permitting changes to be made to the network as required. CMC's management features include user-billing and network-directory capability.

Other features, such as least-cost routing, can substantially reduce network costs by automatically finding the least expensive route for every call.

SL-10

The SL-10 bundles data in packets and digitally addresses and transmits the information at high speed with other users' data also bundled in packets. For most users, the elimination of the need for dedicated lines and charges only for transmission time used, can mean substantial savings.

SL-10 supports communications interfaces and protocols from many computer systems so that different machines in the network can communicate with one another. SL-10 networks are designed to grow as the need for data connections and traffic accelerates.

SL-10 forms the backbone of the Canadian Datapac and West German Datex-P networks. In the U.S., the Federal Reserve System uses an SL-10 network to handle funds transfers of more than \$100 trillion per year. Other SL-10 users in the U.S. are Bankers Trust Company and Contel Network Inc. Internationally, SL-10s have been chosen for installations in the U.K., Hong Kong, Switzerland, Portugal, the Republic of Ireland, Belgium, and Austria.

Transmission Systems

Digital transmission systems are the threads which bind the Digital World. Transmission systems carry information between points. Voice or data is carried from the home, factory, or office, or between central office switches by copper wire, coaxial cable, radio, and glass fibers to the telephone company or private network switches, and routed to the caller's destination.

Increasingly, optoelectronic systems incorporating fiber optics and laser technology are being used to transmit simulta-

neous digital voice and data signals through the global telecommunications networks.

DE-4E

Channel banks facilitate a cost-effective and efficient transition to the Digital World. Front-end devices converting analog signals to digital and vice-versa, they make digital systems and products compatible with older generations of analog equipment.

Northern Telecom is the second largest manufacturer of channel banks in the world and the DE-4E is one of the most proven and reliable digital products available today.

PLC-1

Northern Telecom's Private Line Concentrator provides businesses and other organizations with the means to reduce dramatically the number of leased lines required in their voice communications networks, cutting line costs by as much as 50 percent. PLC-1 also provides network usage data for improved management of the network.

TI Mini

A TI Mini amplifies and regenerates voice and data signals as they are carried through the transmission systems. With its 24-channel capacity, the TI Mini repeater is designed to meet AT&T specifications.

TIC

The TI Mini's brother, the TIC has all the features of the smaller system with twice the capacity.

Digital Radio

Digital signals for voice, data, and video can be transmitted through the air. Northern Telecom's expanding family of digital radios currently includes 4ghz and 8ghz systems.

Optoelectronics

Northern Telecom has been developing and installing fiber optics systems since the early 1970s and continues to lead in advancing optoelectronic technology. We have supplied over 150 fiber optic transmission systems, the equivalent of more than 62,000 miles of fiber. Lightwave communication through glass fibers is practical and economical for voice, data, and video applications.

The successful application of fiber optics systems to digital telecommunications means longer transmission ranges of up to 30 miles without amplification by repeaters. Fewer repeaters means less field electronics, higher reliability and lower installation and maintenance costs. Glass fiber is smaller and lighter than conventional cable systems and is free from electromagnetic interference.

Northern Telecom offers complete optical fiber transmission systems, including single-mode and multimode fiber and compatible components and systems' designs custom-tailored to meet present and future customer requirements. In Saskatchewan, Canada, for example, Northern Telecom is working with Saskatchewan Telecommunications, the province's telephone company, to produce and install a 2,000-mile fiber optics network. This digital system is the longest fiber optics network being put in service, in the world. It will provide integrated voice, data, and video (cable television) services to customers over 100,000-square-miles.

For more information on Northern Telecom and its products contact Northern Telecom (U.K.) Ltd. Langton House, Market St., Maidenhead, Berks., SL6 8BE Tel. (628) 72921.

nt northern telecom

WORLD TELECOMMUNICATIONS XIV

NORDIC COUNTRIES: Close co-operation exists in the region, with Sweden the leading light

Swedish expertise enjoys world ranking

WITH THE HIGHEST telephone penetration in the world, and some of the lowest tariffs in Europe, Sweden has for long held a leading position in the development of telecommunications. At the same time, in the shape of the L.M. Ericsson group, the country can boast a company which was among the first in the world to develop and install an all-digital public switching system.

Since its introduction in 1977 Ericsson's AXE system has been adopted by more than 70 telephone administrations in 45 countries, and over 80 subscriber lines are already installed or on order. Pakistan is among the most important recent new customers.

Over the years a close co-operation has been built up in the Nordic region to co-ordinate the planning of the telecommunications services between the four Nordic countries. The co-operation was formalised in an agreement signed in 1980 by all four telecommunications administrations, but in practice the four states have been working closely together for much longer.

Some projects, certainly, have not always reflected such a great degree of harmony. The development of a joint telecommunications satellite has been the subject of years of wrangling, but Sweden, Norway and Finland at least appear now to have reached agreement to press ahead with the SwK 1.5bn Tele-X project.

Satellite stake

At present, Sweden has an 85 per cent share and Norway 15 per cent, but it is expected that Finland too will take a small stake in the Tele-X satellite, opening the way for certain Finnish companies to become involved in the supply of equipment.

Satellite communication has been a major focus of co-ordinated research effort, and international satellite communications to the Nordic area are channelled through an earth station located on Sweden's west coast.

In common with several other countries, Sweden has moved in

recent years to liberalise some areas of telecommunications and certain limited sectors were opened up to competition in late 1980s. The role of Televerket, the Swedish telecommunications administration, was modified somewhat during the previous non-Socialist government, but it still plays the central role in the development and introduction of new technology in Sweden.

Televerket has maintained the monopoly in the supply of all voice equipment including PABXs and modems for operation at speeds of over 1200 bit/s. It was also allowed to form a subsidiary Teleinvest to act as a holding company for all of its interests in areas where it competes with outside concerns.

Televerket overall was reorganised as long ago as 1975 when a great deal of decision-making was delegated to local areas. It is today acknowledged to have one of the highest levels of manpower productivity in Europe and one of the highest standards in terms of installation, repair times and maintenance standards.

In terms of overall equipment supply, Televerket holds still a very strong position and this is unlikely to be weakened by the current Social Democratic administration in Sweden which took over power 12 months ago, after an absence of six years. Apart from areas where it holds the monopoly, Televerket also competes very strongly in sectors where private supply is permitted too.

There is only muted criticism of Televerket's monopoly in the provision of telecommunications services and its monopoly over the supply of most types of equipment.

Televerket's subsidiary, Teleinvest, was formed as a response to the liberalisation of certain areas of telecommunications activities, in order to improve central administration's ability to compete in new sectors. Among the subsidiaries grouped in this new holding company are Swedtel, Swedcom, Teleinvest, Telefinans, Tele-Larm and Nerion in Norway.

Swedtel is a telecommunications consultancy, chiefly doing

business in the developing countries, while Swedcom (Swedish Telecom Contracting) was formed just under three years ago to carry out contracts for the telecommunications administrations in other countries.

Status undecided

Still to be decided is the exact status of Televerket's factories in its industrial services division, but it is possible that they will become an operating company under the Teleinvest holding group despite opposition from the unions.

Among Televerket's other interests one of the most important is its 50 per cent-owned affiliate Elitelint Urrednings AB, the development company established jointly with L. M. Ericsson in 1970.

It is engaged in research, design and development and among other projects was responsible for developing the very successful AXE electronic telephone exchange.

According to Ericsson the AXE system is its most impor-

ant means of competition and it claims that none of its rivals in Europe, Japan or the U.S. have nearly the same widespread acceptance for their modern systems. The introduction of the AXE system on the world market, followed by a number of system selections in its favour, has helped Ericsson to increase its share of the world telephone exchange market from less than 10 per cent at the beginning of the 1970s to around 13 per cent today.

With sales in 1982 of SwK 19.6bn and 66,300 employees worldwide Ericsson is Sweden's sixth largest corporation. According to Griesvold Grant, the UK stockbrokers, in their recent investment analysis of Ericsson the company's deliveries of AXE equipment should see a further sharp rise over the next two years.

In the process the larger part of exchange production in Ericsson's major overseas subsidiaries will switch over from electro-mechanical equipment to electronic with a saving of up to three quarters in actual pro-

SWEDEN SUBSCRIBER MARKET: SOURCES OF SUPPLY				
Equipment Type	Manufacturer	Supplier	Installation	Maintenance
Telephones	PTT (private)*	PTT	PTT	PTT
PABXs	PTT	PTT	PTT	PTT
Telex Terminals	Private	PTT	PTT	PTT
Modems:				
1. Up to 1200	PTT+ private	PTT	Supplier	Supplier
2. 1200 bit/s	Private	PTT	PTT	PTT
3. Facsimile	Private	PTT	Supplier	Supplier
Teletex	Private	PTT	Supplier	Supplier
Teletext	Private	PTT	Supplier	Supplier
Videotex	Private	PTT	Supplier	Supplier

Notes: * From December 1983, Televerket will supply two imported mobile phones. * Televerket makes one PABX under licence from a Canadian company. * Telephones operating at 200 baud over leased circuits must be privately supplied. * 200 bit/s until July 1983.

Source: Logica.

duction time. "The result should be a very rapid rise in profits on public telecommunications," says Griesvold Grant, even though it assumes that Ericsson's share of the world market will not expand much further after the rapid growth of recent years.

There has been a long history of co-operation between Ericsson and Televerket. In general terms, equipment developed by Elitelint is manufactured for the telecommunications administration by its

industrial services division, Tel, while Ericsson manufactures the same products for export markets.

In theory, there are opportunities for foreign manufacturers to supply equipment to Televerket, but in practice it buys only a very small proportion of its equipment abroad, and it comes under pressure from both the Government and the unions to buy Swedish wherever possible.

Kevin Dome

SPAIN: A four-year plan envisages an expanding role for Telefonica

Chosen instrument in technology drive

SPAIN IS an oddity on the European scene in that the bulk of its telecommunications — including the telephone monopoly — is in the hands of a non-public-sector company.

Compania Telefonica Nacional de España, majority controlled by 700,000 private shareholders, has 47 per cent of the country's second largest enterprise after the railways, the biggest in terms of investment, added value, capitalisation, and — in stark contrast to the heavily loss-making state posts and telecommunications authority — profits.

Its real independence is, however, limited. The Government, which has 47 per cent in direct and indirect shareholdings, places representatives on the board and the chairmanship is a political appointment. The new chairman appointed after the Socialist election victory last year, Sr Luis Solana, is a brother of the Culture Minister — and compared to his predecessors an exception in not being a former Minister himself.

The "new style" announced by Sr Solana has been to reinforce Telefonica's role as an instrument of industrial policy. Legally the company is not bound by clear obligations to the state other than to provide telephone services and a large annual slice in taxes. However, Sr Solana has made it clear that the authorities intend the company to be "an authentic locomotive" for industry, particularly in new technologies.

Telefonica holds the monopoly not only for phones but also for data transmission. Its purchases account for roughly four-fifths of the business of the sector, for which the Socialist Party in its election programme promised "decisive support in those segments of the market in

SPAIN SUBSCRIBER MARKET: SOURCES OF SUPPLY			
Equipment	Supply	Installation	Maintenance
Telephones	CTNE	CTNE	CTNE
Telex	Open	Open	Open
Modems	CTNE	CTNE	CTNE
Teletex	Open	Open	Open
Facsimile	Open	Open	Open
Videotex	Open	Open	Open

Notes: * De facto monopoly by CTNE subsidiary Comasa. Source: Logica.

which it is possible to create a competitive national industry."

Spain's telecommunications industry is protectionist by nature and Telefonica has been committed to buying Spanish ever since it started as a subsidiary of ITT in the 1920s. At present Spanish industry, including its own subsidiaries and affiliates, make up about 80 per cent of its purchases. It therefore comprises the only sector of Spanish electronics without a trade deficit.

This insistence on home-produced supplies has often meant that Spain has held on to old technology longer than necessary. However, current policies point to a more forceful role in building up advanced technology sectors, geared to export in cases where the national market is too small to justify the outlay, in order to maintain production and jobs.

A clear instance is the recent accord reached with the ITT group after the Government rejected plans to cut over 6,000 jobs. Under the proposed plan Telefonica, which is a 20 per cent shareholder in ITT's Standard Electrica subsidiary, is committed to stepping up its purchases from the group, which fell off as a result of slower growth in the main stream telephone business. This

is designed to save 1,000 jobs, and Telefonica is to find jobs for another 800. What the Spanish state wants out of the deal is for ITT to transfer more high-tech production to Spain — thereby keeping on a further 2,000 of its workforce — and export from there, including to the U.S.

Telefonica's interests include joint ventures with the Italian Telettra group and Sweden's Ericsson (Intelsat). It recently took over the only wholly Spanish-owned company in the sector, the number-six-ranking Amper, a loss-making producer of telephone sets which has made a big effort in research.

Final stages

A four-year plan for 1983-86, expected to involve investments of Ptas 800bn (\$5.2bn at current rates) is in the final stages of preparation by the company. This is the first time such a plan has been drawn up in concert with the sector's companies, unions and users, and the first time that Telefonica — acting on the example of public sector counterparts in other European countries — has brought other companies into its strategy.

Projects are to be categorised in four lists — those that Telefonica is to carry on its

own, those on which it will collaborate with other interests, those which it will contract out and those it hopes other companies will develop on their own.

Telefonica will take on an extended role in determining standards and will provide large-scale testing facilities for outside enterprises. The company's research effort last year, Ptas 1.5bn (\$100m), backed up by Ptas 3bn among its suppliers, was proportionately well below that of other major European countries. It is now investing up to Ptas 3bn on a new research centre and plans to spend Ptas 5bn a year running it.

The programme sets the main lines for development of technology (with priority given to microelectronics and software products, notably terminals) and services.

These plans include public telefax and telex services. The latter, for which a pilot service is under way, will use Spain's Iberpac package data network as main carrier. This network, which started in 1971, was the first public shared service of its kind in Europe. Initially based on Honeywell computers but now employing hardware from Secotina, a joint venture between Fujitsu of Japan, Telefonica and INI, the Spanish state holding company.

As for videotex, Spain launched a pilot scheme in time for last year's World Cup but is wary about over-estimating the potential public demand. As a result, operating plans have been put back with a service initially limited to businesses due to start next autumn.

Development in optical fibres has been limited. Spain's existing cable network being relatively new, although four

experimental links are in operation.

Investment by Telefonica, expected to be around \$1.1bn this year, has led to a sharp growth in the early 1970s. Its biggest telephone exchange, in Madrid, was blown up by the Basque ETA group in April last year, ahead of the World Cup, and is not being replaced. The cost of the damage — put last year at Ptas 3.2bn — was almost twice what the company spent on special communications for the Cup.

Emphasis switched

Emphasis has switched to the profitable growth areas of telecommunications and data transmission, compensating for the slack in expansion of its telephone business. This slowdown is a symptom of recession rather than of saturation. With 34 phones per 100 inhabitants at the end of last year, Spain is still well under-equipped by European standards. Expansion rates have fallen since 1981 to under five per cent a year, less than half of what they were for most of the 1970s.

One of the few direct Government roles (apart from the telefax service) is control of tariffs. This is a sore point with Telefonica because of regular delays in approving changes, it adds to the problems posed by the company's lack — in comparison with its European counterparts — of self-financing capacity, by the increasing peso cost of its foreign debt and by high interest rates.

In justifying this year's increases the company has marshalled its arguments not just the usual cost considerations but also the extra responsibilities it has taken on as an industrial driving force.

David White

NETHERLANDS: Big — albeit controversial — changes are in prospect

Moves to privatise much of network

BIG CHANGES are in prospect for the Dutch telecommunications industry. The Government in the Hague is expected to announce proposals within the next 12 months which should result in the privatisation of much of the network.

A report has already been prepared by Mr Jaap Scherpenhuizen, the state secretary for telecommunications and the top management of the Dutch PTT. This is now being considered by officials of the economic, finance and telecommunications ministries, before being presented to a Cabinet information committee under the chairmanship of Mr Raud Lubbers, the Dutch Premier.

Mr Scherpenhuizen said last month that the PTT's monopoly of the network would in future be confined to telephone apparatus and infrastructure. Private concerns, he said, would be able to compete openly in the non-telephone sectors, particularly in the latest, high-technology areas.

The latest report follows a discussion paper produced 18 months ago by a committee under Mr Frans Swarttouw, chairman of Fokker, the Dutch aerospace group, which had urged widespread privatisation and a severing of the existing links between the PTT and the Government.

Mr Scherpenhuizen does not accept Mr Swarttouw's argument that the PTT should become independent, but does accept that the idea could be re-examined in a few years' time.

The outgoing head of the PTT, Mr Philip Leeuwen, who retires next April, said recently

that the importance of an effective infrastructure for communications, in the widest sense of the word, was so great that the privatisation of vital PTT sectors, such as posts and telecommunications, must be ruled out.

Mr Cor Wit, the incoming director-general, is more mild in his criticism of the Swarttouw report. Much of it, he says, could be acted on but telephone equipment must remain a state monopoly, partly to ensure the continuing efficiency of the service and partly to safeguard the jobs of 27,000 employees.

Potential flood

Mr Wit's expressed concern over a potential flood of cheap East bloc telephones and "Mickey Mouse" phones from Taiwan appears not to have fallen on deaf ears within the Government. Mr Scherpenhuizen's clear dislike of any opening up in this area is bound to disappoint commercial manufacturers of hand-dial sets, but the big money in the end is likely to be in the satellite and computer-based alternative communications systems, and here, at least, the gates are almost certain to be opened.

The alliance between the PTT and the Government over telephones is not surprising. The state industry is protecting its own corner, while the Government is seeking to hold on to a growing volume of revenue. This year, the PTT is expected to contribute just under Fl 1bn to the Dutch treasury, while in 1984 the sum should rise to Fl 1.2bn.

Much of this comes from the operation of the telephone

system, and it is understandable that the Government should not wish to give it up. Mr Wit knows how strong this argument is and has referred to the PTT as a "milk cow" of the state.

Over the next decade, however, as satellite and computer technology introduce new possibilities outside the telephone system, it is likely that these two sectors will grow in the potential they have for profit. What the PTT will be left with — assuming the Cabinet approves Mr Scherpenhuizen's position — is a guaranteed telephone market, a share of other systems and care and maintenance of the land infrastructure.

It is not an unenviable position. Holland's existing telephone system is highly automated and efficient, with equipment bought from all over the world. "I never buy in the Netherlands if it is cheaper somewhere else," Mr Leeuwen said recently. Naturally, Philips, the Eindhoven-based electronics giant, plays a key role in the Dutch telecommunications industry, but it is by no means the only supplier, and competition for Dutch PTT orders can often be intense.

In 1984, the PTT intends expanding and updating semi-electronic exchanges in a number of cities, including Rotterdam and The Hague. Glass fibre cables are to be laid in Rotterdam, and there will be Dutch involvement in the laying of a new fibre cable between Britain and Belgium, to be operational by 1986.

Two new satellite ground stations are to be established next year at Burum, in Fries-

NETHERLANDS SUBSCRIBER MARKET: SOURCES OF SUPPLY			
	Conditions of supply	Suppliers to PTT	Suppliers to Private suppliers
	PTT and PTT approved agents	Suppliers to PTT	Private suppliers
Telephone	●	Ericsson Krone NSEM (ITT) Ericsson GTE/ATE Philips Telefonbau and Normalzeit Philips Siemens Philips	—

land, to add to the two already 30m, in a European project to there, and there will be Dutch participation, to a value of Fl 100m over the Indian Ocean.

CONTINUED ON NEXT PAGE

BELGIUM: Exports are the industry's lifeline

Timely export coup in deal with China

IN BELGIUM'S small but internationally successful telecommunications industry, they called Bell Telephone Manufacturing's \$250m contract to supply its digital System 12 telephone switching system to China "the sale of the century." From start to finish, the deal took 10 years to negotiate and was won in the face of fierce international competition.

The turning point seems to have been a visit earlier this year by a Chinese delegation to Belgium, where it saw the Bell operation, a subsidiary of ITT.

"Besides showing the delegation that System 12 was already operational in the Belgian network, we also took them to our telecommunications plant at Geel. There the visitors could see with their own eyes that System 12 was already in volume production whereas our competitors stated that it was still only a concept maturing in the minds of our engineers," said Mr Eugene van Dyck, Bell's chairman. Though owned by ITT, Bell telephone manufacturing owes its name to American Telephone and Telegraph, which sold it in the 1920s.

The contract came at a handy time; conditions in the industry in recent months have not been easy. Fabrimetal, which groups together Belgium's mechanical and engineering industry, has noted that both orders and deliveries have been falling off.

Slack investment

The reason is the universal one: the recession has led to a slackening in investment as public sector authorities, the main buyers of equipment, have tightened their belts.

In the first quarter of this year, deliveries from the Belgium telecommunications were worth Bfr 6.9bn, roughly identical to the level in the same period of 1982. Orders in the first quarter were Bfr 6bn, which was 17 per cent down on the 1982 first quarter.

The order which Bell won in China covers that tendency. Although the order will not necessarily attract other companies in the sector, it emphasises the importance of Bell in the Belgian industry. Bell, according to Fabrimetal, probably accounts for about half the business of the industry.

The contract also points up another significant factor about the Belgian industry. This is its dependence on foreign markets to survive. Bell itself has to export at least half of its production.

The Belgian domestic market is simply too small to take all the output of the sector. With Sweden this makes it an oddity among the major telecommunications equipment producers. Just over a quarter of Belgian output is sold internally, which means to Regie des Telephones et des Telegraphes (RTT).

By contrast 84 per cent of Italian output, 75 per cent of British output and 59 per cent of West German output are absorbed on the domestic markets. State consumers traditionally tend to favour the products of their domestic com-



BELGIUM: RTT INVESTMENT (Bfr m)

Year	Investment	Borrowings	Own resources	% of own resources in total
1978	15,557.3	7,734.7	7,822.6	50.3
1979	14,944.5	5,670.2	9,274.3	62.1
1980	17,306.4	8,588.9	8,717.5	50.4
1981	18,020.1	9,575.2	8,444.9	46.9
1982	20,546.6	11,228.3	9,318.3	45.4

panies. Belgium, though, has no huge multinational telecommunications group of its own. In the sense that West Germany can boast Siemens or the UK can boast GEC and Plessey, indeed there is a strong international flavour among the companies in the sector.

Of the other principal companies located in Belgium, GTE ATEA is part of General Telephone and Electronics Corporation of the U.S. AECB is an associate of Westinghouse of the U.S. Siemens and Philips are owned outside Belgium, and Agis-Gevaert is owned by Bayer of West Germany.

These international links are long-standing. Bell, for example, set up operations in Antwerp over a century ago. It has been an integral part of Belgian industry in a sector which the Government is keen to foster as part of the drive to shift the traditional emphasis of Belgian industry away from the nineteenth century industries like steel and textiles.

The Bell contract in China was won in alliance with the Government, which not only played a diplomatic role in seeking an easing of U.S. restrictions on high technology exports from the West but also provided interest free credits to China.

The success of the companies in the export markets is at least influenced by the readiness of RTT, the state agency to invest in new equipment, favour export products with a working base in Belgium.

Bell has orders and commitments, totalling 1.7m equivalent lines, from ten countries for its System 12, but the very first System 12 exchange was put into operation for RTT. GTE ATEA's new GTDS computerised digital exchange has also been bought by RTT.

At the request of RTT, these two companies are working on the progressive digitalisation of the Belgian telecommunications system. This is a key part of the modernisation and development of the RTT system.

This year RTT is opening and then enlarging Telefax document transmission services. Next year it plans to open an automatic Teletex service and an electronic messenger service. The following year it will start a range of satellite services based on Telecom 1 and the European Communication System. The first optical fibre circuits come into operation on a small scale this year.

Such developments, although not individual to Belgium, are a natural response to the increased pressures being put on the RTT network. These pressures come through in RTT receipts.

Regional basis

But this decision was not quite as simple as it looked, because the money has to be spent on a regional basis — Bfrs 932m in Flanders, the Dutch-speaking part of the country, Bfrs 602m in Wallonia, the French-speaking part, and Bfrs 446m in Brussels.

At the same time the Government decided to create a working group which would look at the whole question of how orders for the communications system would be spread between the three different areas of the country.

The linguistic and regional differences, which play a major role in Belgian politics, are equally a live element in the telecommunications sector. It is not immune from the growing pressure in Flanders to see that region's growing power, both in terms of the population and its politics and in its contribution to the national economy, reflected in the way national institutions place their orders.

There was a sharp reminder of the pitfalls which lie ahead for the RTT investment programme in September and October when the question of where an order for 12,000 telexes should be placed. The contenders were Siemens, based in Flanders, and AECB, based in Wallonia. The solution was typically Belgian. Each company received 6,000 each.

Paul Cheeswright

WORLD TELECOMMUNICATIONS XV

Daring technical innovation leads to success for Northern Telecom, as Nicholas Hirst reports

Canada emerges as world supplier

IN THE last few years Canada has emerged as a leading supplier to the world market for telecommunications systems. Two companies dominate the Canadian scene, Northern Telecom and Mitel.

Northern Telecom, 53 per cent owned by Bell Canada Enterprises, the controlling group of the largest telephone operating company in Canada, has become the second largest telecommunications equipment manufacturer in North America, beaten only by Western Electric, and the sixth largest in the world.

Its sales last year topped C\$3bn, twice the level five years ago.

Mitel, which in 1975, had sales of only C\$300,000 last year had revenues of more than C\$650m and with around 15 per cent of the highly competitive U.S. market for private branch exchanges is running neck and neck with Rolm of California.

The success of Northern Telecom has been built on daring technical innovation and a strong home base. Canada is the second largest country in the world and spreads across four time zones. As Mr Richard Stursberg, director of Strategic Planning at the Federal Department of Communications put it: "Telecommunications is at central to holding the country together as railways were in the last century."

In 1976, just 100 years after Alexander Graham Bell, the Scots inventor who emigrated to Canada, patented the telephone, Northern Telecom, supported by its parent company, made the decision to try and steal a march on the competition and produce a full range of new generation digital telephone exchanges.

Northern Telecom was bringing up-to-the-minute computer technology to the telephone business. It was a gamble. From a level of C\$33m in 1973 Northern Telecom's research and development spending had risen to C\$241.4m in 1982 for a total of C\$1.05bn with the majority going on digital technology.

It has paid off. Net income in the first half of this year was up 80 per cent at C\$109.8m before an extraordinary gain in spite of a depressed Canadian market. Northern Telecom has become the darling of the Toronto Stock Exchange, with its shares rising to a high point recently of C\$80½ from C\$27½ earlier in the year after a one for three split.

Competitors such as the Swedish L. M. Ericsson, ITT and Western Electric are now trying to catch up. "I don't think any one of the main manufacturers comes anywhere close to Northern Telecom," said Mr Francis McInerney of Northern Business Information of telecommunications industry research organisation based in New York.

Mr Walter Light, chairman and chief executive of Northern Telecom says the company now has a two- to three-year technological lead. It has fully digital public and private exchanges serving 14m telephone lines in 50 countries, but the biggest market is the U.S.

Northern Telecom broke into the AT&T market in 1980 when the giant American telephone group approved the

sale of its DMS-10 small local exchange to Bell operating companies.

A new four-year contract was signed in June this year for Northern Telecom's larger DMS-100 family of large digital exchanges and toll switches.

With sales of transmissions systems AT&T and the Bell operating companies are now Northern Telecom's largest customers in the U.S.

Analysts believe that with the divestiture of AT&T's operating companies next year, Northern Telecom will be in an even stronger position to increase sales.

Sales in the U.S. now account for 55 per cent of the total compared with 32 per cent in Canada and the balance from other countries. Conversion to digital by companies in the Bell system has been slow with only 2 per cent of AT&T's total lines using digital switching compared with 19 per cent for the independents. But while sales to the Bell system offer scope for growth, Northern Telecom is increasingly looking to overseas markets.

In August, Northern Telecom signed a C\$300m five-year contract to supply digital switching systems to Turkey and, on October 6, announced a C\$12.9m investment in the UK to take advantage of the opening up of the British Telecommunications market.

Mr Light told a press conference: "Orders we have received for our digital switching systems from some 50 countries are just the beginning. We

expect to be viewed as more aggressive in the future."

While Northern Telecom has been going from strength to strength, Mitel has been running into problems. In contrast to Northern Telecom's strong share performance, Mitel has slumped from a high this year to C\$37½ to a low of C\$15½ and continues to trade around that level.

The first blow came in June when it announced it would not be continuing its partnership with IBM to develop a new line of switching systems.

IBM had chosen competitor, Rolm, instead. Then, in July, Mitel announced its first-ever quarterly loss of C\$4.5m and then a further loss of C\$3.5m was reported for the second quarter compared with a profit of C\$4.4m in the corresponding period.

Mitel is saying it will make a profit for the year as a whole, but its fast growth image has been badly tarnished.

Marketing of its first family of fully digital switches, the SX-2000 super-switch is a year late. And even the company's public relations co-ordinator, Diane Daghofer said: "We have had a reputation of talking a bit too early and a bit too brashly about our products."

Much is riding on the future of the SX-2000. In the year to February, 1983, out of deferred development costs of C\$14m, 70 per cent were related to development of the SX-2000.

In the private branch exchange market digital equipment is growing fastest.

Meanwhile, the Canadian domestic communications market is in a state of flux. Canadian regulatory authorities allowed Bell Canada to re-organise itself earlier this year setting up a new holding company, Bell Canada Enterprises.

Its telephone-operating company, Bell Canada, remains regulated by the Canadian Radio-Television and Telecommunications Commission, but profits from other divisions will no longer be taken into account in approving its rate structure. This leaves the group free to compete on the international market without the fear that profits it earns will end up subsidising Canadian telephone users.

In July, Bell raised C\$336m by offering 12.6m shares to help it take advantage of new opportunities.

At the beginning of May, it had announced a new C\$1.6bn five-year contract to manage Saudi Arabia's telephone service. Bell Canada International now has 35 projects in 20 countries.

Bell and provincial telephone companies outside of its operating area of Quebec and Ontario retain a monopoly of public voice transmissions, but this seems likely to change.

Mr Francis Fox, the Communications Minister, told a House of Commons committee in May that his department intended to move to a competitive rather than a regulated environment. This could allow long distance discount operators to enter the market as they have in the U.S.

Regulation, however, is divided between Federal and provincial authorities and any changes to the present system could be vigorously fought.

What worries the Department of Communications is that if the Canadian telephone market is not opened up to free competition, business users could begin to route their calls through the U.S. where a competitive market exists.

Netherlands move to privatise much of the network

CONTINUED FROM PREVIOUS PAGE

Last month, initial tests began of a Dutch text communications system, known as democom, by means of which messages can be exchanged and recorded along glass fibre connections. Public testing of the system, involving some 750 subscribers, is to start in the New Year.

In total, the PTT will invest round F1 2.9bn in 1984-F1 50m more than this year. Naturally, the postal service will account for part of this total, but the bulk will be in the field of telecommunications. Glass fibre is already becoming a reality in the telecommunications field in Holland. In a few months time, two main telephone exchanges in Rotterdam will be joined by the new product, NEX-Kabel, a subsidiary of Philips, is providing both

the fibre and the special welding equipment required to effect the links.

The PTT believes that glass fibre is already a viable system over short distances and believes that by the 1990s a complete network will have been established. Traditional coaxial cable systems have to be boosted approximately every three kilometres. Glass fibre can carry information over 25 kilometres without trouble.

Dominating Dutch telecommunications is, of course, the Philips, which on August 1 this year signed a joint venture agreement with AT&T of the U.S., covering activities in the fields of public telephone switching and transmission. Initially at least, the focus will be on the AT&T digital switching centre. The American cor-

poration will provide the basic product, while Philips will contribute marketing and specific development for different customers. The joint venture workforce will eventually reach 5,000 at its Dutch headquarters, and there are high hopes that lucrative contracts round the world can be secured by this pooling of knowledge and experience.

Philips has already proven, along with Ericsson of Sweden, that it can produce the goods on a large scale. The Philips-Ericsson joint venture is currently installing a vast, sophisticated telecommunications network for Saudi Arabia, worth some F1 14bn.

Philips is also active in transmission systems, purely of its own development, such as the new 565 MBIT/S coaxial line

system and the 140 MBIT/S repeaterless monomode optical fibre system operable over 40 kilometres. Through Pte its UK subsidiary, it is engaged in cellular mobile radio, and its new Shannon wide area office automation and data handling system is expected to be a significant money-spinner.

Philips' telex systems are already widely used in the Netherlands, and the new Pact telex terminal features powerful memory and message editing functions and a high-resolution bi-directional printer.

In 1971, Rotterdam opened the first computer-controlled telephone exchange in the world. This system has since been improved, and electronic automation has spread throughout the country. Push-button dialling from city-centre call-

boxes is increasingly common, and the latest generation of phone booths will be connected to a toll-free information service instead of being supplied with costly and instantly out-of-date telephone books. Many telexes are now electronic, and this trend is increasing. View-data is available on a general basis, and a packet-switched Datel service for large users was introduced in 1980.

Set to grow

With a partial deregulation of the PTT clearly on the way, the market for private services is clearly set to grow. The compact nature of the country is bound to limit development in one area. Vast distances at least for internal communications traffic, are never covered in the Netherlands and cordless

telephones are frowned on by the Government as liable to create chaos in the dense Dutch system. Otherwise, it's all systems go.

The main areas likely to be open to free competition in the future are computer-based. View-data, the information-handling service based on a central computer and client units, is already a free area, supervised by the PTT and using its land-lines. But the system (known generically as videotex), is expanding, and a nationwide network of services is envisaged for later in the decade.

Teletex, the high speed, multi-function follow-up to Telex, is another system that is set to expand fast in the Netherlands, and once again it is foreseen that private enterprise will be

heavily involved. Computer and word-processor link-ups, both nationally and internationally, are intended as the end-result of Teletex, and while the PTT, or another single body, would continue to provide the information transportation, the provision of equipment and systems would be open to competition.

The leasing of lines and of bulk capacity is more controversial. Neither the Government nor the PTT are believed to favour the leasing of lines that could then be sub-leased (re-sale). However, there is some discussion of re-sale being permitted if the sub-leased line provides an enhanced service, possibly linked to word-processing or computers.

The Centrum Voor Informatie Beleid (CIB), an industry-sponsored lobby group fre-

quently consulted by the Government, believes that "cream-skimming" — the provision of low-cost telephone lines on a sub-lease basis — can be prevented if value-added services are made a condition of the sale.

CIB experts consider that the Dutch telecommunications industry has stood still for too long, and that the time for a change in direction has arrived now that the national network is rapidly being updated by digital and other electronic means. It agrees that the basic telephone and telex systems and the infrastructure must remain regulated — although not necessarily by the PTT — but wants to see private enterprise providing much more of the customer's equipment and services.

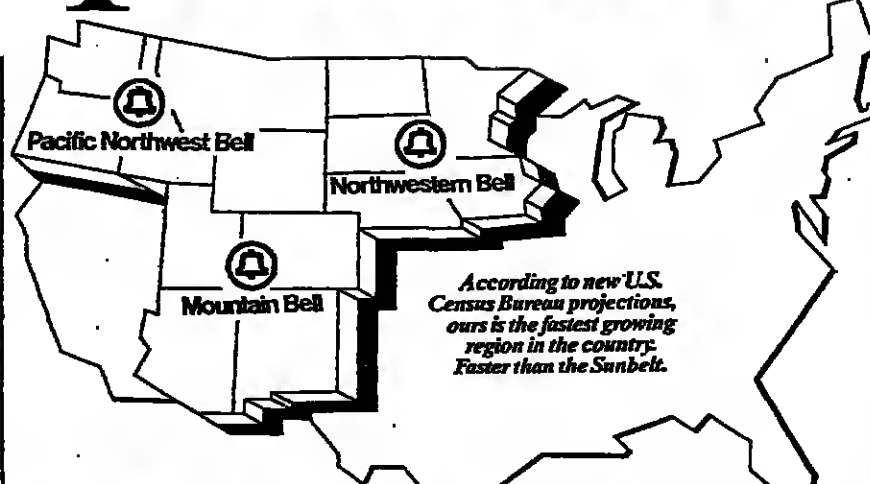
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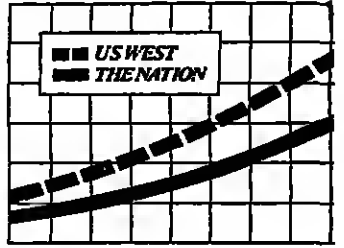
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Personal income growth in our region is outpacing the rest of the country by 26%.



USWEST

WORLD TELECOMMUNICATIONS XVI

ASIA: The demands of the community as a whole, including the poorest, cannot be overlooked says Dinah Lee

Rapid growth for fast data transmission

FAST AND flexible methods of data communication, once the preserve of multinational companies, is quickly becoming one of Asia's fastest growing industries, increasingly aimed at medium and small business operations as well as the giants.

However, communications experts taking advantage of Asia's phenomenal growth, cannot overlook the demands of the general community which includes the very poorest. In this regard, few contrasts could be greater than in Hong Kong where free telephones are still readily available to pedestrians stopping at fast-food counters and local shops and, at the same time, the Hong Kong Telephone Company could boast, until recently, the world's largest urban optical fibre network of approximately 3,000 fibre-km installed.

This claim was only recently superseded by duenos Aires which bought a larger system wholesale.

"You often see the most modern systems in developing countries that can buy the latest and the best available," said the assistant general manager of Hong Kong Telephone Company, Mr Brian Kennedy.

He described the race to dominate Hong Kong's growing market as highly competitive. "We are threatening the telex market and they don't like it," he said when describing the telephone company's two-year data message service.

Developed

Using existing phone lines, the DMS system offers customers what the industry calls "store and forward" services.

Instead of using a telex machine, a DMS customer transmits his message over the telephone line with the help of a "modem" attachment to the telephone company's computer from which it is shot to a computer in the U.S., UK, Tel Aviv or South Africa.

The system as employed in Hong Kong was developed in a joint venture with a company in Tel Aviv, Argamon, and introduced two years ago.

Mr Kennedy claims that it cuts telex costs by 25 per cent for transmission to the U.S. and UK, he adds that rivals for the market, Cable and Wireless, tried to delay a licence for DMS by protesting that it would infringe their licence as the British colony's telex and teletype monopoly.

He said that not surprisingly, both Kokusai Den Shin Denwa Company (KDD), the Japanese international carrier and Nippon Telephone and Telegraph public corporation (NTT) the

85.2m telex minutes, and is expected to grow by 10-15 per cent a year or more.

Cable and Wireless has introduced only in September their competitor — Dialcom — which they claim is error-free, using what is called "parity and flow control" to catch typographical errors introduced in transmission.

Using a microprocessor terminal, a customer "keys" into his "electronic mailbox" with his secret password and can store, send or retrieve material. For this reason it is called a "store and retrieve" system.

"We see our system as keeping telex business off the phone lines. We think the phone lines are for conversations," said Cable and Wireless' Asia-Pacific sales manager, Mr Jim Carman.

The Cable and Wireless system also uses a "packet switching system" to speed messages, and like the DMS system is highly adaptable to most microprocessors available in Hong Kong's competitive and varied computer market.

Dialcom can send messages from Hong Kong to the U.S., Australia, and Canada, the installation costs HK\$60 dollars and it costs 80 cents a minute for "connect time" when the central computer is in use.

There are approximately 42,000 customers in the U.S., 34,000 in Canada.

At the moment, Cable and Wireless are negotiating to extend the service to Korea, Manila and Taiwan. It is

operated in Hong Kong under licence to Dialcom in the U.S.

Both of these systems enable the user to receive information as well as send or plug into other commercial data transmission systems like viewdata or the Reuters finance wire. However, neither system publishes a directory which means that a sender into Dialcom or DMS must know the addressee's code, or number.

Interestingly, in a region where the dominant languages for anything besides international business are Japanese, Mandarin or Cantonese Chinese, none of them cope with the problem of transmitting ideographs, as well as old-fashioned slow facsimile transmission.

Therefore, Japan's facsimile market still grows faster than

anywhere else in the world.

Although "fax" cannot be edited or manipulated as easily as messages on a word processor, the Japanese do not seem to mind since so much more of their business communication is handwritten.

What is more, Cable and Wireless charges are cheaper than KDD's, so many customers with multiple lines route through Hong Kong, rather than Tokyo, e.g. companies in Korea. Nevertheless, KDD say that 40 per cent of overseas "phone calls" are data (not voice) messages and 80 per cent of those are facsimile.

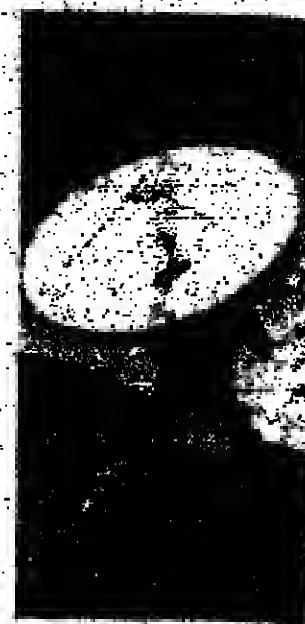
At the same time, Hong Kong Telephone Company is working on three separate projects to develop a Chinese transmission service, one with

Sun Hung Kai Research, one with the Chinese University of Hong Kong and one in-house project.

Cable and Wireless has been using for some time a computerised translation service for their telexgram service interpreting numbers for characters and vice versa.

Hong Kong and the South East Asia region in general is likely to continue to grow in this direction, largely because of its growing financial importance, coupled with the awkward time zone.

If message can be stored, delayed, retrieved, sped up and generally treated as instantaneous conversations without the worry of cost or length, Asian businessmen can literally do their business in their sleep.



The Cable and Wireless earth satellite station in Hong Kong, facing competition in one of the world's fastest-growing markets

Japan is under intense pressure to increase purchases abroad, reports Roy Garner

Tokyo anxious for early settlement

WITH THE days fast ticking away before President Reagan visits Japan in early November, the Japanese government is becoming increasingly anxious that some form of early settlement can be achieved over a key bilateral trade issue: purchases of foreign equipment by the nation's telecommunications monopoly, the Nippon Telegraph and Telephone Public Corporation (NTT).

NTT's annual procurements of telecommunications equipment are worth around ¥3bn yet, despite efforts on both the foreign and Japanese sides over the past three years, foreign goods purchases still account for only around 2 per cent of this total.

The failure of foreign companies to gain a respectable foothold in the NTT market threatens not only to aggravate the strains caused by the overall U.S. trade deficit, which this year is expected to amount to approximately \$20bn (not to mention the UK deficit, which reached \$1,015bn in Jan-May 1983), but it also puts in jeopardy the proposed renewal of a three-year telecommunications market opening agree-

ment, signed in 1981, which is due to expire in December. The agreement is of a reciprocal nature, allowing Japanese telecommunications equipment makers the valuable privilege of non-discriminatory access to U.S. contracts, and although some people would be happy to see Japan's market return to its previous closed state, most Japanese industry leaders, together with the Government, are anxious to see the agreement renewed.

Pressure from the U.S. and Europe over the opening up of NTT to foreign goods purchases first came to a head in late 1980. At that time NTT was still pursuing a strictly buy-Japanese policy, obtaining its equipment needs from the "NTT family" of favoured domestic makers.

Independent

Three years of discussions on the NTT issue, first raised in the Tokyo round of the General Agreement on Tariffs and Trade (GATT), preceded the agreement finally concluded in 1981. Japan always insisted that the liberalisation of NTT pur-

chases could not be handled within the scope of the GATT free procurement pact, and instead settled for the present deal which treats it as an independent free trade issue.

NTT purchasing procedures are divided into three different "tracks," each relevant to specific types of telecommunications products. During the past three years NTT's foreign purchases under track I have included digital PBX equipment and magnetic tapes for data telecommunications, while under the track II and track III procedures it has bought a satellite echo canceller, pocket belt pagers and microwave antennae.

Offshore procurement under the new agreement amounted to approximately \$60m by 1982, and NTT said it expected the sum to double annually at a minimum. Aware that this figure still looks paltry when set against the \$3bn of its overall yearly purchases, NTT announced this October that it is to buy other foreign equipment worth \$85.2m, thus boosting the sum of contracts awarded to some \$140m for the fiscal year 1983, equivalent to a quadrupling of purchases

since the previous year. The purchase total announced, however, includes a \$21m Gray Research Inc. supercomputer, which is arguably not a telecommunications product.

Other purchases include a \$64m communications traffic control system from A.T.&T. Inc. and a \$4.3m transportable digital switching system from Northern Telecom Inc.

The Japanese argue that they have done everything possible to enable foreign companies to bid for NTT contracts on an equal footing. These moves have included the acceptance of applications filed in English, and registered at NTT offices abroad. NTT has also sent delegations to the U.S. to explain the nature of NTT procurements and bidding procedures to telecoms makers, and to encourage their participation. The Japanese complain that although these import promotion seminars have been held in U.S. cities, few representatives from the U.S. telecoms companies bothered to turn up, a fact not denied by the U.S. side.

They view the current NTT debate as being conducted primarily on a political level, while on the business level NTT, as a buyer, feels it is in an unnatural position in having to develop interest among potential salesmen.

Unfair advantage

The U.S. answer these charges of apparent apathy on the part of its manufacturers by claiming that NTT's long history of exclusivity has led smaller U.S. makers to conclude the market cannot reward the effort required for its successful penetration.

The U.S. also claims that Japanese companies retain an unfair advantage in NTT business through their ready access to its basic research projects, and is demanding that its makers be allowed to participate in these NTT research ventures, as a means of ensuring their goods will be of marketable specifications.

Several U.S. companies already in Japan, and committed to the acquisition of NTT business, have seen good results, and the chief problem now lies in encouraging the smaller U.S. manufacturers to invest in the Japanese market.

Roim Corporation, for example, beat both Japanese and foreign makers to become the first company to gain NTT type approval for digital PBX equipment. The company did \$3m worth of business in the first year of Japan sales, and expects to double this figure for each of the next four or five years.

Paradyne Corporation also recently won a major NTT order for its PIX II modems, and has since entered a joint venture with a Japanese software services company.

The next big issue in the telecommunications business promises to centre on Japan's domestic satellite services. Overseas companies are willing to enter into technology transfer deals, and to share business with the big Japanese suppliers in this field, but both the Japanese companies and the government are clearly not interested in the idea.

Japan's telecommunications market seems destined to remain a controversial trade issue for some time to come, and especially so, when, as at present, and in 1980, a U.S. Presidential election campaign is looming into view.

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